2017-2018 ANNUAL REPORT THE GLOBAL FINANCING FACILITY

# Country-powered Investments

For Every Woman, Every Child and Every Adolescent



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## Dear GFF partners and friends,

We have been looking forward to this moment when we could share with you the first report on early results. We are at a crucial time in global health, seeking new ways of doing business that ensure impact at scale with sustainable and equitable results and, first and foremost, put countries in the lead. It's an auspicious time, with the recognition that investing in people—their health, nutrition, and education—is the smartest investment we can make toward sustainable development. Three years ago, in July 2015, the Global Financing Facility (GFF) in Support of Every Woman Every Child was launched at the *Financing for Development Conference* in Addis Ababa by the secretary-general of the United Nations, the president of the World Bank Group, and many partners. In the three years since, the GFF has shifted from providing support to four front-runner countries (Cameroon, the Democratic Republic of Congo or DRC, Kenya, and Tanzania) to supporting 27 countries. Of those 27 countries, 16 are covered in this report, an additional 10 joined in November 2017, and Mali, the most recent, joined in June 2018.

The GFF model is transformative in that it places countries in the lead of their own development and takes sustainable financing to scale, using moderate amounts of GFF Trust Fund grants. What determines our success is not a process or model but whether we are achieving results for the women, children, and adolescents who are hardest to reach and whether we are able to achieve results at scale.

In this annual report we share the results and learning from three countries: Cameroon, DRC, and Tanzania, as well as updates from Nigeria on its resource mobilization. For the first time we share country profiles presenting data on GFF core indicators from the first 16 countries. In forthcoming reports, we will aggregate performance data from country-specific data to show global progress using a GFF dashboard of core indicators.

This report shows that countries are heading in the right direction, based on the results from the first countries. It also highlights the urgency to double down on our pace and expand our support to many additional countries with high maternal, newborn, child, and adolescent mortality burdens that have expressed a need and demand for GFF support.

To be able to first reach those women, children, and adolescents who have been left furthest behind and to support countries to get on track to sustainably finance health and nutrition and accelerate progress toward universal health coverage, we need to take the results we have achieved so far, learn from them, and go to scale. This means that the GFF partnership must reach more people who continue to be left behind because of where they live or who they are. We need to strengthen collaboration, communication, and engagement with all key partners at the country level; to continuously prioritize the resources we have and ensure that they are directed toward those who need them most; and to continue to innovate on financing, shifting from a dependency on development aid to using development aid catalytically to mobilize additional domestic and private resources.

I would like to thank all GFF partners, including contributors to the Trust Fund and members of the Investors Group, who have enabled us to take the GFF from an idea to practice, and from practice to results. But foremost, the results we have achieved are thanks to country leaders and their partners. The leadership that many governments and civil society organizations in countries have shown to date truly drives the process—and the early results speak for themselves.

The first three years of the GFF have been a time to establish our partnership, provide proof of our model, and define and start to generate results at the country level. Our aim for the next period is to expand our support to an additional 23 countries, and by 2023 to support a total of 50 countries. With the GFF partnership's support, these 50 countries can end preventable deaths of women, children, and adolescents by 2030, and get on track to sustainable financing.

I look forward to our collective effort, moving to results at scale.

Marcom

Mariam Claeson Director, The Global Financing Facility



**Mariam Claeson** 

"What determines our success is not a process or model but whether we are achieving results for the women, children and adolescents who are hardest to reach and whether we are able to achieve results at scale."

#### **OVERVIEW**

# Accelerating Progress for Women, Children and Adolescents

## **Reaching Those Left Furthest Behind First**

Every year, in 50 countries across the world more than 5 million mothers, children, and adolescents die from mostly preventable conditions, and the economies of these countries lose billions of dollars to poor health and nutrition. It is therefore urgent to accelerate progress on universal health coverage and to contribute to the achievement of the Sustainable Development

## What is the GFF?

The GFF partnership supports governments to bring stakeholders around the table to agree on and adequately fund an investment case with a clear set of priorities across reproductive, maternal, newborn, child, and adolescent health and nutrition (RMNCAH-N), following a countryled plan. Focusing on women, children and adolescents, participating countries invest in high-impact but historically underfunded areas such as sexual and reproductive health and rights, maternal and newborn survival, adolescent health, and improved nutrition in the early years—and in strengthening the health systems needed to deliver at scale and with sustained impact.

The GFF Trust Fund acts as a catalyst for financing the investment case, with countries using modest GFF Trust Fund grants to significantly increase their domestic resources alongside World Bank financing through the International Development Association (IDA) and International Bank for Reconstruction and Development (IBRD), aligned external financing, and private-sector resources. Each relatively small external investment is multiplied by the country's own commitments—generating a large return on investment and contributing to lives saved and improved. Goal (SDG) of ending preventable maternal, newborn, and child deaths and improving the health and nutrition of women, children and adolescents by 2030.

The Global Financing Facility (GFF) in Support of Every Woman Every Child was established in 2015 as an innovative financing mechanism to close the financing gap to eliminate preventable deaths of mothers, newborn, and children by 2030 as well as improving the health and well-being of women, children, and adolescents. In countries, efforts are being made to identify and increase coverage of high-impact RMNCAH-N interventions and to tackle critical system bottlenecks to achieve impact at scale. A comparative advantage of the GFF approach is that it goes beyond a focus on specific interventions and disease-specific approaches to focus on outcomes at the critical stages of the life cycle: pregnancy, birth, the early years, and adolescence. The GFF helps countries build more resilient primary health



care services and community health systems, reaching those left furthest behind—at the frontlines first.

The GFF approach is guided by two key principles: country ownership and equity. The GFF applies income and gender equity perspectives in priority setting, which steers resources into previously neglected geographic regions, including fragile countries and settings, and prioritizes people and interventions that have usually not received sufficient funding, such as adolescent girls and sexual and reproductive health and rights and nutrition.

## **Countries in the Lead**

The GFF empowers countries by investing in existing institutions, and helps countries to bring together key multilateral stakeholders around the country platform—including the United Nations, the World Health Organization, Gavi, the Vaccine Alliance (hereafter, Gavi), and the Global Fund to Fight AIDS, Tuberculosis and Malaria (hereafter, the Global Fund), as well as bilateral, privatesector, and civil society partners.

## The GFF and the Global Health Architecture

The GFF supports a country-centric global health architecture with global and local partners playing to their comparative advantages in support of country-led planning and implementation of RMNCAH-N services and interventions.

- + Normative, implementation, and research support is provided by the H6 family (UNAIDS, UNFPA, UNICEF, UN Women, WHO, the World Bank Group) and other multilateral and bilateral agencies.
- + Advocacy and accountability for commitments and results globally are led by the Partnership for Maternal, Newborn, and Child Health and its constituencies, including the broader community of civil society organizations.
- + Financing is provided by the GFF, complementing and supporting investments made by Gavi, the Global Fund, and other funders.

To support the work at the country level, the GFF Investors Group, including governments, civil society organizations, the private sector, UN agencies, Gavi, and the Global Fund, come together biannually at the global level to discuss progress in financing and implementing the work at the country level and to strengthen collaboration across the partnership.

## The GFF and Civil Society

Civil society organizations play an important role in advocacy for resources and policies, elevating the voices of affected populations, monitoring, and providing accountability. They also contribute research, technical assistance, and service delivery. Many of these organizations can provide services and community engagement in places the government or other organizations are unable to reach.

Advocacy and social mobilization are critical to ensure that national efforts are responding to the needs of affected populations and are taking into account access, equity, and the quality of service delivery. Civil society organizations are therefore essential to the partnership model of the GFF. They are represented in the Investors Group with two seats and two alternates, including one youth representative seat.

The GFF strives to enable partners and stakeholders to identify their comparative advantages, avoiding duplication and reducing gaps by supporting the government to bring all key stakeholders together to develop and implement a single country-led investment case based on the specific needs of the country. A forum or committee under government leadership brings together the broad set of partners involved in RMNCAH-N, including different parts of the government, civil society, the private sector, and development partners. Where available, the GFF supports the existing multistakeholder platform and processes, to avoid duplication.

Investment cases identify not only priority interventions to achieve agreed results, but the most significant health system bottlenecks that need to be addressed to deliver them. Such bottlenecks may be in governance, in the health workforce, in the financing operations, in supply chain management, or in information systems, including civil registration and vital statistics. Investment cases also consider the extent to which targeted investments in different sectors—such as education, water and sanitation, and social protection—might have a significant impact on women's, children's,

## 50 countries have asked to join the GFF; to date, 27 countries are receiving GFF support:

Afghanistan Bangladesh Burkina Faso Cambodia Cameroon Central African Republic Côte d'Ivoire Democratic Republic of Congo Ethiopia Guatemala Guinea Haiti Indonesia Kenya h Liberia k Madagascar S Malawi S Mali h Mozambique k Myanmar N

Nigeria Rwanda Senegal Sierra Leone Tanzania Uganda Vietnam and adolescents' health and nutrition outcomes. The investment case for each country covers three to five years, but it is developed with a long-term perspective. That is, it emphasizes the priority obstacles that must be overcome to get a country onto the trajectory needed to reach the health-related SDG targets by 2030.

The GFF Trust Fund supports each country in mapping resources and aligning funders around the investment case and in identifying the key health financing reforms it needs to make to mobilize its domestic resources. It also collaborates in expenditure tracking. GFF-supported countries have their own South-South learning network, sharing successes and lessons in real time and learning from each other to accelerate results.

## **Prioritizing Investments**

The GFF Trust Fund catalyzes the following sources of funding, and has shown results in all four of these areas:

✓ Domestic Resource Mobilization All countries joining the GFF agree to mobilize additional domestic resources for health. In most countries, the GFF partnership has supported the government in assessing different options to increase resources for health and nutrition. In addition to supporting countries in developing or strengthening their existing health financing strategies (as in Ethiopia, Myanmar, Senegal, and Uganda), the GFF has provided countries with technical assistance to evaluate their fiscal space for health and supported increased dialogue between the Ministry of Health and the Ministry of Finance. Engaging in this work is an important step for countries that want to identify and mobilize sources of additional public domestic funds for the sector, Cameroon and DRC being two examples.

Some countries are able to secure domestic resources at current levels to avoid displacement, while others need to increase domestic resources up-front. For instance, in Mozambique the resources linked to disbursement—through "disbursement linked indicators" in their health-financing results agenda—are provided if domestic expenditure on health remains stable

## CASE STUDY

## Nigeria

Nigeria has always been committed to the principles of universal health coverage and has adopted policy documents and legislation to that effect. However, indicators of Nigeria's health outcomes and actual coverage of basic health services show underperformance, both in absolute terms and relative to other countries at similar levels of economic development. Key drivers of underperformance include a health system *unable* to ensure universal coverage of primary health care services and *weak accountability* for results. The health sector has long been underfunded, and its structural and institutional frameworks have placed concurrent responsibilities on all three tiers of government (federal, state, and local) without any mechanism for intergovernmental accountability.

To rectify the lack of a legal framework necessary to drive a high-performing health system, in late 2014 the Federal Government of Nigeria signed into law the National Health Act. This Act provides a framework for action, encompassing the regulation, development, and management of a national health system, and it sets standards for rendering health services throughout the federation.

## The Mission to Provide the National Health Act with Adequate Funding

The National Health Act specifies that all Nigerians shall be entitled to a *Basic Minimum Package of Health Services* 

(hereafter the Basic Minimum Package), a set of preventive, protective, promotive, curative, and rehabilitative health services or interventions. One of the key provisions in the Act is the Basic Health Care Provision Fund (BHCPF), which will serve as the principal funding vehicle for the Basic Minimum Package while at the same time serving to increase overall financing to the health sector. Its funding is derived from three tracks, namely: (1) an annual grant from the Government of Nigeria of not less than one percent of its Consolidated Revenue Fund; (2) grants by international donor partners; and (3) funds from any other source.

However, the BHCPF has remained unfunded since the law was signed in 2014, notwithstanding the fact that a diligent implementation of the Act could set Nigeria on the path toward universal health coverage. A turning point came in mid-2016, when Nigeria joined the GFF and the newly appointed minister of health proposed that US\$20 million in grant resources from the GFF Trust Fund be used to pilot the BHCPF in three states. The Bill & Melinda Gates Foundation also committed US\$2 million in grant resources to test the BHCPF's early implementation and provided financing to the World Bank to undertake analytical work to strengthen the design. This influx of resources further strengthened the advocacy by various partners for the implementation of the BHCPF. The World Bank supported the leadership of the Ministry of Health in engaging

with Nigeria's Economic Management Team, and development partners in Nigeria supported an advocacy mission to the National Assembly. Civil society organizations and the media played a critical role in this advocacy campaign.

Nigeria's parliamentarians responded by concluding that if external grant resources could support three states, the Government of Nigeria should be willing to commit its own resources as well. In this way, GFF resources proved to be an instrumental tool for a call to action. The outcome of these strategic investments and the associated analytical work and advocacy was that in May



2018, the Government of Nigeria decided to allocate the full one percent of its Consolidated Revenue Fund for the BHCPF in the FY2018 appropriation.

#### Strengthened Funding for Primary Healthcare

As Nigeria begins to implement the BHCPF, the fund is expected to mobilize close to 60 billion Nigerian naira (approximately US\$150 million) in new money per year for primary health care strengthening and service delivery. While the resource envelope for the BHCPF would currently be inadequate to guarantee full coverage of the Basic Minimum Package to the entire population, the government's proposed gradual expansion of the BHCPF is well within reach, especially as the economy recovers and the size of the resource envelope increases.

## **Performance-based Financing**

The BHCPF employs proven, resultsbased and decentralized approaches and thus represents not only more money but "smarter money," enabling Nigeria to translate bold innovations in service delivery into improved health outcomes. The implementation uses two interrelated approaches to improve service delivery, not only in public but also in private facilities.

First, a fee-for-service payment approach to providers will initially spur the delivery

for the first three years, and then if expenditure increases in the subsequent two years disbursements are made to avoid substitution of domestic resources for external financing. Because of the GFF process, Cameroon is increasing the share of its health budget allocated for women's and children's health from 6 to 22 percent by 2020. Guatemala's grant from the GFF Trust Fund is buying down the interest on a World Bank loan for a national stunting-reduction program, matched by domestic resources. These resources will finance a conditional cash-transfer program in Guatemala that targets families with children between ages 0 and 15, promoting health visits for children ages 0 to 6 and pregnant women and school attendance for children ages 6 to 15.

> of a highly prioritized package of 10 high-impact maternal and child health interventions, including family planning. A focus on serving rural areas will help address equity challenges, because health outcomes are significantly poorer—and worsening—in rural areas.

Second, an accreditation system will be used to prequalify both private and public health facilities, contributing to the setting and maintaining of minimum quality standards. Payments will be made on the basis of verified data after the services have been provided, while keeping services free to beneficiaries, thus increasing accountability while reducing barriers to accessing care. The BHCPF signals a new era in service delivery for primary health care services in Nigeria.

In summary, the GFF platform and the investment case provide a mechanism for partners to jointly support the Government of Nigeria in delivering on its commitment, expressed through its FY2018 appropriation to fund the BHCPF. With this clear commitment, a growing number of development partners are considering cofinancing the BHCPF, which in turn will help to increase harmonization and efficiencies in financing Nigeria's health sector. All these early country examples from the past three years serve as models for domestic resource mobilization for other countries that are also taking action to increase domestic resources. The GFF, jointly with the World Bank, is supporting countries in reforming tax policies to foster healthy behaviors while also increasing tax revenues for health by providing technical assistance in the design and/or implementation of the taxes, particularly "sin" taxes. Examples include alcohol taxation in Liberia and tobacco taxation in Mozambigue, Sierra Leone, and Senegal.

- ✓ **Concessional Financing** (IDA/IBRD): The GFF directly links GFF Trust Fund grants in all GFF-supported countries to substantially higher amounts of IDA funding than initially expected. The GFF also directly links GFF Trust Fund grants to IBRD funding—such as in Guatemala and Vietnam, buying down interest to more concessional levels. The current ratio of GFF Trust Fund grants to IDA/IBRD funding is 1 to 7.3. With a historically large IDA replenishment (US\$75 billion, 2018-20), a vast window of opportunity has opened to front-load GFF Trust Fund investments and thereby accelerate progress on the SDGs, closing the financing gap.
- ✓ Alignment of External Assistance: In the past three years, the GFF country-led multi-stakeholder platforms have contributed to donor alignment and harmonization, increasing the efficiency of individual and collective investments made by partners. GFF support for resource mapping has helped align donor and government funding to the costed priorities of the investment case for RMNCAH-N. Of the initial 16 GFF countries, resource mapping is being done in Cameroon, DRC, Ethiopia, Guinea, Kenya, Liberia, Mozambique, Nigeria, Senegal, Sierra Leone, Tanzania, and Uganda. To date, at least three bilateral partners are aligning their financing to the priorities of the investment case in 10 countries among the first round of 16 GFF countries.

Nutrition accounts for about 19 percent of total GFF and IDA/ IBRD co-financed operations that have been approved to date



✓ **Private Sector**: The GFF is developing and implementing innovative financing instruments to crowd in private capital and help close the financing gap. These instruments leverage a combination of flexible grant funding from the GFF Trust Fund and the financing expertise available within the World Bank Group (including the IFC and World Bank Treasury), at the GFF Secretariat, and among the GFF partners. The GFF also facilitates partnerships with the global private sector, enabling GFF countries to deploy private sector capabilities to deliver on investment case objectives, including support for service delivery and the development of supply chains to reach the front line of health systems.

## Implementation, Learning, and **Course-correction**

The GFF links disbursements to results and shifts the focus away from inputs to outcomes, at all levels of the health care system. This is accompanied by a strengthening of governance and accountability, building capacity to manage public financing, and increasing transparency of continuous results monitoring.

Mozambigue, for example, drives health system and finance reforms by linking disbursements to (among others) coverage of community health workers trained and active; institutional deliveries in priority districts; secondary schools offering sexual health and reproductive services; family planning; provision of nutrition interventions to children in provinces with the highest chronic malnutrition; health expenditures made in underserved areas; domestic health expenditures/total government expenditures; and deaths certified in health facilities with data on cause coded.

Starting by focusing on the health outcomes of the populations furthest left behind, the GFF model includes elements to strengthen health information systems and increase the country demand for high-quality routine data, so that countries and partners can continuously course-correct based on both financial information and results data and achieve results at scale. The investment cases and their implementation are regularly reviewed and updated to ensure that prioritization and financing are addressing the shifting needs of the specific countries and their populations.

Among the main lessons learned from the initial GFF-supported countries are the need to strengthen coordination among partners and improve communication about in-country processes and milestones to enable all interested stakeholders to contribute throughout the design and implementation phases. Based on this learning, the GFF initiated the last round of 10 countries that joined the GFF partnership by inviting all key stakeholders to the launch and appointing GFF liaisons in each country tasked with improving communications about and transparency in the processes. The investment cases and the names of these GFF liaisons are available on the GFF website. Most importantly,

## **Private Sector**

The role of the private sector is key in the value proposition of the GFF, and effective private sector engagement is essential to reach the GFF objectives by 2030.

The GFF as a financing and operational platform is well-placed to design and launch innovative financing mechanisms, leveraging expertise and experience across GFF partners, reducing transaction costs, and increasing financial efficiency to create more effective instruments for mobilizing private capital at scale.

Over the last year, progress has been made in the development and early implementation of the GFF private sector strategy. The private sector is an important partner at both the global and country levels as a source of capital, technical expertise, capacity, and innovation, and it is a key partner for increasing countries' capacity for delivering on key elements of the health system.

Together with the World Bank Treasury, the GFF launched a series of issuances of Sustainable Development Bonds to raise awareness among private investors of the financing needed to invest adequately in the health and nutrition of women, children, and adolescents. The inaugural issuance of CAD 60 million was announced during the G7 summit hosted by the Government of Canada in June 2018, with continuing issuances since.

Through innovative financing instruments such as loan buy-downs and cofinancing grants, the GFF enables countries to access private sector capital at more affordable terms for RMNCAH-N, helping close the financing gap together with domestic resources, development assistance, and multilateral funding, all with a focus on results.

At the global level, the GFF has engaged in "shared-value" partnerships to align private sector, government, and development partners. Thematic areas for GFF private sector partnerships have included medical technology and, more

recently, supply chains. The launch of a GFF public-private partnership with Merck for Mothers, the Bill & Melinda Gates Foundation, and The UPS Foundation aims to bring together private sector best practices to help GFF-participating governments improve their supply chain management. The GFF partnership also continues to see strong engagement at the global level by the private sector through the Investors Group and through participation in multi-stakeholder country platforms led by country governments.

At the country level, several GFF countries are leveraging private capacity to deliver quality essential services and products by contracting at the national or multistate scale (examples include Cameroon, the DRC, and Niaeria). This strategic purchasing with private providers alongside the public sector, using performance-based financing, has been valuable in fragile and conflictaffected areas, where public infrastructure alone is insufficient or otherwise unable to adequately serve the basic health and nutrition needs of women and children.

Other GFF countries, including Uganda and Liberia, are using private sector capacity and technical assistance to deliver quality health and nutrition services at scale. With support from the GFF Trust Fund and co-financiers and the participation of the private sector, the projects in the above five countries are expected to reach over 31 million beneficiaries.

In response to country demand, the GFF has expanded its technical assistance and capacity building support for governments to strategically and systematically engage the private sector for RMNCAH-N priorities. This capacity building has been done through online and face-to-face trainings such as the Managing Markets

for Health course, whose first iteration occurred in April 2018 and reached 450 participants globally. This support also equips governments with various policy and financing tools to influence private markets so they can better serve development and equity objectives; an example of this is quality improvements achieved through the regulation of private service providers in Kenya. The GFF has also supported several GFF countries to conduct private sector assessments to identify opportunities to partner with the private sector to reach underserved populations and regions and to contribute to the global evidence base on private sector contributions to health systems.

Over the next year, the focus will be on further consolidating and scaling the successes achieved, as well as disseminating country-specific experiences and further mainstreaming effective public-private approaches across the country portfolio.



Importantly, the GFF is working with the Partnership for Maternal, Newborn, and Child Health to support civil society organizations in their key roles and functions, building capacity and more meaningful engagement.

## **Driving Results and the Way Forward**

After its first three years, the GFF is showing results in some of the early front-runner countries it has supported to date. The GFF will expand to 50 countries over the next five years, by 2023, and the world will come closer than it ever has before to closing the health and nutrition gaps for women, children, and adolescents. That will translate to lives improved and saved, thriving families, and surging economic growth.

The mission of the GFF partnership is to contribute to the SDG3 targets: by 2030, reducing the maternal mortality ratio to 70 per 100,000, the under-five mortality rate to 25 per 1,000, and the newborn mortality rate to 12 per 1,000, and also improving the health and nutritional status of women, children, and adolescents. To achieve all of that, countries have to accelerate progress toward achieving universal health coverage now, with the GFF partnership and Trust Fund resources providing the catalytic financing required. There is no better time to close the gap and transform the lives of millions.

Where the GFF Operates, and Where Additional Countries Are Eligible





# The Global Financing Facility: The Strengths and Challenges of Results Monitoring

Since its launch in 2015, the Global Financing Facility (GFF) has pioneered countryled Investment Cases and companion monitoring frameworks. While each country context is different, the urgency and the objectives of most initiatives in RMNCAH-N are similar. The GFF helps countries prioritize their activities based on sound data, adequately fund the highest-impact activities, mobilize their resources to ensure that investments are sustainable, and have underpinning systems that are strong and sustainable.



Monitoring Results and Impact: Results monitoring is vital to the success of this approach. Having access to routine data is critical to guide the planning, coordination, and implementation of the RNMCAH-N country-led response, specifically to assess the effectiveness of programs and identify areas for improvement during implementation for real-time course correction. Furthermore, strong health information systems are needed to aid countries in monitoring their health-financing reforms and tracking the funds allocated to health, specifically to RMNCAH-N. Investing in health information systems gives greater visibility to where and how efficiently resources are being allocated and spent, empowering governments and other policymakers, donors, and partners. In addition to measuring and assessing progress on the investment case, the GFF focuses on the necessity of optimizing health sector investments and continually improving equity and efficiency in service delivery and resource allocation.

To support the Every Woman Every Child initiative, the GFF aims to contribute to the achievement of the 2030 SDGs for RMNCAH-N in 50 countries. By providing support to countries to mobilize additional resources for health and nutrition, working together with governments and global health partners the GFF aims to collectively add US\$50 billion to US\$75 billion over the next 12 years, so that by 2030 the GFF can contribute to:

## GFF Approach to Country-Focused Process Monitoring

The GFF uses a *country-led* approach that includes several processes necessary to success. Based on our learning from several countries in the first three years and from monitoring of the GFF approach by civil society organizations, the GFF has developed a core set of indicators to monitor the implementation process of the GFF approach in each country. These include the monitoring of:

- The development of a prioritized and well-funded investment case
- A strong results framework
- A multi-sectoral country platform that focuses on continuous monitoring of implementation, and
- Strong leadership in the country-led process with inclusive representation from civil society, the private sector, and other stakeholders.

These efforts include monitoring of the development of health financing reforms (domestic resource budgets and expenditures), IDA and IBRD approval and disbursement, engagement with development partners, and private-sector investment. Data based on this monitoring are presented in the country profiles.

- Reducing the maternal mortality ratio to 70 per 100,000, and
- Reducing the deaths of newborns to 12 per 1,000 and
- Reducing the deaths of children under age five to 25 per 1,000.

All of this will bring us closer to achieving the SDGs, which also include universal access to sexual and reproductive health, including family planning.

These goals will be monitored through the use of *core impact indicators* (see box). These indicators are collected by the GFF and partners by building on existing surveys and reporting systems. These include country survey data, such as the Demographic Health Surveys (DHSs) and Multiple Indicator Cluster Surveys (MICS), which are funded by domestic resources as well as by the World Health Organization (WHO), UNICEF, United States Agency for International Development (USAID), and many other multi- and bilateral organizations. Optimally, these surveys are conducted every three to five years to determine changes in important health and nutrition outcomes. The country profiles for the initial 16 countries include the most recently available data for these indicators. The GFF will continue to report new data, as surveys are implemented and more recent data become available. **Health Financing Reforms:** To accelerate progress in coverage of high-impact interventions, to learn and coursecorrect, and generally to achieve the RMNCAH-N goals, the GFF partnership (including governments, the H6 partners, USAID, numerous bilaterals, civil society organizations, the private sector, and others) aims to catalyze investments for RMNCAH-N with an additional US\$2 billion of GFF Trust Fund resources between 2018 and 2023. The GFF estimates that countries will be able to use these Trust Fund resources catalytically to increase the proportion of government resources allocated to health, as well as increase the total volume of these resources allocated to investments in the most cost-effective RMNCAH-N interventions.

The GFF Trust Fund partnership aims to continue to align and catalyze additional resources by linking Trust Fund support with a combination of concessional financing from the IDA and IBRD (presently at a ratio of 1 to 7.3); by aligning external financing; and by further effectuating private sector resources for RMNCAH-N. (Forthcoming publication). The collective GFF partnership is supporting these financing reforms by engaging with ministries of finance and ministries of health to strengthen domestic resource mobilization. This work seeks to ensure not only that more public resources are mobilized but also that they are aligned. In order for countries to progress toward universal health coverage and to ensure both effective coverage of high impact RMNCAH-N interventions and financial protection in case of ill health, investments in health information systems and routine data are critical. These investments are also critical to achieve health-financing reforms and increase the total volume and value of funding allocated to health and nutrition.

#### **GFF Core Impact Indicators**

- Maternal mortality ratio
- Under-5 mortality rate
- Newborn mortality rate
- Adolescent birth rate
- Birth spacing (proportion of the most recent children age 0-23 months who were born less than 24 months after preceding birth)
- Prevalence of stunting among children under 5
- Prevalence of moderate to severe wasting among children under 5
- Proportion of children who are developmentally on track (when the definition of this indicator has achieved global consensus)

#### **Core Health Financing Indicators**

Data obtainable from the System of Health Accounts or SHA:

- Health expenditure per capita financed from domestic sources
- Ratio of government health expenditure to total government expenditure
- Percent of current health expenditure devoted to primary health care

#### Data obtainable from population-based surveys:

 Incidence of financial catastrophe due to out-ofpocket payments The GFF approach additionally aims to increase allocative and technical efficiency through better coordinated implementation, both by supporting evidence-based strategies and interventions and by routinely course-correcting through continued monitoring of available resources and results. Increased efficiency and sustainability will also be promoted by the GFF and its partners focusing on supporting solutions for key systems bottlenecks, closing financing gaps, and strengthening systems to track progress, to learn, and to course-correct. Taken together, the objective of this approach is to accelerate the expansion of high-impact, cost-effective, affordable, and feasible interventions and introduce key health financing reforms to get countries onto the trajectory needed to accelerate progress on Universal Health Coverage, and achieve their SDG targets.

These health financing reforms will be measured through a set of core health financing indicators, as can be found in the country profiles, which present the most recent data available from country sources. Additionally, to track and ensure progress in each one of the GFF-supported health-financing reforms on a more frequent basis than available through the core indicators, the GFF will work with key technical partners to monitor the following recommended process and outcome indicators:

- Identifying complementary funding: This will be measured as the share of external funding for health that is pooled or on budget. The GFF has supported numerous budget mapping exercises for the Investment Case, which can be found in the country profiles, where complete.
- Securing IDA/IBRD funding linked to the GFF: This information comes directly from the World Bank operations webpage and is presented for each country that has received World Bank board approval.
- Mobilizing domestic resources for health: Indicators include whether the country has done a fiscal space analysis; whether it has taken actions to support domestic resource mobilization; whether it has prioritized health in its budget; whether it has increased overall government revenue; and if it has supported health-specific revenue sources.
- Catalyzing private-sector investments and leveraging private capacity and expertise: The GFF is engaged in identifying leveraging opportunities, both globally and at the country level, which are likely to increase the availability of domestic resources, make efficiency gains,



#### **Resource Mapping & Tracking**

To inform the investment case and subsequent target setting in the results framework, the GFF has supported the development of RMNCAH-N resource mapping in eight countries to date, with plans to do the same in newly enrolled GFF countries. The countries already resource-profiled, as part of their GFF partnership, in this way are Cameroon, DRC, Ethiopia, Liberia, Mozambique, Senegal, Tanzania, and Uganda (the resource mapping is featured in their country profiles). Resource mapping in other countries is ongoing and for these countries the GFF has provided a summary of the process.

Support for strong financial and results data of this kind helps improve equity in funding decisions. When financial data can be linked to results, it supports efficiencies in the health care system, making it possible to optimize investments and to continually improve equity and efficiency in service delivery. Therefore, in the future, the GFF, with partners, seeks to improve resource tracking systems to better understand budgeting processes and disbursement and expenditure data, and aims to integrate these with routine data monitoring systems. When data can be integrated this way, expenditure data can feed into priority-making and decisions on resource allocation, and this in turn can be used to project the future resource requirements for meeting investment case objectives for improved equity and efficiency.

## GFF Focal Areas for Routine Performance Monitoring

#### Intervention areas of focus

- Family planning & sexual & reproductive health & rights
- Maternal, newborn, child health
- Nutrition & nutrition policy

## Cross-cutting areas of focus

- Civil registration
   & vital statistics
- Data systems, quality & use
- Quality of care & service delivery

- Gender
- Adolescents girls
- Early childhood development
- Water, sanitation & hygiene (WASH)
- Supply chain & commodities
- Community health
- Human resources for health
- Equity

A table of all indicators presented in the country profiles can be found on page 74.

and leverage greater support from multilateral development banks through buy-downs and co-financing grant mechanisms, all with a focus on results. At the country level, the GFF aims to measure the process needed to ensure more strategic and evidence-based private-sector engagement. This will be done through support to governments to use strategic decision making based on regulatory, policy, and financing analyses (e.g., analyzing care-seeking behavior by income quintile and type of provider; undertaking private-sector assessments) and to identify opportunities to partner with the private sector to reach underserved women, children, and adolescents). This data is not yet presented in the country profiles.

- Progress in financial protection: Following the work of WHO and the World Bank, a country's progress in financial protection will be measured through the following output and outcome indicators in the country profiles: whether the country monitors catastrophic and impoverishing health expenditure with data less than three years old; whether it has identified drivers of limited financial protection (especially in relation to RMNCAH-N services); and whether it has implemented reforms to address identified drivers of financial protection (especially as related to RMNCAH-N).
- Implementation of a comprehensive technical efficiency agenda: The aim is to determine whether a country has implemented strategies to improve efficiency,



such as health delivery supply chain, the distribution of frontline providers, and budget execution. Proxy outcome indicators to monitor and reduce inefficiencies include the dropout rate between a child's 1st and 3rd DTP vaccinations; the dropout rate between a mother's ANC1 and ANC4 antenatal care visits; and the health budget's execution rate. To truly understand health care efficiencies, the use of resource tracking and expenditure data is optimal. Therefore, where available, these data will be reported; where not available, the GFF will look for opportunities to strengthen these management and reporting systems.

## **Investment Case Routine Monitoring**

Because each country has identified a distinct set of priority interventions, the routine monitoring frameworks varies. As part of our learning agenda, the GFF has conducted case studies of routine monitoring in a few of the GFF front-runner countries. Cameroon, DRC, and Tanzania have developed case studies highlighting their GFF country-led process, results, and use of data for improvement. As other countries progress in the development and implementation of their own investment cases, more routine monitoring data will be available (see box). It is anticipated that data will become available from countries' routine Health Management Information Systems, including DHIS2 and laboratory and management and resource tracking systems, which the GFF will draw from in future reports, especially for learning and course correction (www.globalfinancingfacility.com).

The frequently incomplete registration and manual processes of *civil registration and vital statistics* limit access to the data required for timely monitoring of progress in ending preventable maternal, newborn, child, and adolescent deaths and morbidity, particularly at the subnational level. The GFF has thus prioritized the strengthening of civil registration and vital statistics systems, supporting countries to develop investment cases that include these systems as strong components and co-financing investments (data on GFF CRVS investments are presented on page 69).

**Role of the Country Platform:** The potential strength of the GFF partnership is its country-led process, where all relevant partner data on RMNCAH-N can be shared and reviewed through the country platform. This platform strengthens the data collected for the investment case, mainly through national data systems, and enables reviews and sharing of all relevant data by all partners. Partners such as FP2020, Gavi, the Global Fund, PEPFAR, and USAID may indeed have access to other sources of data with more detailed and even real-time data available, which they can share. Data collaboration at the country level can in turn improve the use and ownership of the results, and improve overall transparency and shared accountability.

The aim of the country platform is to review data routinely quarterly or semi-annually—using routine subnational data where available. Additionally, when new data becomes available—such as financial data through the system of health accounts or periodic survey data such as Service Availability and Readiness Assessment (SARA), Service Delivery Indicators(SDI), Demographic and Health Survey (DHS) or Multiple Indicator Cluster Surveys (MICS)—it is intended to be incorporated into the analysis. An annual and midterm review should also be done, including monitoring of the disbursement-linked indicators that are also used by countries supported by GFF and the World Bank for results-focused financing.

# Country Case Studies and Profiles

In this annual report the GFF shares the results and learning from case studies of three countries—Cameroon, the Democratic Republic of Congo (DRC), and Tanzania–allowing a deeper dive into their progress and results. Additionally, in the this report the GFF shares the country profiles of the first 16 countries, presenting data on the GFF core indicators, including country investment case and geographic prioritization, baseline data on health and nutrition outcomes, and core intervention coverage data. For the most part the data presented predates the implementation of the investment cases and is considered a country baseline from which to improve. As part of the GFF process, most countries have completed their country-led investment cases, with multi-stakeholder engagement including civil society organizations; 10 of the countries engaged the private sector as well. Only one country has not yet completed its investment case, and 60 percent are currently implementing

theirs. Twelve countries have approved and are disbursing World Bank projects.

The country profiles also focus on health financing data and resource mapping, including IDA/IBRD and co-financing, pooled and virtually pooled funding. Fourteen countries have developed health financing reforms incorporated into the investment case or in a separate document or process. Most countries have focused on identifying options for strengthening domestic resource mobilization and strategies to reduce key drivers of inefficiency, while fewer countries have identified drivers of limited financial protection. Based on the results from the first countries, this report shows that countries are heading in the right direction. In forthcoming reports, the GFF will present aggregated countryspecific performance data, to show global progress using dashboards of the GFF core indicators.

#### **CASE STUDY**

# The Republic of Cameroon

Despite its lower-middle-income status, Cameroon was recently ranked 153rd out of the 188 countries tracked in the Human Development Index (HDI 2014) and, indeed, it is one of a group of countries whose HDI scores have declined in the past two decades. Contributing to this HDI deterioration is slow progress on key health outcomes.

According to World Bank estimates, over the past 20 years under-five mortality declined by 54 percent, from 172 per 1,000 children under five (1998) to 80 per 1,000 (2016). Over that same period the maternal mortality ratio declined by 20 percent, from 750 per 100,000 live births (1998) to 596 per 100,000 (2015). However, mortality for mothers and children remains high and is mismatched to Cameroon's economic status and relatively high per-capita health spending (\$138 in 2014). For example, maternal mortality in Cameroon is 9 percent higher than the average rate for Sub-Saharan Africa and more than double the average rate for lower-middle-income countries.

Additionally, Cameroon suffers regional disparities in health and nutrition outcomes, with the three northern regions and the East region performing considerably worse than the national averages. For example, the proportion of girls between ages 15 and 19 who have begun child bearing is 44.2 percent in the East Region and 23.4 percent in the Far North Region, while in the capital, Yaounde, the rate is only 7.6 percent. Similarly, these four regions experience under-five stunting rates that are higher than the national average (32 percent): 42 percent in the Far North Region, 34 percent in the North Region, 38 percent in the Adamaoua Region, and 36 percent in the East Region.

## Plan Development, Partnerships, and Investment Case

To address these critical gaps, the Government of Cameroon led a consultative process with key partners on RMNCAH-N to plan support for partner alignment and government prioritization. The RMNCAH-N investment case was ratified in late 2016 and included interventions to address both health and nutrition outcomes as well as health financing reforms.

There are three areas of focus that run through the investment case: (1) improving allocative efficiency, (2) increasing the utilization of priority health services, and (3) strengthening broader health systems. The allocative efficiency and partner alignment efforts focus on two dimensions: rebalancing public health expenditure between the tertiary level and the primary/secondary levels (RMNCAH-N service prioritization being part of this effort) and focusing resources in high-burden and low-resource parts of the country, namely the four priority regions: East Region, Adamaoua Region, North Region, and Far North Region.

As part of the consultative process, the RMNACH-N investment case is supported through domestic funds from the Government of Cameroon, the World Bank IDA and Islamic Development Bank, and the GFF-Trust Fund, as well as by Gavi, the Global Fund, the UN Population Fund (UNFPA), UNICEF, WHO, the German Corporation for International Cooperation (GIZ), the German Development Bank (KfW), Agence Francaise de Dévelopement (AFD), the US government, UNITAID and the Bill & Melinda Gates Foundation. The private sector is also supporting the



#### FIGURE 1

Uptake of Priority Maternal and Child Health Service Financing (PBF), by Quarter, 2017

#### Maternal Health Services in Priority Region PBF Facilities



#### Skilled Delivery and Postnatal Care Cases in Priority Region PBF Facilities



## Uptake of Priority Maternal and Child Health Services in Priority Region Facilities Using Performance-based



#### Number of Children Receiving Complete Vaccine Course

investment case, with Addax Petroleum contributing \$155,000 in 2017-18 to equip rural hospital maternal and newborn care units in priority regions.

The Government of Cameroon used the investment case to inform its 2018 national budget, developed at the end of 2017. Despite a decline in the overall health budget that resulted from a fiscal consolidation, the Direction des Ressources Financieres et du Patrimoine (DRFP) in the Ministry of Public Health reports a substantial increase in the health budget allocation to priority regions identified as being high-burden as part of the investment case.<sup>1</sup>

Additionally, in 2017 the government committed to a series of fiscal and policy reforms in the public sector as part of a budget support program with the World Bank. The GFF process provided the analytical underpinnings for the health sector reforms, including a trigger that commits the government to increase the health budget allocation to the primary and secondary levels from a baseline of 8 percent in 2017 to 20 percent by 2020. The investment case was a useful tool for informing the dialogue between the ministries of health and finance.

## **Increasing Uptake of Essential Services**

Cameroon has been working to increase the uptake of the essential health services included in the investment case through an expansion of facilitylevel performance-based financing and demand-side efforts such as Chèque Santé (health vouchers), which seeks to activate demand for maternal and newborn health services and reduce the burden of out-of-pocket expenditure. The government of Cameroon expects to achieve full coverage of the performancebased financing system in the investment case priority regions by mid-2018.

Early progress noted. The increased service utilization seen in Figure 1 is partly accounted for by the expansion of the national performance-based financing

"We didn't have a good water source, we used to have electricity problems, some of our patients did not have sheets on their beds...Now we have a well and we have water flowing at the health center, always."

- Sister Vera Ngalim, St John the Baptist Catholic Health Center

program to the Adamaoua, North, and Far North regions (the East Region was already implementing this prior to 2017). In 2017, the country expanded performance-based-financing contracting to an additional 921 facilities (there were 1.428 total facilities under contract in the last quarter of 2017). However, 55 percent of this growth was concentrated in the four priority regions identified in the investment case, even though these four regions only account for 20 percent of the healthcare facilities in the country.

There is also data to suggest that once facilities are under contract they show improvements in productivity. In the North and Far North regions, there were 34 facilities that had contracts for the first time and reported results starting in the first quarter (additional facilities were added throughout the year). By the fourth quarter, the number of skilled births that these facilities had attended increased by 71 percent. This suggests that the combined efforts of partners working on the supply side and the easing of demand-side bottlenecks to service access are driving improvements at the facility level.<sup>2</sup>

## **Increasing Access to Family Planning**

In addition to maternal and child health services, the Investment Case also places a priority on increasing access to modern methods of contraception, diversifying the method mix, and improving access

to contraception among adolescent girls. Nationally, only 21 percent of married women were using a modern method of contraception as of 2014 (MICS 2014). As of 2014, investment case priority regions had the lowest rates of use of such modern methods in the country, at just 3.5 percent in the Far North Region, 6.1 percent in the North Region, 7.7 percent in Adamaoua Region, and 14.5 percent in the East Region.

Early progress noted. Family planning visits in facilities using performance-based financing increased over the course of 2017, with growth in visits for both shortterm methods and long-acting reversible methods. This progress has been supported by several financiers and technical partners, including support for commodity procurement through UNFPA Supplies and supply-side efforts such as performancebased financing. (Figure 2.)

## **Pilot Project for Adolescent Sexual Health**

Throughout the year, preparations for a pilot project focused on quality counseling and contraceptive uptake in sexually active adolescents were undertaken in the East Region by the Family Health Directorate in the Ministry of Public Health in collaboration with UNFPA and the World Bank. This pilot will begin in mid-2018 and will test a technology solution for improving the counseling experience of adolescent family planning clients as well as an evaluation intended to better understand



the supply and demand-side response to family planning subsidies.

The priorities articulated in Cameroon's investment case are being reflected in the national budget, in the activities of health sector actors, in improvements in the utilization of priority health interventions, and in efforts to strengthen the health sector broadly. As Cameroon enters its second year of investment case implementation, greater scale will be achieved, and there will be ever more emphasis placed on partner engagement and communication. In particular, there will be support focused on the national health management information system, including data quality and completeness and the use of data to understand service utilization trends, and on strengthening efforts to track partner and government financing for investment case priorities. This focus will strengthen the "learningsystem approach" that will be key to sustaining progress on RMNCAH-N outcomes in Cameroon.

## FIGURE 2

30,000 -25.000 -20.000 -15.000 -10,000 -5,000 -

## Family Planning Visits to Facilities Using Performance-based Financing in Priority Regions, by Quarter, 2017



## **CASE STUDY**

# **Democratic Republic** of Congo

In the Democratic Republic of Congo (DRC), the GFF was launched in April 2015. The government put in place a GFF platform that brought together the key government health stakeholders, other line ministries, civil society representatives, and development partners. The GFF platform took the lead in developing the country's RMNCAH-N investment case, which prioritizes the interventions laid out in the National Strategic Development Plan 2016-2020. The Ministry of Health, with representatives from civil society organizations, focused on defining RMNCAH-N priorities; UNICEF conducted a health system bottleneck analysis; WHO provided support in costing the investment case; and the GFF Secretariat helped with the resource mapping exercise with the support of the government and several donors.





## Scaling Up **Essential Services**

The investment case has identified 12 priorities with a goal of reducing maternal mortality from 890 to 800 per

100,000 and child mortality from 119 to 88 per 1,000, over a period of five years, in 14 priority provinces.<sup>1</sup> Among the 12 priorities, Priority 1 is to scale up an essential package of high-impact, cost-effective RMNCAH-N services. This priority is the cornerstone of the investment

#### FIGURE 4

Provision of Key Maternal and Child Health Services in the 14 Targeted Provinces, Showing Averages for Participating vs. Nonparticipating Facilities, DRC, 2017

## Average Number of Assisted **Deliveries per Primary Health** Care Facility in DRC, 2017

Average Number of Pregnant







- General Trend in Facilities Not Participating in Strategic Purchasing

•••• Counterfactual Trend in Strategic Purchasing Facilities (what would have happened in strategic purchasing facilities if they did not participate in the program and followed the general trend instead)

case and accounts for three-quarters of its total budget. The Ministry of Health, the World Bank, the GFF, the Global Fund, Gavi, UNICEF, UNFPA, and USAID have alianed their technical and financial resources in support of the implementation of the identified priority areas.

Source: Authors estimates based on SNIS, 2017

Early progress noted. During 2017, the number of women and children in the 14 provinces using the essential package of health services under Priority 1 has increased substantially. Looking at utilization data from 2017, in December 2017 there were 39,000 more children vaccinated with the BCG vaccine and 25.000 more children vaccinated with three doses of the DTP/Hepatitis B/Hib pentavalent vaccine compared to January 2017. Similarly, there were 15,000 more assisted deliveries and about 4.000 more women attended four antenatal counselina sessions in December 2017 compared to January 2017 (Figure 3). Put differently, from January to December 2017, the number of children vaccinated with BCG vaccine increased by about 35 percent, the number of children vaccinated with the DTP/Hepatitis B/Hib vaccine by 25 percent, the number of assisted deliveries by 14 percent, and the number of antenatal care consultations by 6 percent.

## **Performance-based** Financing

FIGURE 5

The investment case has served as a catalyst for health financing reforms. One of these was the introduction of strategic purchasing, that is, paying health facilities based on their performance and providing financial incentives for increasing the quantity and quality of the essential maternal and child services provided (IC Priority 5). The strategic purchasing program is supported through pooled financing from the Norwegian Agency for Development Cooperation (NORAD), the Government of Canada, the Bill & Melinda Gates Foundation. USAID, the Global Fund, and the World Bank. It is supplemented by complementary activities and interventions financed by a number of other partners.

## Early progress noted. In January

2018 about 2,940 out of 17,000 health facilities in the DRC were participating in the program. The rationalization of the payment system and the introduction of strategic purchasing have resulted in additional increases in the number of children and women receiving services. above and beyond the positive trends in the prioritized provinces (Figure 4). Over the 12 months of 2017, when compared with health facilities that did not participate in the strategic purchasing program, on average each participating facility added 16 more antenatal care

consultations, 36 more assisted deliveries. and 31 more children vaccinated with BCG and 32 more with the third and final dose of the DTP/Hepatitis B/Hib pentavalent vaccine<sup>2</sup>. Put differently, over the 12 months of 2017, strategic purchasing has increased the levels of BCG vaccination by 11 percent, DTP/ Hepatitis B/Hib vaccination by 13 percent, antenatal care consultations by 14 percent, and assisted delivery by 19 percent, on average, in facilities that participate in the program.

At the national level, thanks to strategic purchasing, 8,500 more children were vaccinated with the BCG vaccine, 8,700 more children were vaccinated with the DTP/Hepatitis B/Hib vaccine, there were 10,000 more assisted deliveries, and about 4,000 more women received three antenatal care consultations<sup>3</sup> in December 2017 than in January of the same year.

## **Developing Accurate**, **Timely Data**

The investment case stresses the need to develop accurate, complete, and timely data for effective management of the

health sector and to ensure quality and efficiency of service delivery. It includes strengthening the health information system as Priority 11. The investment case supports the expansion of the health management information system (système d'information sanitaire or SNIS) and its electronic DHIS2 platform with a focus on the provincial and health zone levels.<sup>4</sup>

#### Early progress noted. To date,

financial resources for the strengthening of the SNIS have been allocated by the World Bank with additional support from USAID, Gavi, the Global Fund, and the United Kingdom's Department for International Development (DFID). These investments have resulted in tangible improvements in data quality. During 2017, the number of health centers with missing monthly reports on the key RMNCAH-N services prioritized in the investment case has declined by 6.2 percent for the DTP/ Hepatitis B/Hib pentavalent vaccine, 7.1 percent for the BCG vaccine, 10 percent for four antenatal care visits, and 16 percent for assisted deliveries.

## **Streamlining Financing**

To further improve the alignment of domestic and external resources and achieve more effective coverage of services at a decentralized level, the investment case has scaled up an existing mechanism called the "single contract" or contrat unique (CU) (Priority 9). The contrat unique is a contract between the Ministry of Health at the provincial level (contracting authority), the provincial health authority (providers of health services), and development partners. The objective of the contrat unique is to pool virtually all financial resources to support a single, integrated provincial health action plan, thereby reducing the fragmentation of financing and ensuring that the RMNCAH-N package of services is properly implemented and monitored. The contrat unique is intended to strengthen the fiduciary capacity of the provincial health administration by using a single accounting system, and it is a powerful mechanism for tracking government and development partners' commitment and

## "We are well taken care of and the nurses are always welcoming."

- Marie Kumba, Holy Spirit Health Center. She came to the center for all of her prenatal consultations, where she also received a bednet provided by Sanru, an NGO that delivers Global Fund bednets.

expenditures with respect to the provincial workplans (Figure 5.)

Early progress noted. The contrat unique started in 2017 in eight provinces: Nord Kivu, Sud Kivu, Kwilu, Kwango, Mai Ndombe, Sud Ubangi, Lualaba, and Haut Katanaa. Reaular independent evaluations of its implementation, which focus on mutual accountability of all stakeholders, have begun and are showing promising results. For example, the execution of RMNCAH-N planned activities in Nord Kivu increased from 54 percent to 68 percent between the first and second trimester of 2017. Disbursement on financial commitments from donors and the central government has improved with time, going beyond 50 percent in several provinces.

Further analytical work on domestic resource mobilization is to be conducted to examine potential mechanisms for increasing domestic funding of health services at the provincial level. This is necessary because the financial commitments from provincial health authorities to date remain low as part of the single contract. This analytical work funded by Gavi, the GFF, and the World Bank is all part of the Health Financing Strategy. Given poor budget absorption of existing resources (58 percent), the Health Financing Strategy is focusing its domestic resource mobilization agenda over the short-term on improving the efficiency of existing resources through single-contract, strategic purchasing, public financial management, and human resource reforms. Over the mid- to long-term, the Ministry of Health is to improve the share of the national budget allocated to health (5 percent). The planned study by Gavi, the GFF, and the World Bank will examine the potential and feasibility of earmarked

## Using a Single-Contract Approach to Better Align Financing and Improve Performance



2 Estimates based on the results of regression analysis using generalizable equation (GEE) models comparing the trends in service provision between facilities that did and did not participate in the strategic purchasing program

3 The trend in antenatal consultations was stagnant in the facilities that did not participate in the strategic purchasing program in the 14 IC provinces and , based on statistical analysis, virtually all of the increases recorded in those provinces can be attributed to strategic purchasing, 4 Other activities under this Priority Action include the development and implementation of a supply chain and human resource information systems and improvement of the links between the health management information system and the CRVS system.

taxes, tax collection reforms, and better prioritization of health at both provincial and national levels, laying out key reforms for the mid- to long-term to leverage more resource for the health sector.

## Conclusion

While the added value of GFF was to prioritize further high-impact interventions of the PNDS in provinces with the lowest health indicators, this was only made possible with the support of the government and many partners with longlasting RMNCAH-N experience in DRC. The GFF contributed to boosting alignment and financing with respect to Priority 1, the essential package of health services, whose funding was extended through a pooling of resources from the World Bank (IDA), the GFF, USAID, and the Global Fund. It is noteworthy to highlight that the investment case is building on existing successful interventions financed and implemented by the government and partners, including strategic purchasing and the single contract. The objective of the investment case is to make those highimpact interventions more visible, scale them and help the Ministry of Health pool more domestic and international resources toward them in order to sustain them and close the RMNCAH-N financing gap and save more maternal, child, and adolescent lives. While the GFF platform focused on provinces with the weakest health and socioeconomic indicators, many donorsincluding the World Bank, UNICEF, the European Union, the Global Fund, Gavi, and many others-make a substantial contribution outside the investment case's provinces to reach universal health coverage through RMNCAH-N funding.

#### **CASE STUDY**

# United Republic of Tanzania

Between 2010 and 2015, Tanzania saw notable improvements in life expectancy (from 61.6 to 64.9 years), infant mortality rate (from 51 to 43 per 1,000 live births), under-five mortality rate (from 81 to 67 per 1,000 live births), and under-five stunting prevalence (from 42 to 34.4 percent). However, during this period the country's maternal mortality rate increased from 454 to 556, and its total fertility rate remained stubbornly high at 5.2 (as of 2015). The increase in maternal mortality elevated maternal health to a national priority. To address this and other lingering challenges in RMNCAH-N, in 2015 Tanzania began implementing its RMNCAH-N investment case, known as One Plan II.

#### FIGURE 6

**Estimated Contributions from Major Financiers as a Percent of** One Plan II Budget Need 2017



One Plan II prioritizes pivotal interventions to accelerate RMNCAH-N improvements focused on increased quality, access, and use of RMNCAH-N services. These include antenatal care, use of skilled birth attendants, and a package known as Basic Emergency Obstetric and Newborn Care (BEmONC) and Comprehensive Emergency Obstetric and Newborn Care (CEmONC).

## **Plan Development**, Partnerships, and Funding

The plan was developed in a consultative process through Tanzania's RMNCH Technical Working Group. Key financiers support different aspects of the government's strategy to address RMNCAH-N challenges and improve financial transparency. The GFF played a critical role in mobilizing financiers to

pool funding in support of the World Bank Primary Healthcare for Results initiative. The financiers of this initiative are the GFF Trust Fund, Power of Nutrition, USAID, and the World Bank. The Health Basket Fund pools support from the governments of Canada, Denmark, Ireland, and Switzerland, as well as UNFPA, UNICEF, and the World Bank. A recent resource mapping of funds provided by these major financiers shows that the plan is 67 percent funded (see Figure 6).

Several priority areas of One Plan II remain underfunded. These include strengthening service delivery for maternal complications and newborn care, adolescent health, gender-based violence, reproductive cancers, and community health. Despite major strides in partner alignment and resource transparency, further work is needed to align all partners around One Plan II and further share information on financial commitments.



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To facilitate long-term sustainability of health gains, the Government of Tanzania is taking critical steps to increase the resources for and sustainability of health financing. The government is currently developing a five-year Health Financing Strategy to move toward universal health coverage, a critical step to ensure financial protections for the poor and reduce catastrophic health expenditures. The GFF supports the government in this effort with technical assistance, capacity development, and analytics to finalize the Health Financing Strategy and promote a related single national health insurance bill.

The government is also implementing key initiatives to improve equity in access to health services. Improved access to services for the poor is essential for Tanzania to ensure RMNCAH-N achievements are reached and equitable.

Early progress noted. In regions implementing results-based financing, the number of individuals identified by the Tanzania Social Action Fund as being below the poverty line who receive outpatient care increased considerably between mid-2016 and the end of 2017 (see Figure 7<sup>1</sup>).

# FIGURE 7

25% -

20% 15% -10% -5% April-June

FIGURE 8 (DHIS2), 2014 -2017

80% -	
60% -	
40% -	
20% -	

2014 (baseline) ANC 4th Visits Coverage

IPT 2 Coverage



Percent of Low-Income Individuals Identified by Tanzania Social Action Fund Receiving Outpatient Care by Province, Quantity Data April 2016-Dec 2017



## Nationwide Coverage of Key District-Level Scorecard Indicators



## FIGURE 9 Antenatal Care Coverage by Region, 2017



ANC4 Coverage 2017 Mean ANC Coverage 2

## **A Results Focus**

One Plan II implementation has a strong results focus. A district-level scorecard is currently used at all levels (national, regional, and district) to monitor One Plan II results and allow continuous programmatic improvements—all based on data.

Early progress noted. A recent review of One Plan II results shows improvements between 2014 and 2017 in key service delivery interventions to improve RMNCAH-N, including increases in institutional deliveries, the percentage of pregnant women receiving at least four antenatal care visits (ANC4), the percentage of facilities receiving at least three stars (out of five) in the star-rating quality assessment, and coverage of intermittent preventative treatment (IPT2) for malaria during antenatal care visits (Figure 8)[refer to page 31]. Although it is too early to tell if maternal mortality will be impacted by these interventions, improvements in their coverage should result in reductions in the maternal mortality ratio. In addition, the continuous availability of 10 tracer medications has undergone notable improvement: there has been a doubling in the number of facilities that have the entire tracer drug package (from 31 percent in 2014-15 to 60 percent in 2016-17). These increases represent gradual, substantive quality and coverage improvements.

Areas where progress is lagging. Along with the above-noted improvements, however, iron supplementation coverage declined during this period. Analysis into the reasons behind this decline found gaps in the availability of iron tablets. In addition, ANC4 coverage improvements have been more modest than hoped. The 2014 baseline for ANC4 coverage was low at 35.1 percent and increased only to 46 percent by 2017.

**Corrective Actions.** These results have spurred the government to conduct in-depth analysis into the underlying reasons for lagging ANC4 coverage. The analysis revealed substantial geographic disparities

#### FIGURE 10

Percentage of Facilities Receiving High Ratings (three or more stars) in Initial Reassessed Regions, 2015 vs. 2017

between regions, with coverage ranging

from a low of 34 percent to a high of

69 percent (Figure 9) [refer to page 32].

Further exploration into the root causes of

low ANC4 coverage has found that it is

that they are pregnant during the early

only after 12 weeks of pregnancy, and

confirm early pregnancy. Based on this

government is taking action to improve

RMNCAH-N component of community

in-depth data and qualitative analysis, the

ANC4 coverage, including improving the

health workers' training, conducting refresher

low availability of pregnancy tests to

influenced by women's reluctance to disclose

stages, health workers encouraging patients

to seek initial antenatal care appointments





trainings on antenatal care guidelines for health workers, strengthening the antenatal care component of the facility supervision checklist, and improving data use at the facility level.

## **Improving Service Quality**

To ensure improved RMNCAH-N outcomes and service uptake, strengthened service quality is a priority in One Plan II. Tanzania's star rating system, evaluated by a quality assessment tool administered by the Ministry of Health's quality unit, ranks facility quality on a scale from zero to five stars. The system acts both as a measure of quality and a way of creating improved, publicly available, information on facility quality.

**Early progress noted.** The 2015-16 baseline star rating assessment found that only 1 percent of facilities received three or more stars. Initial results from a 2017 reassessment found that this number jumped to 22 percent of facilities receiving three or more stars. Although there are marked differences in the level of improvements between regions, all regions reassessed to date have seen some improvements (Figure 10) [refer to page 32]. These quality improvements are expected to have substantial impacts on RMNCAH-N outcomes. Review of the

star rating tool and other quality measures found that many of the current quality achievements are based on improvements in structural quality, such as facility buildings and equipment availability. Currently, work is underway to update the star rating tool and other quality measures to more thoroughly assess the quality of health service delivery.

To further improve results tracking, the Office of the Vice President of Tanzania is launching an RMNCAH-N scorecard, which will incorporate the district scorecard as well as other key aspects of One Plan II's results framework. This scorecard will help the RMNCH Technical Working Group and the government continuously monitor all areas of One Plan II implementation and make programmatic adjustments based on results. In addition, the scorecard will be used to hold regional level authorities accountable for RMNCAH-N results, a critical step towards institutionalizing RMNCAH-N as a national priority.

## Steps for Continued Programmatic Improvement

In the process of reviewing RMNCAH-N results, the government found remaining

"When mothers have to go into delivery, the Community Health Workers escort them to the hospital. This is the area where they have helped us a lot."

– Justing Mayumbavv, registered nurse, Mhandu Dispensary, Shinyanga District

challenges with data use at the facility, district, and regional levels. To further improve data use, the GFF Trust Fund plans to support improved data for decision making, including analysis of data quality bottlenecks, development of a data visualization platform, strengthening the RMNCH Technical Working Group, and improved resource tracking.

As a GFF front-runner country, Tanzania was one of the first countries to develop a GFF investment case. To maximize RMNCAH-N improvements, the country is embarking on a midterm review of One Plan II which will include a review of implementation progress; comprehensive resource mapping; adjustment and reprioritization of strategies based on lessons learned, available resources and current RMNCAH-N evidence; and updates to the plan's results framework and baseline data.

The government also plans on requesting additional financing from the World Bank to improve adolescent health services, expand civil registration and vital statistics, further improve service quality, and take additional steps to reduce the country's high maternal mortality rate. These next steps, identified through review of One Plan II results, will build on the investment case's initial progress to further catalyze RMNCAH-N improvements.



- Investment Case Priorities
- 1 Strengthen governance and stewardship of the public and private health sectors.

Bangladesh

- 2 Undertake institutional development for improved performance at all levels of the system.
- **3** Provide sustainable financing for equitable access to health care and accelerated progress towards universal health coverage.
- **4** Strengthen the capacity of the Ministry of Health and Family Welfare's core health systems (Financial Management, Procurement, Infrastructure development).
- **5** Establish a high-quality health workforce available to all through public and private health service providers.
- 6 Improve health measurement and accountability mechanisms and build a robust evidence base for decision making.
- 7 Improve equitable access to and utilization of quality health, nutrition, and family planning services.
- 8 Promote healthy lifestyle choices and a healthy environment.
- **9** Promote keeping girls in school and reducing drop-out rates among girls in secondary schools.

## Monitoring the Country-led Process



INVESTMENT CASE

CORE IMPACT INDICATORS Maternal mortality Under-five mortality ratio ratio 194 per 100,000 live 46 per 1,000

**RMNCAH-N** Data

live births Adolescent birth rate 113 28 per 1,000 per 1,000 women

#### **COVERAGE INDICATORS\*\*\***

births

Neonatal

mortality ratio

live births

16%

Modern

54.1%

Rate





Percent of births

the preceding

birth 11.3%

Stunting among

children under

5 years of age

36%

<24 months after

Moderate to severe wasting among children under 5 years

of age 14%

81%

77%

72%

68.5%

36.4%

15.1%

Monitoring of

Country has:

implemented or

mapping exercise

Ratio of government health expenditure to total government expenditures 3.37%

Percent of current health expenditures on primary/outpatient health care Not available

Taken actions

Implemented

domestic resource

mobilization Yes

reforms to address

identified drivers of

financial protection

RMNCAH-N) Yes

(especially related to

to support

#### **OUTPUT INDICATORS**

Health expenditure

per capita financed

from domestic

sources 4.68

Share of health in total government budget **5.2%** 

catastrophic and impoverishing health expenditure with data less than three vears old No

Identified options for strengthening domestic resource mobilization **Yes** 

Implemented strategies to reduce key drivers of inefficiency Yes

Identified drivers of limited financial protection (especially updated a resource In relation to **RMNCAH-N** services) No

#### EFFICIENCY

No

DTP3 dropout rate 5.7%

ANC dropout rate 51%

Health budget execution rate 90%

#### **World Bank-funded Project** (IDA/IBRD/GFF)

COUNTRY	Bangladesh (Health)	Bangladesh (Education)
BOARD DATE	7/28/17	12/18/17
GFF APPROVED AMOUNT	\$15M	\$10M
IDA AMOUNT	\$500M	\$510M



\*Both included in the IC document or a separate document \*\*Meaning that funding was allocated, disbursed and released – payment done \*\*\*ANC4 = four antenatal care visits; ART = antiretroviral therapy; ARV = antiretroviral; DTP3 = vaccination for Diphtheria, Tetanus, and Pertussis; ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

## Geographic Focus Areas

Incidence of catastrophic and impoverishing health expenditures **25%** catastrophic 8.1% impoverishing

Share of external funding for health that is pooled or on budget 26.78%



FOCUS AREAS

## **Resource** Mapping

The GFF is supporting Bangladesh in aligning financing and technical support with a focus on improving RMNCAH-N outcomes. Through support to the government's programs in both the health, nutrition and population and the education sectors, the GFF is catalyzing the coordinated impact of international financing totaling more than US\$1 billion and influencing domestic government spending of US\$30 billion in the two sectors over five years. The Health Sector Support Project is financed by US\$15 million from the GFF, US\$500 million from IDA, US\$23 million from Sweden, US\$13 million from the Netherlands, US\$60 million from the United Kingdom (and proposed co-financing from other partners). The Health Sector Support Project contributes to the government's Fourth Health, Nutrition and Population Sector Program through a results-based strategy. The project supports development of health system governance, management and service delivery capacities, implementation of an Essential Services Package, and a focus on lagging regions.

# The Republic of Cameroon RMNCAH-N Data

## **Investment** Case Priorities

- 1 Pursue a health financing strategy that allocates resources based on results, focuses attention on high-burden regions, and ensures that resources make it to primary and secondary healthcare facilities.
- 2 Leverage the comparative advantages of the private sector through performance-based contracting.
- **3** Use targeted subsidies to ensure access to healthcare services among the poor.
- 4 Strengthen community-level interventions through community health workers and qualified community organizations.
- 5 Focus effort on high-impact health interventions like Kangaroo Mother Care (to address newborn mortality) and family planning while also taking a multisectoral approach to address key social determinants for RMNCAH-N outcomes.
- 6 Focus on the health needs of adolescents to ensure access to services, mentoring, and education (pilot performance-based financing in education)

#### CORE IMPACT INDICATORS

births

37%

Neonatal

- Maternal mortality Under-five mortality ratio ratio **596 per** 100,000 live 103 per 1,000 live births Adolescent
- mortality ratio birth rate 119 28 per 1,000 per 1,000 live births women

People living with Coverage of HIV receiving ART



Stunting among children under 5 years of age

## **COVERAGE INDICATORS\*\*\***

preanant women who receive ARV for PMTCT 74%

severe wasting among children under 5 years of age 5%

Modern years with pneumonia contraceptive prevalence rate a healthcare provider **21%** 



32%

28%

Children aged <5

symptoms taken to

## Monitoring the Country-led Process



## Health Financing Indicators CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 9.2

#### **OUTPUT INDICATORS**

Share of health in total government budget 4%

for strengthening domestic resource mobilization No

Country has: implemented or updated a resource mapping exercise No

#### EFFICIENCY

DTP3 dropout rate **7.6%** 

rate **38%** 

execution rate Not available

78%

## World Bank-funded

COUNTRY	Cameroon
BOARD DATE	5/3/16
GFF APPROVED AMOUNT	\$27M
IDA AMOUNT	\$100M



\*\*\*ANC4 = four antenatal care visits; ART = antiretroviral therapy; ARV = antiretroviral; DTP3 = vaccination for Diphtheria, Tetanus, and Pertussis; ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

## **Democratic Republic** of Congo RMNCAH-N Data

CORE IMPACT INDICATORS

Under-five

mortality ratio

live births

Adolescent

per 1,000

Coverage of

98%

80%

66%

ANC A cove

preanant women

who receive ARV

for PMTCT 70%

68%

48%

\_ 38%

women

104 per 1,000

birth rate 138.1

Maternal mortality

ratio **846 per** 

100,000 live

mortality ratio

live births

28 per 1,000

**COVERAGE INDICATORS\*\*\*** 

People living with

42%

100%

80%

60%

40%

20%

0%

ded by skilled

HIV receiving ART

births

Neonatal

Percent of births

the preceding

birth 27.1%

Stunting among

children under

5 years of age

Children aged <5

symptoms taken to

vears with pneumonia

a healthcare provider 8.1%

42%

39%

31%

43%

42%

83%

58%

48%

P3 coverage P3 coverage Children aged 25 Years Wine Call Children aged

<24 months after

Moderate to

severe wasting

among children

under 5 years

of age 8%

Modern

contraceptive

prevalence rate

64%

44%

35%

Nationa

Averaa

## Investment Case Priorities

- 1 Expand an integrated RMNCAH-N package of services, including provision of medical and psychosocial services to support victims of sexual and gender-based violence.
- 2 Improve reproductive and adolescent health.
- 3 Increase coverage and improve quality of nutrition services through a multisectoral approach.
- 4 Accelerate access to safe water and utilization of improved sanitation and hygiene.
- **5** Use results-based financing.
- 6 Follow a community-based approach.
- 7 Strengthen the supply chain.
- 8 Improve the geographic distribution and quality of human resources.
- 9 Improve the fiscal space for, the efficiency of, and financial access of the poor to RMNCAH-N services.
- **10** Strengthen governance.
- **11** Strengthen health information systems: create link between DHIS2 and civil registration and vital statistics.
- 12 Establish a functional civil registration and vital statistics system.

## Monitoring the Country-led Process



\*Both included in the IC document or a separate document \*\*Meaning that funding was allocated, disbursed and released – payment done \*\*\*ANC4 = four antenatal care visits; ART = antiretroviral therapy; ARV = antiretroviral; DTP3 = vaccination for Diphtheria, Tetanus, and Pertussis; ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

on primary/ outpatient health care **43%** 

Share of health in total government budget **6.86%** 

domestic resource

key drivers of inefficiency Yes

In relation to **RMNCAH-N** 

#### EFFICIENCY

DTP3 dropout rate 25.49% rate **46%** 

execution rate 59%

COUNTRY	DRC (AF)	DRC (AF-CRVS)	
BOARD DATE	3/31/17	3/29/16	
GFF APPROVED AMOUNT	\$40M	\$10M	
IDA AMOUNT	\$320M	\$30M	





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# Ethiopia

## **Investment** Case Priorities

- 1 Improve equitable access to quality health services.
- **2** Improve health emergency risk management.
- 3 Enhance good governance.
- 4 Improve regulatory systems.
- **5** Improve supply chain and logistics management.
- **6** Improve community participation and engagement through strengthening of the functionality of the Health Development Army.
- 7 Improve resource mobilization.
- 8 Improve research and evidence for decision making.
- **9** Improve the development and management of human resources for health.
- 10 Improve health infrastructure.

## **RMNCAH-N** Data

#### CORE IMPACT INDICATORS

**59%** 

100%

Maternal mortality	Under-five
ratio <b>412 per</b>	mortality ratio
<b>100,000 live</b>	<b>67 per 1,000</b>
<b>births</b>	live births
Neonatal	Adolescent

mortality ratio birth rate 80 29 per 1,000 per 1,000 live births women

#### **COVERAGE INDICATORS\*\*\***

People living with Coverage of HIV receiving ART

Percent of births Moderate to <24 months after severe wasting among children the preceding birth 21.7% under 5 years

of age 10%

Stunting among children under 5 years of age 38%

symptoms taken to

31.3%

a healthcare provider 24.9%

preanant women who receive ARV for PMTCT 69%

Children aged <5 Modern years with pneumonia contraceptive

prevalence rate

#### 80% **76% 70%** 60% 53.2% **46%** 43% 41.4% 40% 36.4% 32% 30% 28% 26.7% 20% 17% 7.3% iths attended by skilled 0% ANC 4 coveroge DTP3 coverage DTP3 coverage Children coged 25 years who receiving Richest National Averaa

ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

## Monitoring the Country-led Process



## CORE HEALTH FINANCING IMPACT INDICATORS Health expenditure

Health Financing Indicators

on primary/ outpatient health care 22%

#### **OUTPUT INDICATORS**

Share of health in total government budget **11.7%** 

Implemented key drivers of inefficiency Yes

Identified drivers of limited financial In relation to **RMNCAH-N** 

#### EFFICIENCY

DTP3 dropout rate 27.4%

COUNTRY	Ethiopia
BOARD DATE	5/9/17
GFF APPROVED AMOUNT	\$60M
IDA AMOUNT	\$150M



## Guatemala

## Investment Case Priorities

- 1 Improve access to primary health care and nutrition services, prioritizing the reduction of chronic malnutrition:
- prioritize an integrated package of interventions in fewer areas and with fewer implementing agencies
- improve monitoring and supervision.
- 2 Improve water and sanitation services to ensure proper supply of quality drinking water and waste disposal.
- **3** Strengthen financial flows to support the flow of funds to implement the National Strategy to Prevent Chronic Malnutrition:
- Support the Conditional Cash Transfer Program to increase both financial protection and demand for critical health and nutrition services
- Implement financing for results and target communities with greater needs.
- 4 Improve governance and multisectoral coordination:
- ensure strong government commitment
- promote strong advocacy and communication for behavioral change
- strengthen local involvement in reducing chronic malnutrition
- support multi-sectoral efforts targeting the determinants/risk factors of malnutrition.

## **RMNCAH-N** Data CORE IMPACT INDICATORS

- Maternal mortality Under-five ratio 140 per mortality ratio 100,000 live 35 per 1,000 live births Adolescent
- mortality ratio birth rate 92 17 per 1,000 per 1,000 women

#### **COVERAGE INDICATORS\*\*\***

births

Neonatal

live births

36%

People living with Coverage of HIV receiving ART preanant women who receive ARV for PMTCT 19%



Moderate to

severe wasting

among children

under 5 years

of age 1%

Percent of births

the preceding

birth 18.8%

Stunting among

children under

5 years of age

52%

<24 months after



## Monitoring the Country-led Process



#### \*Both included in the IC document or a separate document \*\*Meaning that funding was allocated, disbursed and released – payment done \*\*\*ANC4 = four antenatal care visits; ART = antiretroviral therapy; ARV = antiretroviral; DTP3 = vaccination for Diphtheria, Tetanus, and Pertussis; ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 71.88

Ratio of government health expenditure to total government expenditures 14.93%

Identified options

for strengthening

domestic resource

mobilization **Yes** 

strategies to reduce

Implemented

key drivers of

In relation to

**RMNCAH-N** 

services) No

inefficiency No

Identified drivers

of limited financial

protection (especially

Percent of current health expenditures on primary/outpatient health care Not available

Taken actions

mobilization No

reforms to address

identified drivers of

RMNCAH-N) No

Implemented

to support domestic resource

#### **OUTPUT INDICATORS**

Share of health in total government budget Not available

Monitoring of catastrophic and impoverishing health expenditure with data less than three years old No

Country has: implemented or updated a resource mapping exercise No

#### EFFICIENCY

DTP3 dropout rate 13.23%

rate 6%

Health budget execution rate 90% wages 85% non-wage

## ANC dropout

## World Bank-funded **Project (IDA/IBRD/GFF)**

		. V
COUNTRY	Guatemala	i
BOARD DATE	3/24/17	c c
GFF APPROVED AMOUNT	\$9M	C P
IBRD AMOUNT	\$100M	s :

It is important to recognize that Guatemala is different from other GFF countries, with only 2 percent of total health expenditure coming from external financing. Additionally, several development partners are further reducing their investments in Guatemala, as it is now a lower-middle-income country. Thus, GFF's comparative advantage, to help coordinate efforts and reduce duplication of activities, while still useful, is expected to have less focus on external partners and improving donor coordination, and more focus on internal coordination. In consultation with the Government of Guatemala, the GFF will focus more on: (1) contributing to improved intra-ministerial coordination in the context of Guatemala's investment case, which is the National Nutrition Strategy to Prevent Chronic Malnutrition (NSPCM), and coordination within the health sector; and (2) convening government and local partners to strenathen integrated service delivery networks.



## Geographic Focus Areas



**Resource** Mapping

# Guinea

## **Investment** Case Priorities

- Service delivery:
- Pursue coverage of a complete package of high impact interventions
- Provide medications and necessary health commodities
- Make infrastructure investments for water, sanitation, and hygiene, as well as infrastructure of basic community sanitary services (improved health centers and health posts) to contribute to increased coverage.
- 2 Human resources: Recruit and train primary care and community healthcare workers (midwives, nurses, technical healthcare workers, community health workers).
- 3 Governance and health system management: Empower central and regional managers with means to supervise the health workforce, provide water, sanitation, and hygiene services, and free primary care and community health services
- 4 Health Financing: Increase availability of financial resources at the lower levels of the health sector to decrease out-ofpocket payments by households.
- 5 Make targeted investments in monitoring and evaluation activities (for civil registration and vital statistics and for National Health Accounts).

## **RMNCAH-N** Data

#### CORE IMPACT INDICATORS

35%

live births

Maternal mortality	Under-five
ratio <b>724 per</b>	mortality ratio
<b>100,000 live</b>	<b>123 per 1,00</b>
<b>births</b>	live births
Neonatal	Adolescent
mortality ratio	birth rate <b>132</b>
<b>33 per 1,000</b>	<b>per 1,000</b>

per 1,000 women

#### **COVERAGE INDICATORS\*\*\***

People living with Coverage of HIV receiving ART preanant women who receive ARV for PMTCT 43%

Percent of births Moderate to <24 months after severe wasting among children the preceding birth **12.8%** of age 8% Stunting among

children under

5 years of age

Children aged <5

symptoms taken to

a healthcare provider 7%

32%

30%

under 5 years

Modern

years with pneumonia contraceptive prevalence rate



## Monitoring the Country-led Process



## \*Both included in the IC document or a separate document \*\*Meaning that funding was allocated, disbursed and released – payment done

\*\*\*ANC4 = four antenatal care visits; ART = antiretroviral therapy; ARV = antiretroviral; DTP3 = vaccination for Diphtheria, Tetanus, and Pertussis; ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 4.31

Ratio of government health expenditure to total government expenditures 2.73%

Percent of current health expenditures on primary/ outpatient health care **26.8%** 

Taken actions

domestic resource

reforms to address

identified drivers of

financial protection

(especially related

to RMNCAH-N) No

mobilization No

Implemented

to support

#### **OUTPUT INDICATORS**

Share of health in total government budget **8.2%** 

Monitoring of catastrophic and impoverishing health expenditure with data less than three years old No

Country has: implemented or updated a resource mapping exercise Yes

Identified options for strengthening domestic resource mobilization **Yes** 

Implemented strategies to reduce key drivers of inefficiency No

Identified drivers of limited financial protection (especially In relation to **RMNCAH-N** services) Yes

#### EFFICIENCY

97%

DTP3 dropout rate 34.39% Health budget execution rate

ANC dropout rate **40%** 

## World Bank-funded **Project (IDA/IBRD/GFF)**

COUNTRY	Guinea	
BOARD DATE	4/25/18	
GFF APPROVED AMOUNT	\$10M	
IDA AMOUNT	\$50M	





## Geographic Focus Areas

Incidence of catastrophic and impoverishing health expenditures **7%** catastrophic 2.5% impoverishing

Share of external funding for health that is pooled or on budget 87.39%

FOCUS AREAS

## **Resource** Mapping

The investment case is closely linked to the Plan National de Développement Sanitaire (PNDS), which covers the period 2015-24 and is costed assuming different scenarios of growth in government budget allocations to health. The scenario assumes a 10 percent increase in government budget allocations to health over this time period, estimated to require US\$4,733,279,667. The Ministry of Health undertook a resource mapping exercise with support from the GFF in 2017 and estimated the total external resources available to be US\$471,280,009. Taking into account the estimated government budget of US\$3,021,267,767 for implementation of the PNDS, this leaves a funding gap of around 26 percent. The funding gap, however, does not take into account any new external resources coming in over this (relatively) long time period. The high-level resource mapping exercise has been useful in assessing the feasibility of the PNDS and identified areas of overlap between partners. As a next step, a more detailed mapping of external resources against the priorities in the PNDS and the related Community Health Strategy will be completed and validated to provide more concrete recommendations.

# Kenya

## Investment Case Priorities

- 1 Address disparities and increase equitable coverage through prioritized investments in underserved counties, and accelerate action for underserved and marginalized populations.
- 2 Address prioritized demand-side barriers to increase access, utilization, coverage, and affordability of RMNCAH-N services, and ensure financial protection for the poor:
- Expand community health services networks and access to preventive and promotive interventions
- Expand universal health coverage through subsidized insurance cover for essential primary healthcare services.
- **3** Address prioritized supply side health system bottlenecks to improve access to efficient, effective, high quality service delivery for high-impact interventions:
- Maternal and newborn health services: BEmONC, CEmONC, and functional referral systems
- Family planning: availability, accessibility, acceptability and quality of FP services
- Child health: access to preventive services, primary health care, and emergency care
- Nutrition: focus on nutrition for early childhood development
- Adolescent Health: Scale-up availability of cross-sectoral adolescent sexual and reproductive health services.

## **RMNCAH-N** Data

#### CORE IMPACT INDICATORS

64%

100%

80%

60%

40%

20%

Maternal mortality	Under-five
ratio <b>362 per</b>	mortality ratio
<b>100,000 live</b>	<b>52 per 1,000</b>
<b>births</b>	live births
Neonatal	Adolescent
mortality ratio	birth rate <b>96.3</b>
22 per 1,000	per 1,000
live births	women

#### **COVERAGE INDICATORS\*\*\***

People living with Coverage of HIV receiving ART preanant women who receive ARV for PMTCT 80%





Percent of births

the preceding

Stunting among

children under

5 years of age

Children aged <5

symptoms taken to

vears with pneumonia

a healthcare provider **39.1%** 

55%

**52%** 

53.5%

26%

birth 17.9%

<24 months after

Moderate to

severe wasting

among children

under 5 years

4% moderate

1% severe

of age

Modern

contraceptive

prevalence rate

75%

53.5%

32%

## Monitoring the Country-led Process



#### \*Both included in the IC document or a separate document \*\*Meaning that funding was allocated, disbursed and released – payment done \*\*\*ANC4 = four antenatal care visits; ART = antiretroviral therapy; ARV = antiretroviral; DTP3 = vaccination for Diphtheria, Tetanus, and Pertussis; ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 23.19

Ratio of government health expenditure to total government expenditures 6.29%

Percent of current health expenditures on primary/ outpatient health care **40%** 

Taken actions

domestic resource

mobilization Yes

to RMNCAH-N) No

to support

#### **OUTPUT INDICATORS**

Share of health in total government budget **7.6%** 

Monitoring of catastrophic and impoverishing health expenditure with data less than three vears old No

Country has: implemented or updated a resource mapping exercise Yes

mobilization **Yes** Implemented strategies to reduce

Identified options

for strengthening

domestic resource

Implemented reforms to address key drivers of identified drivers of inefficiency Yes financial protection (especially related

Identified drivers of limited financial protection (especially In relation to **RMNCAH-N** services) No

#### EFFICIENCY

DTP3 dropout rate **7.79%** 

ANC dropout

Health budget execution rate 75%

rate **40%** 

## World Bank-funded **Project (IDA/IBRD/GFF)**

COUNTRY	Kenya
BOARD DATE	6/15/16
GFF APPROVED AMOUNT	\$40M
IDA AMOUNT	\$150M

**HEALTH FINANCING** 

Health sector coordination, resource mapping, and joint planning and review in Kenya have, for various reasons, been dormant for several years, but are now being revived by Kenya's Ministry of Health with support from the GFF and World Bank THS-UCP, RMNCAH-N Multi-donor Trust Fund, Clinton Health Access Initiative, USAID, WHO, and other partners. Resource mapping informs and supports the implementation of the government's new Health Sector Strategic Plan 2018-2022, in which RMNCAH-N, guided by the RMNCAH investment case, will feature as the central component in delivering health services and universal health coveraae. The financial requirement for RMNCAH investments for the 20 priority counties was estimated at US\$989 million from 2017-18 to 2019-20. Although detailed information is not currently available, Kenya's Ministry of Health estimates that the government contributes 40 percent of all health expenditures, households (through out of pocket payments) 31 percent, donors 23 percent, and other private sources 6 percent; representing a slow but steady trend toward an increased government share of funding and a decreased share from external partners. Major external contributing health partners include the Bill & Melinda Gates Foundation, the Clinton Health Access Initiative, Global Fund, Gavi, the governments of Denmark, Japan (JICA), United Kingdom (DFID), and United States (PEPFAR, USAID, CDC), the UN H6 partners, and the World Bank.



OTHER AREAS OF INTEREST

## Geographic Focus Areas

Incidence of catastrophic and impoverishing health expenditures **5.8%** catastrophic 1.4% impoverishing

Share of external funding for health that is pooled or on budget **31.05%** 



## **Resource** Mapping

FOCUS AREAS

# Liberia

## **Investment** Case Priorities

- 1 Provide quality emergency obstetric and newborn care, including antenatal, postnatal care, and child health.
- 2 Strengthen the civil registration and vital statistics system.
- 3 Carry out adolescent health interventions to prevent mortality and morbidity during antenatal, childbirth, and postpartum periods, unsafe abortion, early and unintended pregnancy and sexually transmitted infections, and gender-based violence.
- **4** Establish emergency preparedness, surveillance and response, especially focusing on maternal and newborn deaths surveillance and response.
- **5** Promote sustainable community engagement, established, enhanced, and maintained through community structures.
- 6 Build an enabling environment: reinforce RMNCAH leadership, governance, and management at all levels.

## **RMNCAH-N** Data

#### CORE IMPACT INDICATORS

30%

100%

Maternal mortality	Under-five
ratio <b>1,072 per</b>	mortality ratio
<b>100,000 live</b>	<b>94 per 1,00</b>
<b>births</b>	live births
Neonatal	Adolescent
mortality ratio	birth rate <b>149</b>

mortality 26 per 1,000 per 1,000 live births

#### **COVERAGE INDICATORS\*\*\***

People living with Coverage of HIV receiving ART



Percent of births

the preceding

birth 15.5%

Stunting among

children under

<24 months after



## Monitoring the Country-led Process



\*\*\*ANC4 = four antenatal care visits; ART = antiretroviral therapy; ARV = antiretroviral; DTP3 = vaccination for Diphtheria, Tetanus, and Pertussis;

ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

## Moderate to severe wasting among children under 5 years of age 6%

Modern

Yes

Health Financing Indicators

DTP3 dropout rate 23%

execution rate 84%

rate 15%

COUNTRY	Liberia	<b>72</b> %
BOARD DATE	2/23/17	
GFF APPROVED AMOUNT	\$16M	
IDA AMOUNT	\$16M	



Note: The GFF prioritization areas in Liberia directly align with the districts with the highest rates of wasting in the country. Source: WHO, Global Database on Child Growth and Malnutrition 2007 Publication Date: 4/9/2018

5 years of age 32% women

Children aged <5 preanant women years with pneumonia contraceptive who receive ARV for PMTCT 39%

# Mozambique

## **Investment** Case Priorities

- 1 Equity and expansion of coverage: Analyze regional inequalities (the investment case prioritizes 42 lagging districts in 10 provinces, characterized by lower population density, fewer resources available, lower access and use of services and healthcare networks, and higher disease-specific burden). Strategies to reach rural populations include expansion of community health worker network and mobile teams.
- 2 Reduction of barriers: Reduce barriers to both the demand and supply to implement high-impact interventions in RMNCAH-N, including childhood and adolescent malnutrition, as well as family planning.
- 3 Improve the following:
- EmONC at district hospitals
- Human resources for health (availability, skills and distribution of MCH nurses, specialized professionals for ONC and surgical teams; professional motivation and satisfaction)
- Commodity management (national chain of warehouses, stock, transportation and allocation)
- Health information systems and civil registration and vital statistics
- Health financing (commitment to increase the share of the government budget allocated to the health sector in the next five years).

#### CORE IMPACT INDICATORS Maternal mortality Under-five ratio 408 per mortality ratio 100,000 live 97 per 1,000 births live births Neonatal Adolescent mortality ratio birth rate 194

30 per 1,000 per 1,000 live births women

**RMNCAH-N** Data

#### **COVERAGE INDICATORS\*\*\***

54%

People living with Coverage of HIV receiving ART preanant women who receive ARV for PMTCT 80%



## Monitoring the Country-led Process



## Percent of births <24 months after

the preceding birth 18.8% Stunting among children under 5 years of age

Children aged <5

symptoms taken to

43%

56.5%

## Moderate to severe wasting among children

under 5 years of age 6%

Modern years with pneumonia contraceptive prevalence rate a healthcare provider 25.7%

Nationa

Averaa

DTP3 dropout rate 9.33%

Health budget execution rate 84%

## World Bank-funded

COUNTRY	Mozambique
BOARD DATE	12/20/17
GFF APPROVED AMOUNT	\$25M
IDA AMOUNT	\$80M



## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

per capita financed from domestic sources 2.29

#### **OUTPUT INDICATORS**

Share of health in total government budget **10.1%** 

# Myanmar

## **Investment** Case Priorities

- 1 Extend access to the Basic Essential Package of Health Services to the entire population while increasing financial protection (including the critical role of primary health care and the delivery of essential services and interventions at Township level and below, starting within the community).
- **2** Strengthen the health system to support effective delivery of quality services and interventions:
- Human Resources: Accreditation of training institutions; pre-service training
- Infrastructure: Construction, rehabilitation, and equipment of health facilities
- Service delivery: Health management information system; extending service delivery to the communities; referrals, procurement and supply chain management; fund flow and financial management; quality of care; demand for services
- Health Financing: Resource mobilization (government spending on health and development assistance for health); purchasing (engaging health providers outside the Ministry of Health and Sports and developing the functions of a purchaser); financial protection.
- 3 Create or increase demand for essential services and interventions.

#### CORE IMPACT INDICATORS Maternal mortality Under-five mortality ratio ratio **227 per** 100,000 live 50 per 1,000 births live births

**RMNCAH-N** Data

Adolescent mortality ratio birth rate **36** 25 per 1,000 per 1,000 live births women

#### **COVERAGE INDICATORS\*\*\***

Neonatal

55%

People living with Coverage of HIV receiving ART preanant women who receive ARV for PMTCT 87%



Moderate to

severe wasting

among children

under 5 years

of age 6.9%

Percent of births

<24 months after

the preceding

birth 13.2%

Stunting among

children under

5 years of age

29.2%



## Monitoring the Country-led Process



\*Both included in the IC document or a separate document \*\*Meaning that funding was allocated, disbursed and released – payment done \*\*\*ANC4 = four antenatal care visits; ART = antiretroviral therapy; ARV = antiretroviral; DTP3 = vaccination for Diphtheria, Tetanus, and Pertussis; ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 13.6

Ratio of government health expenditure to total government expenditures 4.94%

Percent of current health expenditures on primary/outpatient health care Not available

Taken actions

domestic resource

mobilization No

Implemented

to support

#### **OUTPUT INDICATORS**

Share of health in total government budget Not available

domestic resource mobilization **Yes** Implemented

Monitoring of catastrophic and impoverishing health expenditure with data less than three years old **Yes** 

strategies to reduce key drivers of inefficiency Yes

Identified options

for strengthening

Identified drivers of limited financial protection (especially In relation to **RMNCAH-N** services) Yes

#### EFFICIENCY

No

DTP3 dropout rate **28.3%** 

Country has:

implemented or

updated a resource

mapping exercise

ANC dropout rate 27%

Health budget execution rate Not available







# Nigeria

## Investment Case Priorities

- 1 Mobilize additional resources for health care at the front lines (in primary health care centers and for communitybased approaches) by:
- Prioritizing domestic resource mobilization through the operationalization of the Basic Health Care Provision Fund in three states
- Contributing to the commitment of achieving universal health coverage by focusing on primary health care
- Seeking efficiencies in service delivery through results-based approaches for facility-based and community-based delivery modalities by scaling up performance-based financing in areas of high need in five conflict-affected states in the Northeast of the country
- Scaling up, for the first time in Nigeria through performance-based contracts, a core package of nutrition services in 12 states.
- **2** Create a financing mechanism to facilitate pooling of donor resources to match domestic resources, in order to scale up the Basic Health Care Provision Fund in the remaining states.
- **3** Learn and innovate to increase private sector participation in improving quality and access to services.

Footnote: The Basic Minimum Package consists of 57 highly prioritized interventions of the BHCPF bundled into 12 distinct payments for primary health services and 10 secondary health services. These interventions cover the continuum of care required for pregnancy, delivery and postnatal care, treatment under 5 childhood illnesses, reproductive and adolescent health interventions including FP, treatment of malaria; and screening for select NCDS (urinalysis screening test for diabetes and blood pressure check for cardiovascular disease).

## Monitoring the Country-led Process



#### ratio 576 per mortality ratio 100,000 live 120 per 1,000 births live births

Under-five

Neonatal Adolescent mortality ratio birth rate 120 37 per 1,000 per 1,000 live births women

**RMNCAH-N** Data

CORE IMPACT INDICATORS

Maternal mortality

## **COVERAGE INDICATORS\*\*\***

30%

People living with Coverage of HIV receiving ART preanant women who receive ARV for PMTCT 32%

Children aged <5 Modern vears with pneumonia contraceptive symptoms taken to prevalence rate a healthcare provider 11.1%

Moderate to

severe wasting

among children

under 5 years

of age 11%

Percent of births

the preceding

birth 32.7%

Stunting among

children under

5 years of age

44%

24%

<24 months after



## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 16.08

Ratio of government health expenditure to total government expenditures 5.3%

Percent of current health expenditures on primary/ outpatient health care 8%

Taken actions

Implemented

domestic resource

mobilization **Yes** 

reforms to address

identified drivers of

financial protection

(especially related

to RMNCAH-N) Yes

to support

#### **OUTPUT INDICATORS**

Share of health in total government budget 4.15%

Monitoring of

for strengthening domestic resource mobilization **Yes** 

catastrophic and impoverishing health expenditure with data less than three vears old No

Country has: implemented or updated a resource mapping exercise Yes

Implemented strategies to reduce

Identified options

key drivers of inefficiency Yes Identified drivers

of limited financial protection (especially In relation to **RMNCAH-N** services) Yes

#### EFFICIENCY

DTP3 dropout rate 24.5%

ANC dropout rate 25%

Nigeria

(AF)

COUNTRY

GFF APPROVED AMOUNT \$20M

**BOARD DATE** 6/7/16

IDA AMOUNT \$125M

Health budget execution rate 91.33%

World Bank-funded

**Project (IDA/IBRD/GFF)** 

Nigeria (ANRIN)

6/27/18

\$7M

\$225M



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## Geographic Focus Areas

Incidence of catastrophic and impoverishing health expenditures 26% catastrophic 6.5% impoverishing

Share of external funding for health that is pooled or on budget **27.85%** 



FOCUS AREAS

## **Resource** Mapping

The GFF has enabled the Government of Nigeria to develop a phased, prioritized investment case which has strong ownership from a range of national stakeholders, including from civil society and the private sector. While some financiers, such as the World Bank and the Bill & Melinda Gates Foundation. have aligned some of their financing to the investment case, efforts are currently underway to engage a wider group of financiers to support the investment case. The resource mapping conducted during the preparation of the investment case confirmed that there is potential to generate at least US\$200 million from financiers in direct support of the investment case.

# Senegal

## Investment Case Priorities

- 1 Provide a high-impact RMNCAH-N package.
- **2** Enhance equity and financial access for the poor to improve access to the RMNCAH-N package by:
- Strengthening behavioral change
- Improving communication interventions
- Improving community health interventions
- Scaling up the Couverture Maladie Universelle program and demand-side financing programs to target the poor.
- 3 Improve adolescent health through multisectoral approaches (scaling up adolescent-health-related messages and engaging a policy champion).
- **4** Strengthen the health supply pillar to improve effective coverage of the RMNCAH-N package by scaling up the Informed Push Model and human resource initiatives.
- **5** Strengthen health system governance through capacity strengthening for efficient management of external resources by the Ministry of Health, by:
- Developing a common work plan at the regional level
- Financing a P4H coordinator supporting the ministry
- Providing innovative and sustainable funding to reach universal health coverage
- Improving civil registration and vital statistics systems

## Monitoring the Country-led Process



#### CORE IMPACT INDICATORS

**RMNCAH-N** Data



## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 15

#### **OUTPUT INDICATORS**

Share of health in total government budget Not available

domestic resource mobilization Yes

Identified drivers of limited financial In relation to **RMNCAH-N** 

#### EFFICIENCY

DTP3 dropout rate **5.69%** 

rate **43%** 

Health budget execution rate 80.5%

Gap





\*\*\*ANC4 = four antenatal care visits; ART = antiretroviral therapy; ARV = antiretroviral; DTP3 = vaccination for Diphtheria, Tetanus, and Pertussis; ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

# Sierra Leone

## Investment Case Priorities

- 1 Strengthen health systems for effective provision of RMNCAH-N services (adequate, skilled and motivated Human Resources for Health; strengthened leadership and governance at all levels; availability of essential RMNCAH-N drugs, supplies and equipment; infrastructure development; availability of a functioning emergency referral system; and availability of safe blood at all CEmONC facilities).
- 2 Improve the quality of RMNCAH-N services at all levels of service delivery: Support implementation of a national RMNCAH-N quality improvement program and systematic quality improvement procedures, approaches and practices, with a special focus on Emergency Triage Assessment and Treatment, respectful maternity care, and MPDSR.
- **3** Strengthen community systems for effective delivery of RMNCAH-N services. (Address sociocultural, geographical and financial barriers. Implement Integrated Community Case Management-plus. Promote implementation of RMNCAH interventions at the community level, including social accountability. Address other sector determinants.)
- 4 Strengthen health information systems, monitoring, evaluation, and research for effective RMNCAH service delivery, and strengthen civil registration and vital statistics systems.

#### CORE IMPACT INDICATORS Percent of births Maternal mortality Under-five Moderate to <24 months after ratio 1,165 per mortality ratio 156 per 1,000 100,000 live the preceding live births birth 28.1% births Adolescent Stunting among Neonatal mortality ratio birth rate 125 children under 39 per 1,000 per 1,000 5 years of age live births 29% women **COVERAGE INDICATORS\*\*\*** People living with Coverage of Children aged <5 HIV receiving ART preanant women vears with pneumonia who receive ARV symptoms taken to 26% for PMTCT 87% a healthcare provider 20.9% 72% 100% 88% 87% 84% 80% 79% 80% 85% 76% 75% 72% 60% 60% ⊥ **5**1% 40% -20% -0%

**RMNCAH-N** Data



## Monitoring the Country-led Process





## severe wasting among children

under 5 years of age 5%

77%

73%

budget Not available

Identified options for strengthening domestic resource mobilization **Yes** 

Monitoring of catastrophic and impoverishing health expenditure with data less than three years old No

Country has: implemented or updated a resource mapping exercise Yes

#### EFFICIENCY

DTP3 dropout rate 16.69% ANC dropout rate 22%

Health budget execution rate 64%

## **Resource** Mapping

The process to develop the RMNCAH-N strategy brought together all partners working in RMNCAH in Sierra Leone. The Government of Sierra Leone took a lead role, and with contributions from the World Bank, the United Kingdom (DfID), WHO, UNICEF, UNFPA, and USAID, as well as many implementing nongovernmental organizations, including CUAMM and Partners in Health, decided on the priorities for the country. The financial requirement assessed under the "strategy scenario" in the RMNCAH strategy amounts to US\$545 million over five years. An initial resource mapping exercise has been conducted; however, complete information on financial commitments from all partners were not available as of the time of writing Nonetheless, it is anticipated that there will be a large gap between the total commitments made and the requirement.



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## 60

## Health Financing Indicators

## CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 9.56

Ratio of government health expenditure to total government expenditures 7.86%

Percent of current health expenditures on primary/ outpatient health care **44.69%** 

Taken actions

Implemented

domestic resource

mobilization Yes

reforms to address

to support

#### **OUTPUT INDICATORS**

Share of health in total government

Implemented strategies to reduce key drivers of inefficiency No

(especially related Identified drivers to RMNCAH-N) No of limited financial protection (especially In relation to **RMNCAH-N** services) No



## **United Republic of** Tanzania **RMNCAH-N** Data

CORE IMPACT INDICATORS

Under-five

mortality ratio

live births

Adolescent

per 1,000

Coverage of

95%

64%

42%

preanant women

who receive ARV

for PMTCT 84%

**70%** 

51%

⊥ 39%

women

birth rate 132

67 per 1,000

Percent of births

the preceding

birth 18.8%

Stunting among

children under

5 years of age

Children aged <5

symptoms taken to

a healthcare provider 27%

34%

55.4%

95%

81%

Children oged 25 yeors with Children oged 25 yeors with Children oged receiping ORS Children oged receiping ORS Percentoge of nothers who retails Percentoge of nothers who retails

89%

<24 months after

Moderate to

severe wasting

among children

under 5 years

of age 4.4%

Modern

prevalence rate

55%

34%

24%

National

Averaa

years with pneumonia contraceptive

45%

45%

Maternal mortality

ratio **556 per** 

100,000 live

births

Neonatal

mortality ratio

live births

62%

100%

80%

60%

40%

20%

0%

ted by skilled

25 per 1,000

**COVERAGE INDICATORS\*\*\*** 

People living with

HIV receiving ART

## Investment Case Priorities

- 1 Strengthen RMNCAH-N:
- Strengthen maternal health and newborn health services
- Strengthen and improve visibility of adolescent reproductive health services
- Scale up and expand the coverage for reproductive health services.
- **2** Scale up the child health program by:
- Scaling up coverage of the immunization and vaccine development program
- Scaling up the Care for the Sick Child program and emergency triage assessment and treatment
- Strengthening the implementation of the Integrated Management of Child Illnesses interventions
- Scaling up newborn, infant and young child feeding services.
- 3 Strengthen the response to crosscutting issues:
- Strengthen RMNCAH interventions through the operationalization of the annual One Plan Il operational plans
- Improve the availability of RMNCAH and nutrition commodities
- Strengthen community involvement in RMNCAH and nutrition services
- Provide comprehensive health promotion and education services in all RMNCAH programs
- Strengthen RMNCAH management
- Strengthen information system and operational research activities (including civil registration and vital statistics)

## Monitoring the Country-led Process



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## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 11.2

Ratio of government health expenditure to total government expenditures 7.43%

Percent of current health expenditures on primary/ outpatient health care **48.64%** 

Taken actions

domestic resource

reforms to address

identified drivers of

financial protection

(especially related

to RMNCAH-N) Yes

mobilization No

Implemented

to support

#### **OUTPUT INDICATORS**

Share of health in total government budget Not available

Identified options for strengthening domestic resource mobilization **Yes** 

Monitoring of catastrophic and impoverishing health expenditure with data less than three years old No

Implemented strategies to reduce key drivers of inefficiency Yes

Identified drivers of limited financial protection (especially In relation to **RMNCAH-N** services) Yes

EFFICIENCY

Yes

Country has:

implemented or

updated a resource

mapping exercise

DTP3 dropout rate **2.02%** 

ANC dropout rate 38%

execution rate 91.7%

World Bank-funded

COUNTRY	Tanzania
BOARD DATE	5/28/15
GFF APPROVED AMOUNT	\$40M
IDA AMOUNT	\$200M



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## Health budget

## Geographic Focus Areas



Share of external funding for health that is pooled or on budget 32.24%

FOCUS AREAS

# Uganda

## Investment Case Priorities

- 1 Emphasize evidence-based highimpact solutions, including identifying a package of evidence-based interventions for each service delivery level.
- **2** Increase access for high-burden populations by promoting a set of service delivery mechanisms that operate synergistically, such as by:
- Strengthening district health management
- Scaling-up community-based service delivery
- Building capacity through a skills hub.
- **3** Employ geographical focusing and sequencing to determine where the package of interventions will be rolled out first (priority is given to districts with the highest RMNCAH burden).
- 4 Address the broader multisectoral context, with a particular focus on adolescent health (including the social determinants of RMNCAH and galvanizing other sectors).
- **5** Ensure mutual accountability for RMNCAH-N outcomes, including through strengthening data systems (including civil registration and vital statistics).

## **RMNCAH-N** Data

#### CORE IMPACT INDICATORS

Maternal mortality	Under-five
ratio <b>336 per</b>	mortality ratio
<b>100,000 live</b>	<b>64 per 1,000</b>
<b>births</b>	live births
Neonatal	Adolescent
mortality ratio	birth rate <b>132</b>
<b>27 per 1,000</b>	per 1,000

live births **COVERAGE INDICATORS\*\*\*** 

67%

People living with Coverage of HIV receiving ART preanant women who receive ARV for PMTCT 95%

women



Moderate to

severe wasting

among children

under 5 years

of age 5%

Percent of births

the preceding

birth 24.3%

Stunting among

children under

5 years of age

29%

<24 months after



## Monitoring the Country-led Process



#### \*Both included in the IC document or a separate document \*\*Meaning that funding was allocated, disbursed and released – payment done \*\*\*ANC4 = four antenatal care visits; ART = antiretroviral therapy; ARV = antiretroviral; DTP3 = vaccination for Diphtheria, Tetanus, and Pertussis; ORS = oral rehydration solution; PMTCT = prevention of mother-to-child transmission; PNC = postnatal care.

## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 6.19

on primary/ outpatient health care **31.55%** 

#### **OUTPUT INDICATORS**

Share of health in total government budget **7.5%** 

Implemented key drivers of inefficiency Yes

#### EFFICIENCY

DTP3 dropout rate 17.2%

rate **38%** 

execution rate **90%** wages & development grants 100% non-wages

COUNTRY	Uganda	
BOARD DATE	8/4/16	_
GFF APPROVED AMOUNT	\$30M	68%
IDA AMOUNT	\$110M	



# Vietnam

## **Investment** Case Priorities

- 1 Strengthen the grassroots-level health care system (primary health care).
- **2** Strengthen the delivery of quality services to improve maternal and child health outcomes, including a new basic essential service package for health insurance reimbursement at the commune level.
- 3 Prevent and manage malnutrition.
- 4 Prevent and manage noncommunicable diseases. including cancer, cardiovascular disease, diabetes, chronic obstetric pulmonary disease, asthma, and other noncommunicable diseases.
- 5 Promote healthy aging.
- **6** Improve the efficiency and sustainability of health financing and service delivery arrangements, including (among others):
- Reducing the over-reliance on hospital centered delivery
- Supporting health insurance reform
- Enhancing financial protection from out-ofpocket health spending
- Creating an enabling environment for private -sector participation.
- 7 Ensuring equity of access to health services for ethnic minority populations.

## Monitoring the Country-led Process



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## Health Financing Indicators

#### CORE HEALTH FINANCING IMPACT INDICATORS

Health expenditure per capita financed from domestic sources 48.81

Ratio of government health expenditure to total government expenditures 7.89%

Identified options

for strengthening

domestic resource

mobilization **Yes** 

strategies to reduce

Implemented

key drivers of

In relation to

**RMNCAH-N** 

services) Yes

inefficiency Yes

Identified drivers

of limited financial

protection (especially

Percent of current health expenditures on primary/ outpatient health care **46.07%** 

Taken actions

Implemented

domestic resource

mobilization Yes

reforms to address

identified drivers of

financial protection

(especially related

to RMNCAH-N) Yes

to support

#### **OUTPUT INDICATORS**

Share of health in total government budget Not available

Monitoring of catastrophic and impoverishing health expenditure with data less than three years old **Yes** 

Country has: implemented or updated a resource mapping exercise Yes

#### EFFICIENCY

DTP3 dropout rate 8%

ANC dropout

The key value-added of the GFF in mobilizing resources for rate 23% health in Vietnam has been through the buy-down of a World Bank loan to more favorable terms (lent at IBRD terms) for the Investing and Innovating for Grassroots Service Delivery Reform Project (P161283). In a constrained macroeconomic environment, with a high debt-to-GDP ratio, the government is reluctant to use loans, especially loans made at less-concessional IBRD terms and even moreso when the loans are for non-revenue-generating activities for investment in the health sector, specifically

Health budget execution rate Not available RMNCAH and primary care. The GFF-supported loan/project also crowds in financing from other development partners, including the private sector, leveraging their individual contributions for greater collective impact. Project resources are US\$80 million from IBRD, US\$5 million in counterpart financing, US\$17 million from the GFF grant, US\$5 million grant from Ireland (DFAT) through a Multi-Donor Trust Fund (MDTF), and a US\$3 million grant from the Pharmaceutical Governance Trust Fund. The project also leverages around US\$2 million in in-kind financing from Gavi and is being prepared in coordination with an Asian Development Bank-financed project with similar objectives, but covering complementary provinces. External financial assistance for health now makes up only a tiny share of total health financing in Vietnam, with several funders phasing out their programs, shifting to domestic resources. Presently, development partners that provide technical and financial support to the health plan include the Asian Development Bank, the European Union, the governments of Japan (JICA), Korea, and the United States (USAID, CDC), other UN agencies (UNICEF, UNFPA, UNDP, UNAIDS), and WHO.



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births Neonatal mortality ratio 11.5 per 1,000 live births

47%

100%

80%

40%

**COVERAGE INDICATORS\*\*\*** 

**RMNCAH-N** Data

CORE IMPACT INDICATORS

Maternal mortality

ratio 54 per

100,000 live

People living with Coverage of HIV receiving ART preanant women who receive ARV

Under-five

mortality ratio

live births

Adolescent

birth rate 29

per 1,000

women

21.6 per 1,000

81.1%

for PMTCT 66% 100% 95.9% 91.8% 93.8% 88.6% 81.5% 73.4% 73.7%

#### birth 13% under 5 years of age 6.4% Stunting among children under 5 years of age

Moderate to

severe wasting

among children

97.1%

89.8%

69.4%

24.6% Children aged <5 vears with pneumonia

Percent of births

the preceding

<24 months after

- Modern contraceptive symptoms taken to prevalence rate a healthcare provider 57%
- **50.9% 48.1%** 38.6%

20% 0% anded by skilled ANC A cover DTP3 coverage Children aged 25 versening OP5 Children aged a receiving of nothers who receive Children aged a receiving of nothers who of childr Riches National Average

# 60%

## Geographic Focus Areas

Incidence of catastrophic and impoverishing health expenditures 9.8% catastrophic 0.35% impoverishing

Share of external funding for health that is pooled or on budget **71.09%** 

FOCUS AREAS

## **Resource** Mapping



Counting and Accounting for Every Life and Death: Civil Registration and Vital Statistics

Many low- and lower-middle-income countries generally have poor The GFF has thus prioritized the strengthening of CRVS systems, civil registration and vital statistics (CRVS) systems, with low registration supporting countries to develop investment cases with strong coverage of births, deaths, and other vital events and almost noncomponents of CRVS and co-financing investments for CRVS. Nine existent recording of causes of death. Often they are paper-based. GFF-supported countries are currently implementing or preparing to implement activities to strengthen CRVS systems, which include This limits access to the documentation required to establish legal identity, civil status, and family relationships and thus fails to protect establishing electronic CRVS systems; expanding CRVS services the basic civil and human rights of individuals, especially women, with a strong health sector focus; creating innovative ways to children, and adolescents. The incomplete registration and manual accelerate registration including application of performanceprocesses limit access to data required for timely monitoring of based financing; revising the legislative framework; engaging in progress made in ending preventable maternal, newborn, child and advocacy and awareness creation; and stakeholder engagements adolescent deaths, particularly at sub-national level. and coordination at the country, regional, and global levels.

Country	<5 Birth Registration <sup>1</sup>	Death Registration	Cause of Death Availability	Electronic/ Paper-based	CRVS in IC/Health Strategy	CRVS in Project/Advisory Services and Analytics	Status
Bangladesh	•	•	•	<b>1</b> 1	N/A	No	N/A
Cameroon	•	•	•	12	Yes	Yes	Implementation
DRC	•	•	•	12	Yes	Yes	Implementation
Ethiopia	•	•	•	12	Yes	Yes	Implementation
Guatemala	•	2	• 10	12	N/A	No	N/A
Guinea	•	•	•	12	Yes	Yes	Awaiting effectiveness
Kenya	•	• 3	•	12	Yes	Yes	Implementation
Liberia	•	• 4	•	12	Yes	Yes	Implementation
Mozambique	•	•	•	12	Yes	Yes	Awaiting effectiveness
Myanmar	•	• <sup>5</sup>	<b>5</b>	12	No	No	N/A
Nigeria	•	● ó	•	12	Yes	No	N/A
Senegal	•	•7	•	12	Yes	No	N/A
Sierra Leone	•	8	•	12	Yes	No	N/A
Tanzania	•	• 9	•	12	Yes	No	N/A
Uganda	•	•	•	12	Yes	Yes	Implementation
Vietnam	•	•	•	13	N/A	ASA	Implementation

No data 33-66% <33%

67%

1 Most recent DHS or MICS data

2 WHO, World Health Statistics 2018: Monitoring health data for the SDGs, Geneva, WHO

3 UNSD (United Nations Statistics Division Demographic Statistics), 2016, Status of Civil Registration and Vital Statistics: African English speaking countries, CRVS Technical Report Series, Vol. 3 4 World Bank, 2015, Improving Civil Registration and Vital Statistics in Liberia: Investment Case (2016-2020), Washington DC

5 Data for Health: http://getinthepicture.org/resource/presentations-workshop-operation-civil-registration-vital-statistics-and-identity

6 National strategic action plan on civil registration and vital statistics (2015-2019), Abuja, Nigeria

7 Diouf 1 & Ndiaye CT, 2015, Completeness and coverage of CRVS in Senegal: analyzing census data to identify barriers to death registration (IUSSP Meeting, Johannesburg. November 28th 2015) 8 CRC4D https://www.crc4d.com/downloads/2014-04-establishing-21st-century-identity-management-sierra-Leone.pdf

9 Hudson E, The National CRVS Improvement Program in Mainland Tanzania, Presentation delivered at the Launch of Tanzania Health Data Collaborative. Dar es Salaam, Tanzania, 2017

10 World Bank https://data.worldbank.org/indicator

11 Government of the Republic of Bangladesh (Ministry of Health and Family Welfare) http://getinthepicture.org/sites/default/files/resources/ Comprehensive%20Assessment%20and%20Strategic%20Action%20Plan%20Report%20Bangladesh.pdf 12 UNICEF www.data.unicef.org/resources/crvs

13 UNSD https://unstats.un.org/unsd/demographic-social/.../Vietnam.../Session10-Vietnam.pptx

🔺 Paper

Paper + Electronic



## **GFF** Financials

As of June 30, 2018, the GFF Trust Fund contributions are a total of US\$807 million equivalent, of which US\$620 million is committed for 31 projects in 26 countries. This amount is combined with an additional US\$3.9 billion in IDA and IBRD financing. Regionally, 77 percent of the funding supports GFF countries in the Africa region, followed by 10 percent supporting South Asia, 9 percent supporting East Asia, and 4 percent supporting Latin America and the Caribbean region (see figure). As of June 30, 2018, 73 percent of all commitments have been Board-approved, and the remaining 27 percent are under preparation and scheduled for Board approval by December 2018 in FY2019 (see figure). The full list of the Board-approved projects is provided in the accompanying table. Regarding the financing of the projects under implementation, 24 percent have disbursed, which includes both IDA financing and GFF Trust Fund grants for projects that are effective.



#### List of Board-Approved Projects and Projects Scheduled for Board Approval before end-FY18

	GFF approved	IDA	
Country	amount	amount	IBRD
Tanzania	\$40	\$200	
DRC (AF-CRVS)	\$10	\$30	
Cameroon	\$27	\$100	
Nigeria (AF)	\$20	\$125	
Nigeria (Part 2)	\$20	\$O	
Nigeria (Nutrition)	\$7	\$225	
Kenya	\$40	\$150	
Uganda	\$30	\$110	
Liberia (AF)	\$16	\$16	
Guatemala	\$9		\$100
DRC (AF)	\$40	\$320	
Ethiopia	\$60	\$150	
Bangladesh	\$15	\$500	
<b>Bangladesh - Education</b>	\$10	\$510	
Mozambique	\$25	\$80	
Rwanda (Health)	\$10	\$25	
Afghanistan	\$35	\$140	
Rwanda (SP-AF)	\$8	\$80	
Guinea	\$10	\$50	
Indonesia	\$20		\$400
Total GFF Projects	\$452	\$2,811	\$500

## **GFF Country-led Investment Case Complementary Financing**

(in addition to the governments of each GFF country, the GFF Trust Fund, and IDA or IBRD)

Bangladesh	Governments of Netherlands, Sweden			Multi-donor Trust Fund (Netherlands and Canada),
	Bill & Melinda Gates Foundation, ECHO, Gavi, Global Fund, Islamic Development Bank, UNFPA, UNICEF,		Mozambique	PROSAUDE (Ireland, Spain, Switzerland, UNICEF, UNFPA), and Single Donor Trust Fund (USAID) <sup>1</sup>
Cameroon	UNITAID, WHO, and the governments of France (AFD) and		Nigeria	Bill & Melinda Gates Foundation, Dangote Foundation, Power of Nutrition
DRC	Gavi, Global Fund, UNFPA, UNICEF, and the governments of Canada and the United States (USAID)		Senegal	Gavi, Global Fund, JICA, UNICEF, governments of France (AFD) and the United States (USAID), and various UN
Ethiopia	Gavi, Global Fund, European Union, UNICEF, WHO, the governments of the United Kingdom (DFID) and United States		eenegu.	agencies
Emopia	(PEPFAR, USAID), and other (CBHI, Households and SHI)		Sierra Leone	Gavi, Global Fund, Partners in Health, UNICEF, USAID, and
• •	European Union, Gavi, Global Fund, UNAIDS, WHO, and		Sierra Leone	the governments of Germany (KFW), Italy, Japan (JICA), and United Kingdom (DFID)
Guinea	the governments of France (AFD), Germany (GIZ), Japan (JICA) and the United States (USAID)			Power of Nutrition, UNFPA, UNICEF, WHO, and the
	Bill & Melinda Gates Foundation, Children's Investment Fund Foundation, Clinton Health Access Initiative, and the		Tanzania	governments of Canada, Denmark (DANIDA), Ireland, Switzerland, and the United States (PEPFAR, USAID)
Kenya	governments of Canada, Denmark, Germany (KfW, GIZ), Japan (JICA), Netherlands, South Korea (KOICA), United Kingdom (DFID), and the United States (CDC, USAID)			Global Fund, AMREF, Clinton Health Access Initiative, Gavi, Islamic Development Bank, JSI, Living Goods, Marie Stopes Uganda, PSI, Save the Children Uganda, UPMB, UNFPA,
Liberia	Bill & Melinda Gates Foundation, Gavi, Global Fund, UNICEF, UNFPA, WHO, and the governments of Japan, the United States (USAID), and Sweden	Uganda		UNICEF, UNOPS, WHO, World Vision Uganda, and the governments of Belgium (BTC), Korea (KOICA), Spain, Sweden (SIDA), United Kingdom (DFID), and United States (USAID)

	Global Fund to Fight AIDS, Tuberculosis, and Malaria	Philips (representing the private sector constituency)
	Government of Canada Government of Denmark	Plan International (representing the civil society constituency)
	Government of Ethiopia	Office of the UN Secretary-General
N),	Government of Japan	UNFPA UNICEF
)	Government of Norway	World Bank Group
nd	Government of Senegal Government of	World Health Organization
	United Kingdom	
,		

Investors	Group	Members
11110031013		member 3

The Investors Group includes	A
representatives of the following countries	
and organizations:	
	B

Newborn, and

Child Health

ABT Associates (representing the	Government of United States				
private sector constituency)	JHPIEGO (representing				
African Health Budget Network	the civil society constituency)				
(representing the civil society constituency)	Government of Kenya				
African Union representing	Government of Liberia				
youth for the civil society constituency)	MSD for Mothers (representing the private sector				
Bill & Melinda	constituency)				
Gates Foundation	Partnership				
Gavi, the Vaccine	for Maternal,				

Gavi, the Vaccine Alliance

Global Fund

#### List of Acronyms AFD Ager Déve BMZ Fede Econ Deve ANC ante ANC4 four BEmONC Basic and BHCPF Basic Provi CEmONC Com Emer and CSO civil DFID Depo Deve Kinge DHS Dem Surve DRC Demo Conc HDI Hum IBRD Interi Reco Deve

## **Trust Fund Contributors**

The GFF Trust Fund is supported by the governments of Canada, Denmark, Japan, Norway, and the United Kingdom; the Bill & Melinda Gates Foundation; and MSD for Mothers.

## **Acknowledgments**

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nce Francaise de elopement (France)	KFW	German Development Bank (government-owned)				
eral Ministry of nomic Cooperation and elopment (Germany)	IDA	International Development Association				
enatal care	IPT2	intermittent preventative treatment (for malaria)				
antenatal care visits	JICA	Japan International				
c Emergency Obstetric		Cooperation Agency				
Newborn Care	MICS	Multiple Indicator Cluster Survey				
c Health Care rision Fund	PBF	performance-based financing				
nprehensive orgency Obstetric Newborn Care	PMNCH	Partnership for Maternal, Newborn, and Child Health				
society organization	RMNCAH-N	reproductive, maternal, newborn, child and				
artment for International		adolescent health and nutrition				
elopment, United Jdom	SDG	Sustainable Development Goal				
nographic Health vey	SIDA	Swedish International Development Cooperation				
nocratic Republic of		Agency				
go	UNFPA	UN Population Fund				
nan Development Index	USAID	United States Agency for				
rnational Bank for onstruction and		International Development				
elopment	WHO	World Health Organization				

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## APPENDIX A

#### Data Sources

INDICATOR / SOURCE (YEAR)	BANGLADESH	CAMEROON	DRC	ETHIOPIA	GUATEMALA*	GUINEA	KENYA	LIBERIA	MOZAMBIQUE	MYANMAR	NIGERIA	SENEGAL	SIERRA LEONE	TANZANIA	UGANDA	VIETNAM
GFF CORE IMPACT INDICATORS																
Aaternal Mortality Ratio	Bangladesh Maternal Mortality and Health Care Survey 2010	WDI 2015	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	DHS 2011	DHS 2016	DHS 2013	DHS 2015	DHS 2013	TDHS-MIS 2015/16	DHS 2016	UN-MMEIG 2015
nder 5 Mortality Rate	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	DHS 2011	DHS 2016	MICS 2017	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	UNIGME 2016
leonatal Mortality Rate	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	DHS 2011	DHS 2016	DHS 2013	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	UNIGME 2016
dolescent Birth Rate	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	MICS 2016	DHS 2014	DHS 2013	AIS, 2015	DHS 2016	MICS 2017	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	WDI 2016
ercent of births <24 months after the receding birth	DHS 2014	DHS 2011	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	AIS, 2015	DHS 2016	MIS 2015	DHS 2016	MIS 2016	TDHS-MIS 2015/16	DHS 2016	MICS 2014
Stunting among children under 5 years of age	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	MICS 2016	DHS 2014	DHS 2013	DHS 2011	DHS 2016	MICS 2017	DHS 2016	National Nutrition Survey (UNICEF - MOH 2014)	TDHS-MIS 2015/16	DHS 2016	National Institute of Nutrition 2015
Noderate to severe wasting among children under 5 years of age	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	MICS 2016	DHS 2014	DHS 2013	DHS 2011	DHS 2016	MICS 2017	DHS 2016	National Nutrition Survey (UNICEF - MOH 2014)	TDHS-MIS 2015/16	DHS 2016	National Institute o Nutrition 2015
OVERAGE INDICATORS																
irths attended by skilled health personnel	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	MICS 2016	DHS 2014	DHS 2013	DHS 2011	DHS 2016	MICS 2017	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	MICS 2014
quity (Richest/Poorest)	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	DHS 2011	DHS 2016	MICS 2017	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	MICS 2014
ANC 4 coverage	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	MICS 2016	DHS 2014	DHS 2013	AIS, 2015	DHS 2016	MICS 2017	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	MICS 2014
quity (Richest/Poorest)	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	DHS 2011	DHS 2016	MICS 2017	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	MICS 2014
TP3 coverage	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	AIS, 2015	DHS 2016	DHS 2013	DHS 2016	MIS 2016	TDHS-MIS 2015/16	DHS 2016	MICS 2014
quity (Richest/Poorest)	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	DHS 2011	DHS 2016	MICS 2017	DHS 2016	National Nutrition Survey (UNICEF - MOH 2014)		DHS 2016	MICS 2014
Children aged < 5 years with diarrhea receiving ORS	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	MICS 2016	DHS 2014	DHS 2013	AIS, 2015	DHS 2016	MICS 2017	DHS 2016	National Nutrition Survey (UNICEF - MOH 2014)	TDHS-MIS 2015/16	DHS 2016	MICS 2014
Equity (Richest/Poorest)	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	DHS 2011	DHS 2016	MICS 2017	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	MICS 2014
Postnatal care for mothers	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	MICS 2016	DHS 2014	DHS 2013	data not available	DHS 2016	MICS 2017	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	MICS 2014
Equity (Richest/Poorest)	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	data not available	DHS 2016	MICS 2017	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	MICS 2014
Modern contraceptive prevalence rate (all women, except Bangladesh, Cameroon, and Vietnam where data is for married women only)	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	MIS 2016	AIS, 2015	DHS 2016	DHS 2013	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	MICS 2014
Children aged < 5 years with pneumonia symptoms taken to a healthcare provider	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	MICS 2016	DHS 2014	DHS 2013	AIS, 2015	DHS 2016	MICS 2017	DHS 2016	DHS 2013	TDHS-MIS 2015/16	DHS 2016	MICS 2014
eople living with HIV receiving ART	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017	MOH annual report 2016	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017	UNAIDS 2017
Coverage of pregnant women who receive ARV for PMTCT	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016	MOH annual report 2016	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016	UNAIDS 2016
Girls Secondary School Retention Rate	Bangladesh Bureau of Education Information and Statistics; Lola Government Engineering Department (2017)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
HEALTH FINANCING INDICATORS														·		·
Share of health in total government budget	Ministry of Finance 2017-18	DRFP Ministry of Public Health	NHA 2018 (still under review)	APR report 2017	N/A	Initial finance law 2017	National and County Health Budgets Analysis FY 2016/17	National budget FY 17/18	Budget office - GCE, REO, LOE in 2017	N/A	Budget Office 2017	N/A	N/A	N/A	Uganda Budget information website 2017-18	N/A
Share of external funding for health that is pooled or on budget	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	Resource mapping FY 16/17	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017
DTP3 dropout rate	DHS 2014	WHO 2016	DHS 2014	DHS 2016	ENSMI 2014/15	DHS 2012	DHS 2014	DHS 2013	AIS, 2015	DHS 2016	DHS 2013	DHS 2015	DHS 2013	WHO 2016	DHS 2016	MICS 2014
ANC dropout rate	DHS 2014	MICS 2014	DHS 2014	DHS 2016	ENSMI 2014/15	MICS 2016	DHS 2014	MOH annual report 2016	DHS 2011	DHS 2016	MICS 2017	DHS 2015	DHS 2013	TDHS-MIS 2015/16	DHS 2016	MICS 2014
Health Budget Execution Rate	GFF (2017); Health Financing: Achieving More with the Available Resources	N/A	NHA 2015; Ministry of Health	GFF (2017); Health Financing: Achieving More with the Available Resources	GFF ( 2017); Health Financing: Achieving More with the Available Resources	GFF ( 2017); Health Financing: Achieving More with the Available Resources	GFF ( 2017); Health Financing: Achieving More with the Available Resources	MFDP Budget Book FY 16/17	GFF ( 2017); Health Financing: Achieving More with the Available Resources	N/A	Federal Government of Nigeria, GIFMIS	Ministry of Health and Social Action 2017	GFF (2017); Health Financing: Achieving More with the Available Resources	GFF (2017); Health Financing: Achieving More with the Available Resources	GFF ( 2017); Health Financing: Achieving More with the Available Resources	N/A
Health expenditure per capita financed from domestic sources	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017
Ratio of government health expenditure to total government expenditures	GHED 2017	GHED 2017	NHA 2018 (still under review)	GHED 2018	GHED 2017	GHED 2017	GHED 2017	GHED 2017	Operations and internal investments from the BOOST database from 2009-2015; 2016 expenditures from the Q3 2016 Budget Execution Report	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017	GHED 2017
Percent of current health expenditures on rimary/outpatient health care	N/A	PHCPI data and NHA 2011	NHA 2015 (addition of ambulatory care and preventive care)	NHA 2016	N/A	NHA 2010	PER 2014	NHA 2013/14	N/A	N/A	NHA 2016 Analysis	NHA 2012	GFF ( 2017); Health Financing: Achieving More with the Available Resources	GFF ( 2017); Health Financing: Achieving More with the Available Resources	PHCPI data and NHA 2014	NHA 2015 (USAID-HFG)
ncidence of catastrophic and impoverishing mealth expenditures	Bangladesh Household Income and Expenditure Survey (HIES 2016)	Cameroon Fourth Household Survey (ECAM 2014)	Survey 1-2-3 of the Democratic Republic of Congo (E123 2012)	LSM-Ethiopia Socioeconomic Survey (ESM 2015)	National Living Conditions Survey 2014 (ENCOVI 2014)	Poverty Evaluation light Survey (ELEP-2012)	Kenya Integrated Household Budget Household Budget Survey (KIHBS 2004/5)	Household Income Expenditure Survey (2014)	Family Budget Inquiry (IOF 2014/15)	The Myanmar Poverty and Living Conditions Survey (MPLCS 2015)	HIES 2009 Analysis	UHC global report 2017	Sierra Leone Integrated Household Survey (SLIHS 2011)	National Panel Survey (NPS 2014/2015)	The Uganda National Household Survey (2013)	Vietnam Household Living Standard Survey (2014)
edin expenditores																
		Investment Case to	Investment Framework for	Ethiopia Health Sector Transformation Plan	N/A	N/A	N/A	Republic of Liberia Investment Case for Reproductive, Maternal,	Investment Case of the Republic of Mozambique (2017-2022)		N/A	Senegal Investment Case (2018-2022)	N/A	The National Road Map Strategic Plan to Improve Reproductive, Maternal,		N/A
	N/A	Improve Reproductive, Maternal, Newborn, Child and Adolescent Health in Cameroon (2016)	Reproductive, Maternal, Newborn, Child and Adolescent Health to Achieve Universal Health Coverage in the Democratic Republic of Congo (2017-2021)	(2015/16-2019/20)				Newborn, Child, and Adolescent Health (2016-2020)						Newborn, Child & Adolescent Health in Tanzania (2016-2020) -One Plan II	Adolescent Health Sharpened Plan for Uganda (2016/17 –2019/20)	



## **APPENDIX B**

Cate

#### **Indicators Description**

egory	INDICATOR	DESCRIPTION					
8	Maternal Mortality Ratio	Number of female deaths from any cause pregnancy and childbirth or within 42 do births, for a specified time period					
ATO	Under 5 Mortality Ratio	Probability of a child born in a specific ye					
DIQN	Neonatal Mortality Ratio	Probability of a child born in a specific ye					
ACT	Adolescent Birth Rate*	Number of births to females aged 15–19					
GFF CORE IMPACT INDICATORS	Percent of births <24 months after the preceding birth*	Percentage of non-first births in the five ye					
	Prevalence of stunting among children under 5 years of age	Percentage of children under five years of					
	Moderate to severe wasting among children 5 years of age	Percentage of children aged under five ye					
	Births attended by skilled health personnel*	Percentage of live births attended by skill- auxiliary nurse or midwife					
	ANC 4 coverage*	Percentage of women aged 15–49 years any provider					
ŝ	Modern contraceptive prevalence rate* (all women, except Bangladesh, Cameroon, and Vietnam where data is for married women only)	Percentage of women (all or married wom					
DICAT	DTP3 coverage	Percentage of children 12-23 months who					
COVERAGE INDICATORS	Children aged < 5 years with diarrhea receiving ORS	Percentage of children ages 0–59 months pre-packaged oral rehydration solution flu					
VERA	Postnatal care for mothers*	Percentage of mothers who received post					
0	Children aged < 5 years with pneumonia symptoms taken to a healthcare provider	Percentage of children ages 0–59 months					
	People living with HIV receiving ART	Percentage of people living with HIV curre					
	Coverage of pregnant women who receive ARV for PMTCT	Percentage of pregnant women living with					
	Girls Secondary School Retention Rate	Grade 10: Percentage of girls who enrolle Grade 6 reaching Grade 12 without drop					
	Share of health in total domestic government budget	Percentage of government budget, from d					
	Country monitors catastrophic and impoverishing health expenditure with data less than three years old (yes/no)	Yes - country monitors catastrophic and in No - country does not monitor catastrophi					
	Country has implemented or updated a resource mapping exercise – (yes/no)	Yes - country has produced and is in the pr data and expenditures, is annual, integrate No - country has not implemented or begun					
	Country has identified options for strengthening domestic resource mobilization (i.e. has done a fiscal space analysis) yes/no	Yes - country has identified guidelines for accounting of foreign and external source reprioritization or tax policies), efficience No - country has not identified guidelines					
	Country has implemented strategies to reduce key drivers of inefficiency (i.e. supply chain/distribution of frontline providers/budget execution, etc.) yes/no	Yes - country has identified strategies to red reforms, pushing more resources to the from No - country has not implemented strategie					
'n	Country has identified drivers of limited financial protection (especially in relation to RMNCAH-N services) yes/no	Yes - country has identified drivers of limit No - country has not implemented househ					
HEALTH FINANCING INDICATORS	Country has taken actions to support DRM (i.e. efforts prioritized health in the budget, efforts to increase overall government revenue, efforts to support health specific revenue sources)	Yes - country has taken actions to support and MoF, improving PFM for health, throu airline tax, mobile phone levy, etc.). No - country has not taken any actions to					
	Country has implemented reforms to address identified drivers of Financial Protection (especially related to RMNCAH-N)	Yes - country has implemented reforms su building capacity of frontline health work No - country is not in the process of or ho					
	Share of external funding for health that is pooled or on budget	Percentage of external funding for health government budget; denominator: Total d					
НЕА	Dropout Rate Between 1st and 3rd DTP Vaccination	Percentage difference in coverage betwee containing vaccine over Total number of s and pertussis containing vaccine over Tota					
	Dropout rate from ANC1 to ANC4	Percentage difference in coverage betwee pregnancy that led to their last birth in the years preceding the survey)					
	Health Budget Execution Rate	Percentage of the government health bud allocated to health)					
	Health expenditure per capita financed from domestic sources	Government health expenditures per inha					
	Ratio of domestic government health expenditure to total government expenditures	Share of domestic government health spe Total government expenditures from dome					
	Percent of current health expenditures on primary/ outpatient health care	Percentage of current health expenditures health care; denominator: Total current he					
	Incidence of catastrophic health expenditures	Proportion of households with out of pock of pocket health expenditures ≥40% to to					
	Incidence of impoverishing health expenditures	Proportion of households with out of pock households with impoverishing health exp					

\*The definition for these indicators might vary slightly depending on the source of the data and/or the country.

se related to or aggravated by pregnancy or its management (excluding accidental or incidental causes) during days of termination of pregnancy, irrespective of the duration and site of the pregnancy, expressed per 100 000 live

year or period dying before reaching the age of 5 years, expressed per 1000 live births

year or period dying in the first month of life, expressed per 1000 live births

years per 1000 females in the three years preceding the survey

years preceding the survey whose previous birth interval is 7-23 months. This excludes the first birth.

of age who are below -2 SD of height for age according to the WHO standard

years of age with weight-for-height < -2 SD of the WHO Children Growth Standards median

illed health personnel during the five years preceding the survey. Skilled provider includes doctor, nurse, midwife and

rs with a live birth, in the five years preceding the survey, who received antenatal care, four times or more times from

omen) aged 15–49 years who are currently using at least one method of modern contraception

o received three doses of diphtheria-tetanus-pertussis (DTP3) vaccine at anytime before the survey s with diarrhea in the two weeks prior to the survey, receiving oral rehydration salts (oral rehydration solution packets or

stnatal care within two days of childbirth for their most recent birth in the two years prior to the survey

hs with suspected pneumonia, in the two weeks prior to the survey, taken to a health care provider

ently receiving ART among the estimated number of adults and children living with HIV at the end of the reporting period vith HIV who received antiretroviral therapy to reduce the risk of mother-to-child transmission of HIV

olled in Grade 6 reaching Grade 10 without dropping out or repeating; Grade 12: Percentage of girls who enrolled in opping out or repeating

domestic resources, allocated to health

mpoverishing health expenditure with household survey data that is no less than three years old. hic and impoverishing health expenditure with household survey data that is no less than three years old.

process of implementing a resource mapping exercise. The mapping exercise captures past and forward-looking budget ites its planning with the country's fiscal year, and is tailored to the country's health secto jun a resource mapping exercise.

or a fiscal space analysis and/or agreed deadlines for its completion. Fiscal space analysis includes a thorough rces of health financing (including debt relief, borrowing, and/or aid), domestic resource mobilization (e.g. budget y gains, and how the country can or has increased the efficiency of its expenditure. for a fiscal space analysis and/or agreed deadlines for its completion. Country has not conducted a fiscal space analysis.

educe drivers of inefficiency and is in the process of beginning or implementing them (e.g. through the scale up of existing onlline, supply chain improvements, PFM reforms, studies of bottlenecks of poor budget execution, etc.). jies to reduce key drivers of inefficiency

mited financial protection through household surveys and similar assessments. sehold surveys or similar assessments to identify drivers of limited financial protection.

ort DRM (e.g. conducted feasibility studies for prioritization of resources, fostered informed dialogue between MoH bugh sin (usually tobacco or alcohol) and/or earmarked taxes; proposed other innovating financing mechanisms (e.g.

o support DRM.

uch as demand side health financing schemes (e.g. maternal vouchers), providing user fee exemptions for the poor, rkers, improving the supply chain of public essential medicines, etc. has not implemented reforms to address drivers of limited financial protection

h channeled through Government budget (numerator: Total donor expenditures for health channeled through donor expenditures for health)

veen DPT1 (Number of surviving infants who received one dose of diphtheria with tetanus toxoid and pertussis f surviving infants) and DPT3 (Number of surviving infants who received three doses of diphtheria with tetanus toxoid otal number of surviving infants)

een ANC1 and ANC4 (Number of women ages 15–49 who were attended one (four or more) time(s) during the he X years preceding the survey by any provider over Total number of women ages 15–49 with a live birth in the X

dget that has been spent (numerator: Total government budget spent on health; denominator: Total government budget

nabitant (numerator: Total government expenditures for health; denominator: Total population)

ending to total government expenditures (numerator: Total domestic government expenditures for health; denominator: estic sources)

es spent on primary/outpatient health care (numerator: Total current health expenditures spent on primary/outpatient ealth expenditures)

cket health expenditures that exceed 40% of total household expenditures (numerator: Number of households with out total household's expenditures; denominator: Total number of households)

cket health expenditure that caused the households to drop below the poverty line (numerator: Total number of spenditure; denominator: Total number of households)



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