



GLOBAL
FINANCING
FACILITY



SUPPORTED BY
WORLD BANK GROUP

OBJECTIVES AND HIGH- LEVEL EVALUATION QUESTIONS FOR EXTERNAL GFF EVALUATION

INVESTORS GROUP



July 21, 2023

Outline

- Background—request from Trust Fund Committee (TFC) and roles
- Process for identifying and prioritizing topics/questions
- Objectives of evaluation
- High-level evaluation questions
- Potential sub-topics to explore, subject to prioritization process

Background: request from TFC

- Prepare an evaluation of the overall GFF model (initiate in 2023 and final report in 2024)
- Recommended the setup of a steering committee to ensure quality, usefulness and independence with multistakeholder representation
- Consider what is already covered through existing evaluation activities, and ensure coherence and non-duplication across the full set of activities
- Evaluation should look at gaps across the results chain and include the GFF support (Co-financing and TA) against the logic model

Background: roles and responsibilities

Steering Committee

- Members: TFC Tech. Alternates, IG/CSO constituency, Results Advisory Group
- Review and approve: TORs, inception report, and draft report
- Provide oversight of the evaluation
- Recommend to TFC acceptance of final evaluation report, based on assessment of quality and utility

TFC

- High-level review and approval (process, timeframe, final deliverable)

Results Advisory Group

- Advise on development of the scope and approach to the evaluation

GFF Secretariat

- Lead consultative process to define scope and approach
- Manage procurement (competitive selection process)
- Provide financing
- Manage the interaction with the selected organization
- Support the Steering Committee

External GFF Evaluation process

We are entering here, following TFC approval of process, objectives and high level questions on July 5

Phase	1. Review by Results Advisory Group – May 22-23	2. Consultation with TFC Alternates	3. Review and decision by TFC, July 5	4. Steering Committee Set UP	5. Evaluation kick off and implementation
Objectives	<ul style="list-style-type: none"> Define core objectives that are responsive to TFC request as well as GFF learning needs Advise on development of the scope and approach to the evaluation. 	<ul style="list-style-type: none"> Consider and discuss advice and guidance proposed by the Results Advisory Group. Provide feedback on proposed scope and high-level evaluation questions 	<ul style="list-style-type: none"> Build consensus on way forward. Agree on high evaluation questions. 	<ul style="list-style-type: none"> Ensure quality, usefulness and independence with multistakeholder representation 	<ul style="list-style-type: none"> Deliver a high quality, independent evaluation of the GFF that informs improvements and enables learning
Key Questions	<ul style="list-style-type: none"> What is already covered today in terms of GFF evaluation? What aspects of GFF evaluation could be strengthened? 	<ul style="list-style-type: none"> What are the priority topic areas/questions under each domain by OECD evaluation criteria ? 	<ul style="list-style-type: none"> What are the priority questions to address through this evaluation? 	<ul style="list-style-type: none"> How to ensure inclusiveness, quality, and independence? Is additional support needed for specific constituencies? 	<ul style="list-style-type: none"> NA
Activities	<ul style="list-style-type: none"> Consider what is already covered through existing evaluation activities, and ensure coherence and non-duplication across the full set of activities. Define areas for improvement. 	<ul style="list-style-type: none"> Identify the best options, their potential implications and make recommendation for the GFF evaluation based on the Results Advisory Group's proposal Prioritize a core set of evaluation questions, based on the following criteria: <ul style="list-style-type: none"> Criticality Coverage through existing evaluative activities Suited to external evaluation modality Timeframe 	<ul style="list-style-type: none"> High-level review and approval of <ul style="list-style-type: none"> process objectives evaluation questions Align on next steps 	<ul style="list-style-type: none"> Launch EOI across TFC, Results AG & IG Ensure the SC members are able to <ul style="list-style-type: none"> Prioritize sub-topics to explore Review and approve: TORs, inception report, and draft report Provide oversight of the evaluation Recommend to TFC acceptance of final evaluation report 	<ul style="list-style-type: none"> Convene Steering Committee Launch RFP Manage competitive selection process Contract selected firm Initiate inception phase

Process to develop proposed scope for overall GFF evaluation ('GFF Evaluation')

- 1) Define core objectives that are responsive to TFC request as well as GFF learning needs
- 2) Map out long list of possible topic areas/questions under each domain by OECD evaluation criteria
- 3) Prioritize a core set of evaluation questions, based on the following criteria:
 - Criticality
 - Coverage through existing evaluative activities
 - Suited to external evaluation modality
 - Timeframe
- 4) Consultations
 - Internal review of logic and consistency in applying the criteria (GFF Secretariat)
 - Results Advisory Group, Trust Fund Committee Technical Alternates

OECD evaluation criteria used to generate long list of possible questions

RELEVANCE The extent to which the intervention objectives and design respond to beneficiaries', global, country, and partner/institution needs, policies, and priorities, and continue to do so if circumstances change

COHERENCE The compatibility of the intervention with other interventions in a country, sector or institution. Includes internal and external coherence.

EFFECTIVENESS The extent to which the intervention achieved, or is expected to achieve, its objectives, and its results, including any differential results across groups.

EFFICIENCY The extent to which the intervention delivers, or is likely to deliver, results in an economic and timely way.

IMPACT The extent to which the intervention has generated or is expected to generate significant positive or negative, intended or unintended, higher-level effects.

SUSTAINABILITY The extent to which the net benefits of the intervention continue or are likely to continue. Sustainability has various dimensions (financial, economic, social and environmental).

Criteria to prioritize from the long list to the core set the evaluation will focus on

CRITICALITY

Degree to which the topic/question is critical for understanding how GFF is working and potential adaptations needed to strengthen the model

EXISTING COVERAGE

Degree to which the topic/question is addressed through existing or planned activities, including other evaluations and complementary activities (e.g., IC evaluations, meta-review, Strategy KPIs, other data/annual reporting)

SUITABILITY TO MODALITY

The external evaluation is the most suitable approach to responding to the topic/question (considering other ongoing or planned activities that could address the question instead)

TIMEFRAME

The expected timeframe of implementation of this external evaluation (starting in 2023, finalization in 2024) a) lends itself to being able to respond to the question, and b) the findings will be relevant and useful within this time frame

Summary of expected coverage of topics by other evaluative activities

IC Evaluations

- Key elements of IC processes & outcomes
 - IC design, implementation & adaptation
 - Role & functionality of Country Platform
 - Alignment & prioritization
 - Health system reforms
- RMNCAH-N outcomes & other prioritized results
- Lessons learned
- Other country-specific information needs

Metareview

- Synthesis of findings from IC evaluations and other country reviews/assessments
 - Country engagement model /GFF value-add
 - Implementation & monitoring of ICs
- Synthesis of findings by technical/thematic area
- Synthesis of opportunities for global level and GFF learning & improvement

Annual Reporting & other results data

- Strategy KPIs
- Country progress toward RMNCAH outcomes
- Data portal
- Countdown to 2030 reports

IC evaluations – current status

Country	Status	Anticipated completion
Kenya	Completed	Completed
Liberia	Completed	Completed
DRC	Draft final report (pending with government)	Q3 2023
Senegal	Evaluation firm selected, contract finalization pending approval of the PASA	Q4 2023
Burkina Faso	Ongoing discussions with MOH to finalize TORs; unstable political context	Q4 2023
Guinea	TOR development underway for prospective final eval, with IR component	Q2 2024
Mozambique	Ongoing discussions with MOH on TORs	TBD 2024
Mali	TORs under development, to include joint evaluation with 10-year Socio-Health Plan	TBD 2024
Cameroon	TOR circulated to in-country partners for review and input	TBD

Metareview timeline

- Issue RFP: Q3 2023
- Complete first round of review and synthesis of completed IC evaluations and mid-term reviews: Q1 2024
- Additional rounds of review and synthesis to be completed each year, based on IC evaluations and midterm reviews finalized that year
- Annual synthesis report to be shared with governance bodies

Overview of evaluation activity timelines

Q3
2023

Q4
2023

Q1
2024

Q2
2024

Q3
2024

Q4
2024

IC midterm reviews and evaluations – Rolling, based on optimal timing for individual countries

Meta Review –Round 1

Meta Review –Round 2

Round 3

GFF External Evaluation

Objectives for GFF Evaluation

- To generate evidence, strengthen accountability and enable learning on the GFF **country engagement model, operational structure, support modalities, and strategy**
- To inform adaptations and improvements to the GFF country engagement model, operational structure, support modalities, and strategy including through financing decisions and other management actions where relevant
 - Current strategy period
 - Next strategy period

High level evaluation questions

Taking into account GFF resources, structures, and capacities:

1

Country engagement model: To what extent is the GFF country engagement model:

- Coherent and fit for the purpose of catalyzing sustainable improvements in the health of women, children and adolescents through a systems approach? (***design***)
- Being implemented effectively and efficiently? (***implementation***)

2

Operational structure and support modalities: To what extent are the GFF operational structure and support modalities:

- Coherent and fit for the purpose of enabling delivery of the strategy through the country engagement model? (***design***)
- Being implemented effectively and efficiently? (***implementation***)

3

Strategy, results, and value add: To what extent is progress being made in delivery of the overall GFF strategy and specific high priority thematic areas within it? What is the value add of the GFF in contributing to country-led improvements in the health of women, children and adolescents?

1 Evaluation Questions – Country engagement model

Overarching question: To what extent is the GFF country engagement model:

- Coherent and fit for the purpose of catalyzing sustainable improvements in the health of women, children and adolescents through a systems approach? (***design***)
- Being implemented effectively and efficiently? (***implementation***)

Components of the GFF Country Engagement Model, to be considered holistically

Driving principle of country-led decision making and action

Prioritization at country level linked to available resources (Investment Cases)

National convening mechanisms for multistakeholder coordination and decision making (Country Platforms)

Alignment of stakeholders & funding commitments around country priorities

Mobilization of domestic funding

Health financing and other systems reforms on critical path to improved RMNCAH-N outcomes

Quality data/evidence available for decision making

1 Evaluation Questions — Country engagement model

Potential sub-topics to explore (subject to prioritization):

- Coherence of different components of the country engagement model together and complementarity with existing structures and processes (both national and of other global health actors)
- Effectiveness and efficiency of model in supporting country-led, systems-oriented change for improved health for women, children and adolescents across different contexts
- Alignment with country-led processes
- Barriers and enablers that have influenced implementation and results across different contexts
- Adaptations to strengthen responsiveness of the country engagement model to country needs
- Processes to sustain gains

2

Evaluation Questions – Operational structure and support modalities

Overarching question: To what extent are the GFF operational structure and support modalities:

- Coherent and fit for the purpose of enabling delivery of the strategy through the country engagement model? (*design*)
- Being implemented effectively and efficiently? (*implementation*)

Components of Operational Structure and Support Modalities to be considered together

Secretariat resources, size, organization, and capacities

Operational integration with WB and co-financing of WB operations, with links to IDA

Technical assistance, including that provided directly by WB/GFF and sourced from others

Partnerships, including internal (i.e., within WB) and external, at global, regional, and national levels

Policy dialogue, advocacy and communications

Knowledge & learning

2

Evaluation Questions – Operational structure and support modalities

Potential sub-topics to explore (subject to prioritization):

- GFF Secretariat's size and capacities
- Relevance, suitability, and coherence of operational structure and support modalities, including technical assistance
- Effectiveness of support modalities (including technical assistance) in enabling countries to make progress toward their intended outcomes across different contexts
- Efficiency in leveraging WB hosting arrangement and effectiveness in influencing IDA toward RMNCAH-N across different contexts
- Barriers and enablers that have influenced implementation of support modalities across different contexts
- Adaptations to improve the operational structure and support modalities

3 Evaluation Questions – GFF Strategy, Results, and Value Add

Overarching question:

- To what extent is progress being made in delivery of the overall GFF strategy and specific high priority thematic areas within it? What is the value add of the GFF in contributing to country-led improvements in the health of women, children and adolescents?

Potential sub-topics to explore (subject to prioritization):

- Relevance of overall strategy and specific Strategic Directions (SD) to country needs in addressing barriers to progress in RMNCAH-N
- Coherence across the 5 SDs and complementarity with other global health actors
- Barriers and enablers that have influenced implementation and levels of progress achieved across different parts of the GFF Strategy and Logic Model
- Efficiency of delivery of strategy
- Specific role and value add of GFF in contributing to country-led improvements across different contexts
- Support for longer-term sustainability of results achieved
- Adaptations and new areas of focus to strengthen the strategy and its implementation

Next steps

1. Launch EOI across TFC, Results AG & IG to finalize Steering Committee membership
2. Ensure the Steering Committee members are able to
 - Prioritize sub-topics to explore
 - Review and approve: TORs, inception report, and draft report
 - Provide oversight of the evaluation
 - Recommend to TFC acceptance of final evaluation report

Evaluation to be initiated in 2023 and completed in 2024

Questions for the Investors Group

1. Do the guiding criteria and process for the evaluation provide a good framework for engagement?
2. Do you see any subtopics to prioritize under each evaluation question?
3. Are any IG members engaged in review and evaluation processes that could help inform the GFF evaluation efforts?