



GFF Strategy Refresh



Strategy Refresh- Issues Paper

Objective

- To outline the main strategic challenges and opportunities facing the GFF, including the business model, and identify potential implications for the future.
- To inform the drafting of the final Strategic Framework.

Method

- Diagnostics Report produced by consulting firm (Health Strategy and Delivery Foundation) based on over 100 interviews with stakeholders, including three country visits, conducted in Q1 2020
- Desk review of over 300 documents
- Consultations with Core Group of GFF Strategy Refresh process and GFF Secretariat

Next steps

- Finalization of Issues Paper based on comment from Investors Group and Trust Fund Committee (April)
- Deep dive into cross-cutting areas (April/May)
- Draft Strategic Framework (May)
- Consultations on Draft Strategic Framework (May/June)
- Finalization of Strategic Framework (end of June)

Progress Across Four Main Themes

Global Strategic Positioning

- GFF is recognized as playing a key role in ensuring that RMNCAH-N remains a priority on the global health agenda
- Stakeholders endorse GFF Logic Framework
- Value proposition lies in strengthening country leadership, use of national systems, prioritizing RMNCHA-N services & health system strengthening reforms, results focus as well as convening and aligning global and country stakeholders

Health Financing

- Stakeholders value link to IDA, GFF's work on resource mapping and expenditure tracking and in supporting government's to prioritize and implement HF reforms

Country Investment Case Implementation

- Business model works well with regards to Investment Case development but implementation needs more active support from all GFF partners

Results

- GFF Secretariat has taken various steps to improve results reporting (e.g. GFF Results Framework, sharpened IC focus on results, investment in improving quality of routine data)

Main Challenges and Areas for Refinement

Global Strategic Positioning

- Need to communicate the GFF value proposition based on the GFF Logic Framework.

Health Financing

- Domestic Resource Mobilization (DRM) agenda is more complex than anticipated.
- Need to build a more nuanced picture for GFF engagement with the private sector, particularly regarding raising private capital at country level, and to clearly define strategies for private sector engagement in each GFF-supported country.

Country Investment Case Implementation

- Investment Case implementation needs more active support from all GFF partners.
- Refinements include reflections on how to strengthen country leadership and improve accountability for implementation, including better involvement of private sector and CSOs.
- Current hosting arrangement as MDTF at WB has operational challenges.

Results

- The GFF's non-vertical and country-led approach poses challenges for results reporting.
- Challenges with strengthening quality data, promote a culture of data use and data sharing in all GFF-supported countries.

Cross-cutting Areas to Prioritize for Deeper Exploration in Next Phase

Communication

- Articulate and communicate GFF's value proposition and theory of change including implication of COVID-19 pandemic

Results

- Clarify results that GFF partnership is expected to deliver, by when and by whom, including how CSOs can help monitor results

Health Financing

- More realism regarding GFF's role in domestic resource mobilization
- Develop roadmaps for HF reforms in all countries

Country leadership

- Enhance GFF support for partner government in Investment Case implementation

Accountability

- Establish clearer accountability structure that applies to all GFF partners in Investment Case development and especially in implementation
- Define roles of GFF Secretariat, WB, GFF partners, CSOs, Private Sector upfront

Fit-for-purpose

- Renew partnership agreement with the World Bank as host of GFF and explore whether the current arrangement of the GFF as an MDTF remains fit-for-purpose

Questions for IG Discussion

The GFF Strategy Refresh team is seeking partner feedback on the following questions:

1. Do you concur with the overall analysis of the GFF experience to date and the six cross-cutting issues identified for further exploration? If not, why not?
2. Are there any other priority areas which you feel warrant further exploration in the GFF strategy refresh?