

# Operationalizing the GFF Strategic Directions – What Will it Take



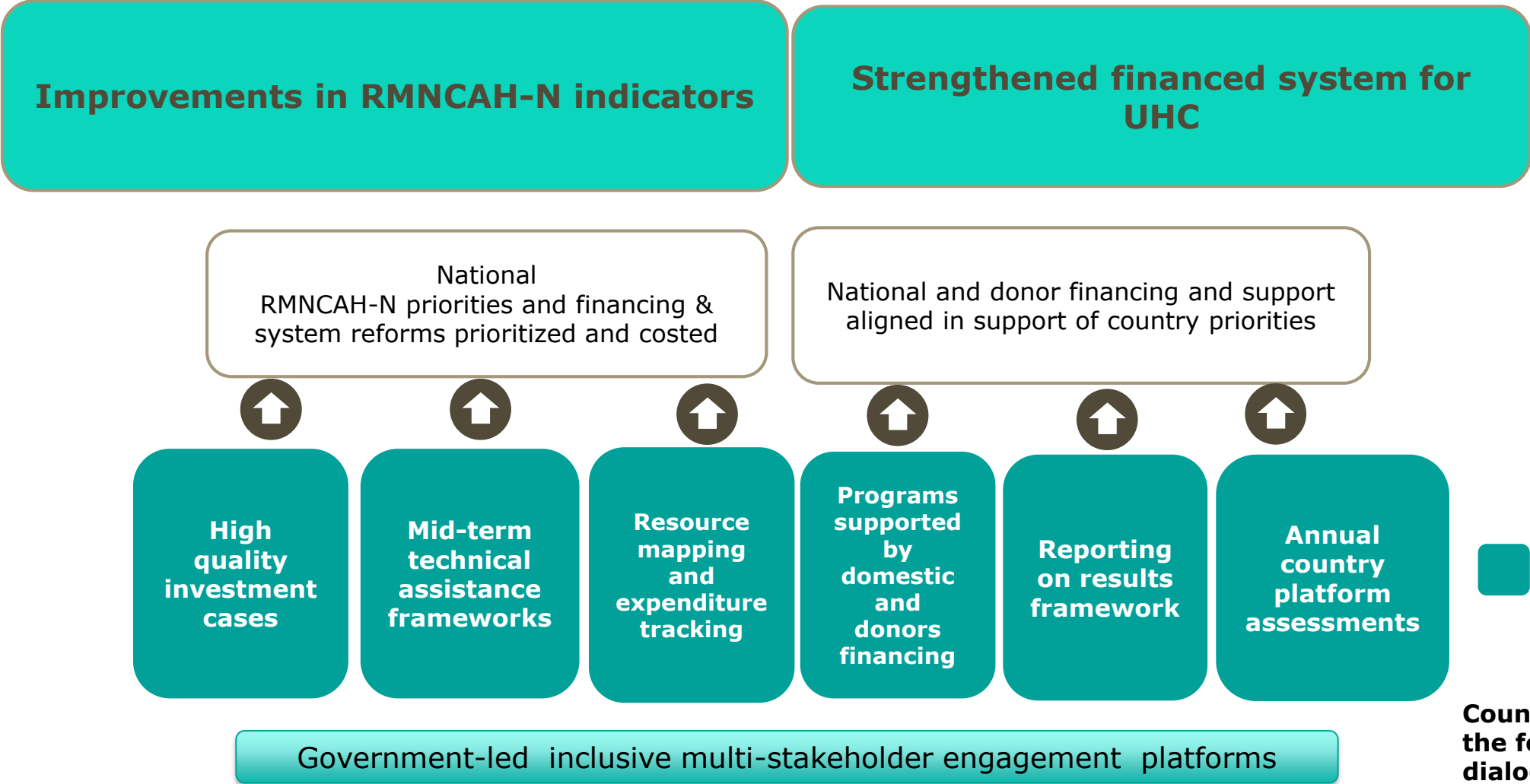
# The GFF Strategy Refresh contains five strategic directions

**Vision: PROTECT and PROMOTE** essential reproductive, maternal, neonatal, child, and adolescent health and nutrition services.

**ACCELERATE** progress towards ensuring all women, children, and adolescents can access the quality, affordable health care they need to survive and thrive.



# The Vision



 = instrument to get there

**Country platform as the foundation for dialogue and consensus building**

# Strengthening Country Leadership

Role of partner country	Existing support from the GFF Secretariat	New initiative/instrument from GFF for the benefit of partner countries	Commitments from IG members
Lead IC development and implementation process, based on evidence, with high level political engagement with support from technical staff (MCH, health financing, system strengthening)	GFF Liaison Officer in support of partner government	New Leadership development program	Facilitate government leadership by sharing information with MOH on e.g. expenditure in sector, implementation progress and TA
Chair an inclusive country platform and lead partner alignment behind IC priorities	Support to make country platforms functioning	Implementation of new Youth and CSO Engagement Framework	Collectively ensure CSO and youth are included in country dialogue and platform
Coordinate technical assistance around IC development and implementation through mid-term technical frameworks	Technical assistance to support IC development and implementation	Competence-based Knowledge and Learning Program	Focus on institutional capacity building rather than short-term, fly-in-fly out TA
Track IC implementation progress, including financing by partners, using service delivery & expenditure data	Resource mapping and expenditure tracking	Larger % of GFF country grant allocated to coordination activities	Participate in IC development and implementation process
Increase domestic financing to IC priorities and drive health financing reforms to improve efficiency in health expenditure	Convening and implementation support to health financing reform agenda	New metric to measure country leadership and ownership to ensure this is being tracked	

# Improve alignment behind country priorities

Role of partner country	Existing support from the GFF	New initiative/instrument from GFF for the benefit of partner countries	Commitments from IG members
Clearly define government priorities and indicators (monitoring framework)	Support to country platforms	Alignment incentives: higher 2 <sup>nd</sup> & 3 <sup>rd</sup> round GFF grant amounts to countries that increase the amount of financing behind their Investment Case priorities	Participate in country platform meetings
Ensure that government priorities are linked to national planning and budget processes	Resource mapping and expenditure tracking to measure progress on alignment	Facilitate the development of partnership frameworks by all country platform members to clarify how each partner will contribute to IC	Submit financing data to resource mapping and tracking exercise
Champion alignment agenda	Technical and convening support (e.g. through LO and World Bank) to drive alignment	Pilot joint country implementation support and delivery mechanisms	Align financing to country priorities
Monitor indicators and share data on progress in implementation with country platform	Technical support to improve results monitoring	Improve country communication around common vision and progress	Participate in IC development and implementation process

# Strengthen multi-stakeholder coordination platforms and the focus on results

Role of Government	Existing support from the GFF	New initiative/instrument from GFF for the benefit of partner countries	Commitments from IG members
Lead the country platform dialogue, ensure multi-stakeholder engagement	Financial and technical support for targeted country platform strengthening activities	Expand support for CSOs and youth to engage with the GFF at country level and increased in-country support for overall coordination	Support to maximize country-level engagement on annual country platform assessment process
Facilitate the use of data for evidence-based prioritization of investment case priorities	Provide technical assistance for the use of data to develop the IC and definition of the target results	Strengthen the country's capacity for data use in support of the IC and implementation	Provide technical assistance for developing the evidence base for IC prioritization and to support decision making on IC priorities (e.g equist)
Strengthen health information systems and ensure transparent access to monitoring data	Provide financial resources through IDA/ GFF TF funding for improvements in data systems	Expand the use of results linked financing to further enhance quality of data and accountability	Provide support in a coordinated way for necessary improvements in data collection and monitoring systems
Oversee regular data analysis and reviews to ensure implementation progress	Provide financial and technical support for data analysis and regular reviews	Establish Technical Advisory Group on Results	

# Summary of proposed changes in grant policy & ways of working

- ▶ ***Enhanced support for COVID response to protect essential health services***  
Ensure all women, children and adolescents can access the quality, affordable health care they need to survive and thrive, particularly during the pandemic
- ▶ ***Alignment Incentives***
  - Higher 2<sup>nd</sup> & 3<sup>rd</sup> round GFF grant amounts to countries that increase the amount of financing behind their Investment Case priorities
  - Ensure alignment costs are prioritized in IDA/IBRD operations co-financed by GFF to finance resource mapping and expenditure tracking, use of data etc.)
- ▶ ***Program-for-Results to incentivize implementation of government priorities in IC***  
Increasingly use Disbursement Linked Indicators & intensified implementation support to drive implementation of key reforms, e.g. next session on health financing

# Summary of proposed changes to Partnerships and Secretariat

- ▶ ***Update and strengthen the World Bank-GFF Partnership Framework***  
To clarify roles and responsibilities, fully leverage capacity of the World Bank, including financing at scale through IDA link. Provide complimentary technical assistance and implementation support at scale through an array of partners
- ▶ ***Expand and deepen collaboration with partners***  
Further deepen the collaboration with partners on country and global level to increase alignment, provide technical assistance and support the IC implementation.
- ▶ ***Enhance GFF Secretariat's staffing capacity to deliver on strategic directions***
  - New Results function, including recruitment of Results Lead
  - Further strengthen technical skills on core areas of focus of strategy refresh (e.g. SRHR, gender, service delivery)



# The strategy refresh positions the GFF to be able to support countries to get back on track...

**Vision:** PROTECT and PROMOTE essential reproductive, maternal, neonatal, child, adolescent health and nutrition services. ACCELERATE progress towards ensuring all women, children and adolescents can access the quality, affordable health care they need to survive and thrive.

**Guiding Principles:** Country leadership & ownership; gender equality; equity; efficiency; results focus; complementarity

<b><u>BOLSTER COUNTRY LEADERSHIP AND PARTNER ALIGNMENT BEHIND PRIORITIZED INVESTMENTS</u></b>	<b><u>PRIORITIZE EFFORTS TO ADVANCE EQUITY, VOICE &amp; GENDER EQUALITY</u></b>	<b><u>PROTECT &amp; PROMOTE HIGH-QUALITY ESSENTIAL HEALTH SERVICES BY REIMAGINING SERVICE DELIVERY</u></b>	<b><u>BUILD MORE RESILIENT, EQUITABLE, &amp; SUSTAINABLE HEALTH FINANCING SYSTEMS</u></b>	<b><u>SUSTAIN A RELENTLESS FOCUS ON RESULTS</u></b>
<ul style="list-style-type: none"> <li>• Intensify and scale up GFF country-led approach</li> <li>• Leadership development program</li> <li>• Competence-based Knowledge and Learning</li> <li>• Strengthen country platforms, implementation support to improve accountability for results</li> <li>• Improve alignment of global partners with country priorities</li> </ul>	<ul style="list-style-type: none"> <li>• Improve targeting strategies in Investment Cases</li> <li>• Drive more equitable health expenditures for the most vulnerable populations</li> <li>• Mobilize demand for services, for women, children and adolescents by co-financing operations in Social Protection and Education</li> <li>• Implement a gender roadmap of priority actions</li> </ul>	<ul style="list-style-type: none"> <li>• Service delivery redesign and innovation</li> <li>• Scale-up GFF's Service Delivery Learning Platform</li> <li>• Partnership with private sector providers, including financing from IFC, for quality service delivery that delivers on public health objectives</li> <li>• Initiatives on Quality of Care in IC</li> <li>• Community feedback and focus on user-experience by rolling out phone-surveys to users</li> </ul>	<ul style="list-style-type: none"> <li>• Prioritization of greater efficiency in health expenditures</li> <li>• Advocacy for protecting and domestic financing for health and mobilize more where macro-fiscal situation allows</li> <li>• Develop plans for DRM</li> <li>• Prioritization and implementation of health financing reforms</li> <li>• Support to country platforms will help deliver on GAP HF agenda</li> </ul>	<ul style="list-style-type: none"> <li>• Develop Country Investment Summaries</li> <li>• KPIs related to ICs and the GFF-supported activities and reforms</li> <li>• Strengthen use of national and sub-national data for decision-making &amp; improved mutual accountability</li> <li>• Improve results reporting &amp; transparency including annual global RMNCAH-N monitoring and accountability report</li> </ul>

# Questions for discussion

- 1. Does this vision resonate?*
- 2. Do we have the right incentives to enable this country-driven model to succeed?*
- 3. Do you have any suggestions for needed changes?*

**Next step: GFF Secretariat will, based on proposals in presentation and your feedback, develop a detailed plan for operationalization of the strategy**



Thank you