

GFF Country Implementation



Purpose of the guidelines

- Provide guidance to **national** governments and other stakeholders
- Focus on the **implementation** stage of the GFF process
 - Complement the investment case guidelines
- Some **adaptation** to country context expected
- Build on **existing experience** of GFF implementation and **feedback** from stakeholders
- Will be **updated regularly**, as more implementation experience is gained
- Will be accompanied by a **source book** with country and global resources

Outline of the guidelines

1. Vision, mission
2. Scope of in-country engagement
3. GFF country platform
4. Health financing
5. Data for decision-making
6. Resource mapping and tracking
7. Implementation research
8. Technical assistance
9. Advocacy
10. Communication

3. GFF country platform

- Coordination of the GFF engagement is led by the **government**, through a country platform
- Countries encouraged to use **existing platforms**
- Requires effective participation from:
 - Relevant ministries (national and sub-national)
 - Bilateral and multilateral partners
 - Civil society
 - Private sector
- GFF nodal Ministry to **notify in writing**, to all national stakeholders, what constitutes the GFF platform
 - **Reviewed and reconfirmed annually** during the annual review
- GFF country platform will likely need **sub-committees**
 - Data, health financing, etc.

3. GFF country platform

- **Membership** on the country platform re-confirmed, and adjusted when necessary, on an annual basis.
- Platform meets at least **once every quarter**
 - Focus on **resources** and **results** (at a national and subnational level, using multiple data sources, including financial data)
 - **Implementation plan** to assign specific roles and responsibilities
 - Meeting **minutes to be disseminated**, to enable partners with no country presence to remain engaged
 - Try to **connect partners with no country presence** whenever feasible
 - Review the need for **implementation research** based on gaps in the program and need to find efficiencies
- **Self-assessment** carried out annually

5. Data for decision making

The GFF **focuses data** on the following areas:

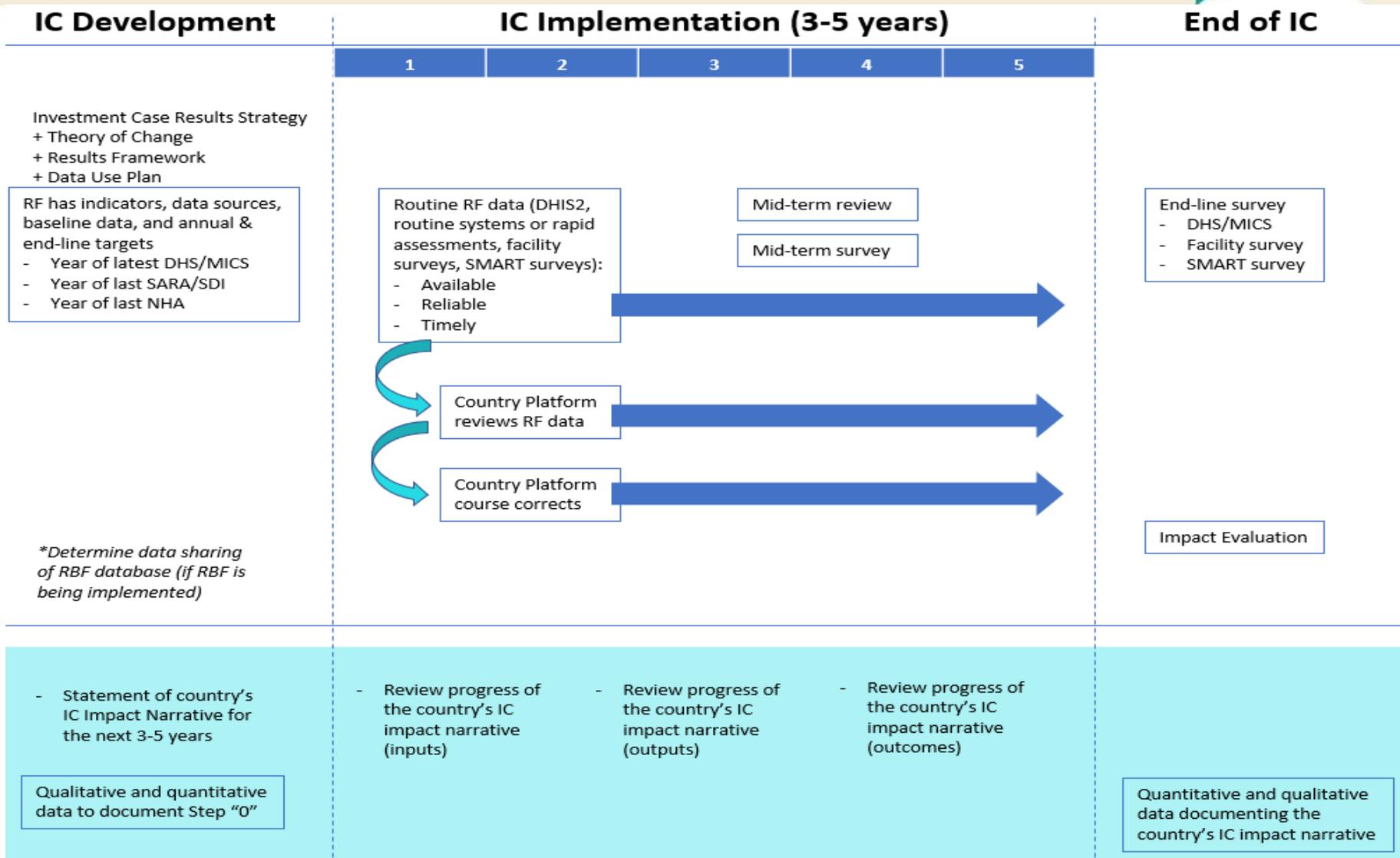
- Guiding the planning, coordination, and implementation of the **RMNCAH-N response** (IC), including efficiency
- Assessing the **effectiveness of RMNCAH-N program** and identifying **areas for improvement** during implementation
 - Real time course correction
 - Linked to implementation research
- Ensuring **accountability** to those affected by RMNCAH-N outcomes as well as to those providing resources (governments at all levels, CSO, donors, other stakeholders)
- Improving the **financial sustainability of the investments** (specifically DRM) and progress towards universal health coverage (UHC)

5. Data for decision making

- The main role of the country platform during implementation is to **steer performance through the use of data**
- Country **performance dashboards** at national and sub-national levels
 - **Standardized** indicators and some **country-specific** indicators
 - Based on clear **theory of change** (global evidence as well as country context), determining baselines and setting annual targets
 - Roll-up of dashboards for **global GFF reporting**
 - Combination of **routine and survey data**
- Linking **financing to results**
 - **Incentives** at all levels of the system
 - Regularly **reallocating financing** based on budget executions/ absorption, disbursement and expenditure and performance (results)
- **Strengthening national data systems**, including CRVS
 - Based on findings of monitoring system capacity assessment carried out during investment case preparation
 - Improving data quality and use, service delivery focused

GFF Results Monitoring

Monitoring Continuum - data sources



Using data – coordination and governance

Data should:

- ✓ Include health financing, health systems strengthening and RMNCAH-N outcomes
- ✓ Be of sufficient quality and reliability
- ✓ Be accessible and available on a routine basis
- ✓ Be cleaned and analyzed
- ✓ Be curated and interpreted
- ✓ Be disaggregated by subnational area, gender and age should be available to promote equity
- ✓ Include data from multiple sources and should be triangulated for data use

Data use plan:

Establish a data sub-group to curate and analyze data for the country platform

- Define data use timelines collect and collate available data
- Ensure access and availability of prioritized data elements
- Curation and prioritization of data
- Develop standardized routine data visuals

Determine Institutional roles and responsibilities for data collection, analysis, use and dissemination

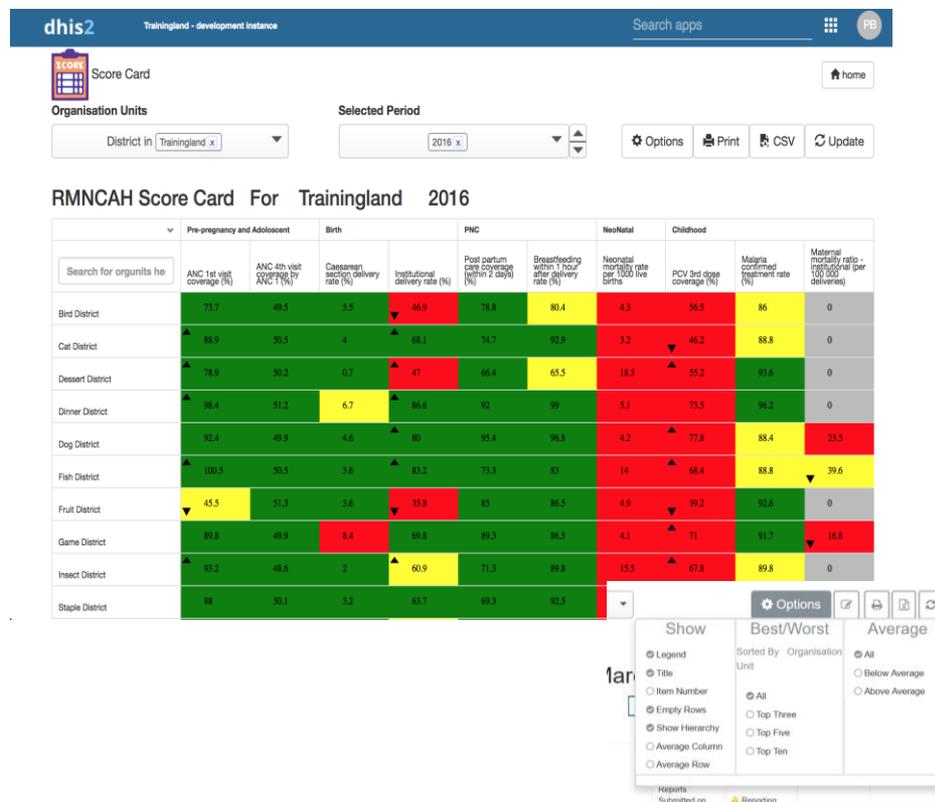
- Develop a feedback process in which data reaches the right decision makers
- Develop process for data decisions to be disseminated for improved implementation

5. Data for decision making

- GFF builds on and aims to further harmonize **existing in-country initiatives** to strengthen data system
- GFF letter includes **agreement to share data** on:
 - Allocations and expenditures, process, coverage, impact
- **First agenda item of quarterly country platform meetings** is the review of dashboard data and decisions on re-allocations
 - Requires a **data-sub group** to define and prepare the dashboards ahead of the meetings
 - **GFF Liaison Officer** to help guide the process
- **Annual review:** more comprehensive, including self assessment of the platform and of likelihood of reaching objectives of the investment case
 - Possible **annual results conference** to engage stakeholders and to provide a platform to share results of implementation research and new global evidence

For example: Develop standardized routine data visuals

- Monitor RMNCAH program performance against county and national RMNCAH. strategies and trigger action
- Provide at-a-glance view of performance
- Intuitive displays that help managers organize and make sense out of data
- Turn insight into action quickly
- Identify challenges and best practices, identify areas doing well and those with bottlenecks.
- Dashboards are only effective if they are available to end-users and end-users trust the information
- Easy to manage / edit / adaptable to new contexts & use cases
- User Friendly, One Click Customization of Display



6. Resource mapping and tracking

Resource Mapping during Investment Case Development

- Resource mapping is a key step in the **preparation** of the investment case
 - Determine **available resources**
 - Domestic and external
 - See how resources are **spread** across interventions, geographically
 - Identify **under-financed priorities** (e.g., family planning, nutrition), leading to further prioritization
 - Further **advocacy or prioritization** when resource mapping reveals insufficient resources
 - Need to **adjust resource mapping** when new financiers join the investment case

6. Resource mapping and tracking

Resource Tracking during Implementation

- **Annual resource tracking** is integral part of GFF implementation
- Discussed during GFF **Annual review**
- Create **mutual accountability**
 - Government and external financiers
- Start with **government resources and main financiers**, gradually expanding to smaller financiers
- **Letter** signed at the start of the GFF engagement will define data sharing requirements to enable the resource tracking
- GFF Secretariat has developed a **resource mapping/tracking IT tool** to facilitate the process
 - Aligned with the National Health Account 2011 methodology

7. Implementation research

- Implementation research is critical to understand if, **why, how and in what contexts** certain interventions supported by the investment case produce results
- Enables **adjustments as necessary** to the investment case
- Additional information on **“real” costs**
- Rapid **feedback loops** for implementers
- **Implementation research plan** as part of the overall investment case implementation plan
- **Regular reviews** through the GFF country platform
- Larger **results conferences/workshops** as appropriate
- Contribution to the **GFF global knowledge and learning agenda**

8. Technical assistance

- **Objective:** to maximize the efficiency of the investment case resources to achieve the intended results
- Includes **analytical work** as well as **implementation support**
 - Internships, setting up an advisory board to an (insurance) agency, etc.
- **Country-based mechanism** to source the TA:
 - Identify the **needs** (e.g., bottleneck analysis)
 - **Map** available TA
 - Develop **TA matrix** and fill gaps
- **GFF Secretariat can assist** in the preparation of the TA matrix
- **GFF Source Book:** first point of reference for countries to access the best available know how and avoid duplication
- **Regular reviews** of TA implementation
 - Sub-committee of the country platform
- Collaboration with **national and regional institutions**, facilitated through network of GFF Liaison Officers

9. Advocacy

- **Objective:** to accelerate and facilitate the achievement of the results agreed in the investment case
 - Especially those results which require **government leadership and policy decisions**
- **Political economy analysis** will form the basis of the advocacy strategy
- **Advocacy strategy** to be developed as part of the IC implementation plan
 - Long-term and short-term
 - Specific actions linked to key members of the country platform
- Opportunity to engage with **national and international CSOs**, as well as other stakeholders such as:
 - Business leaders, media, professional associations, Parliamentarians

10. Communication

- **Objective:** to accelerate and facilitate the achievement of the results agreed in the investment case
- Generating and sustaining a **common understanding** of the GFF approach and creating **motivation for continued engagement** from each stakeholder
- **Communications strategy** to be developed and implemented by the country platform
 - Initial focus on familiarizing with the GFF approach, gradual shift to communicating results
- GFF Secretariat, through the GFF Liaison Officer, will share **communications “tool box”** to ensure consistency of messaging, while maintaining country flexibility
- GFF is a **collective endeavor**, need to focus on contribution (not attribution) and achieve appropriate level of **GFF “branding”** in country
- Progress on communications strategy implementation **reviewed regularly** by the country platform