

RESOURCE MOBILIZATION & ALLOCATION FOR COVID-19 OUTBREAK EMERGENCY RESPONSE

Early experience from Ethiopian Ministry of Health



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HEALTHIER CITIZENS FOR PROSPEROUS NATION!

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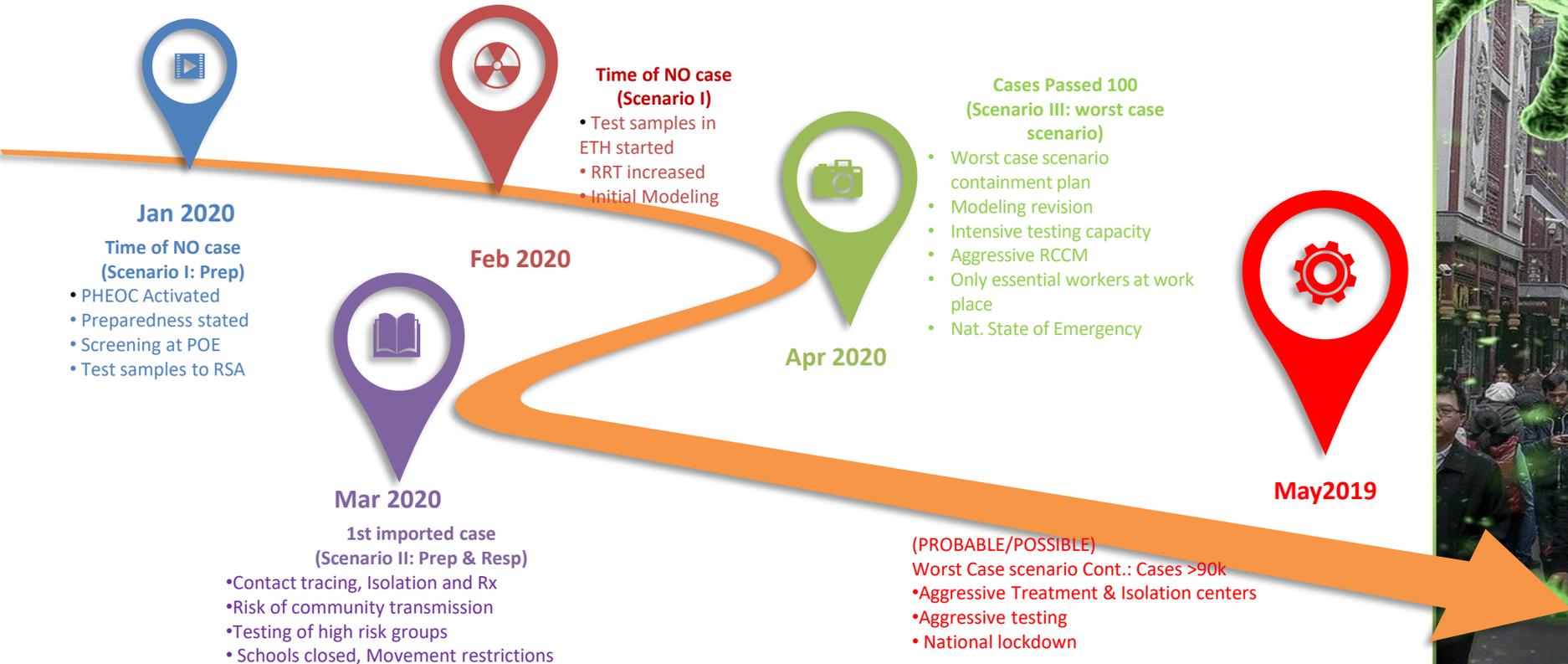
Contents

- Introduction: COVID-19 Pandemic- Global & Ethiopia
- Background: Ethiopian Emergency Preparedness & Response
- Ethiopian Experience (Early):
 - Resource Mobilization & Allocation for COVID-19 outbreak emergency response
 - Summary takeaways





Ethiopian Case: National COVID-19 outbreak so far



Background ...

Country Situation



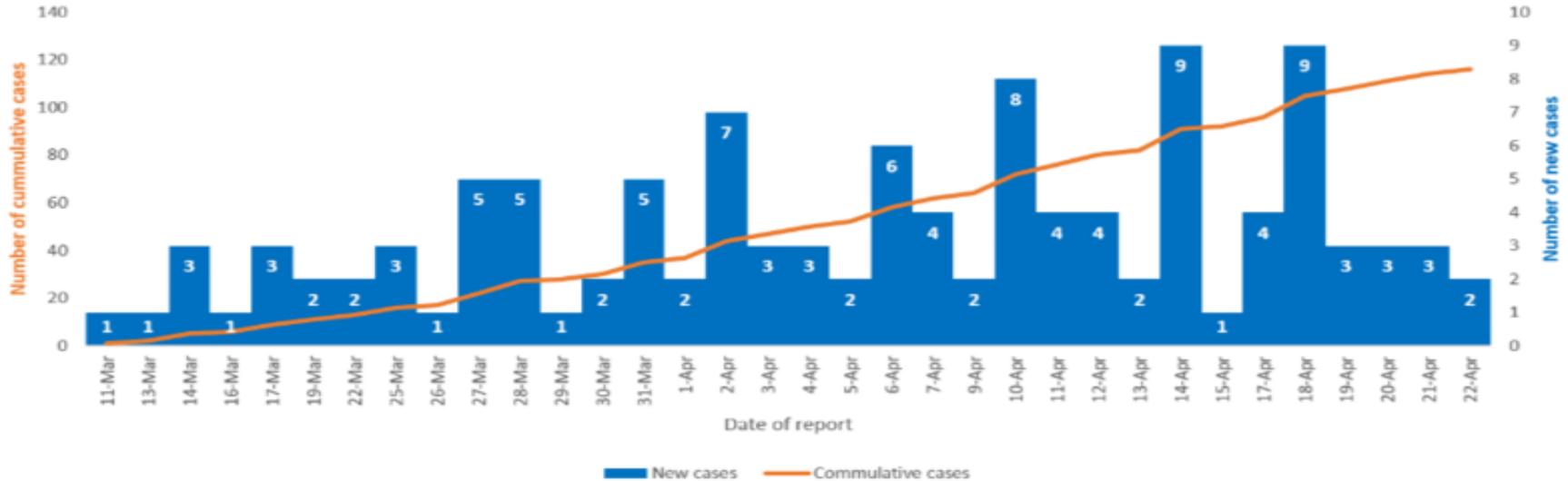
• Ethiopia



ETHIOPIA COVID-19 ONLINE SURVEILLANCE DASHBOARD



New and Cumulative cases of COVID-19 in Ethiopia



Background: Eth Emergency Preparedness and Response (EPRP) planning

- Where did we start? Call for National Emergency
 - Sectoral readiness: Activate National Public Health Emergency Operating Center & advisory structures
 - Multi-sectoral readiness: National Multi-sectoral
- Start Preparedness and Response Planning: National & Regional
 - Scenario based planning
 - Budget computation for different scenarios





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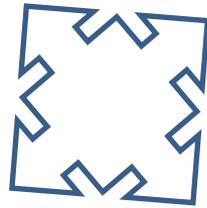
Resource Mobilization and Allocation for COVID-19 Response

ETHIOPIAN EXPERIENCE

RM TF: Team Members & Key Functions

- **Team members:**

- MOH: Health Financing experts in RM case team, PCD
- Partners: WHO, Dalburg consults



- **Monitoring:**

- Daily updated database which feeds in to comprehensive dashboard
- Weekly report to MOH overall command post on COVID-19 response

- **TOR: Key responsibilities**

- New resource Mobilization
- Follow up resources in-pipeline
- Resource Allocation

- **Coordination:**

- Twice daily meeting: check-in, check-out
- TF members individually report: TDL for the day & What has been done





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Resource mobilization: Factors We Considered

- Resource type:
 - Financial,
 - In-kind (Material/equipment/Infrastructure),
 - HR and technology
- Sources of resources:
 - Internal available resources- MoH (repurposing existing resources),
 - Government: Central government and other government sectors,
 - Non-Government: Development partners/donors (re-purposing, new grants/loans),
 - Private sectors: manufacturers, importers, service providers, new entrepreneurs,
 - Civic society: Ethiopian Diaspora, Local civic societies and Health Professional Associations
- Levels for RM&PSE:
 - International,
 - National,
 - Sub-national: Regional & Sub-regional level



Resource mobilization: Factors We Considered

- RM & PSE approaches:
 - Sharing scenario based EPRP for International, National and Regional donors
 - Specific proposal development on priority basis (sliced from overall scenario based plan)
 - Follow up calls, emails, meetings
 - Regular engagements for status updates: bi-monthly meetings,





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Resource Allocation

- Recipients of resources:
 - Federal/National Institutions
 - Regional Health Bureaus
 - Civic societies/Local NGOs
- Resource allocation approaches:
 - Federation allocation formula
 - Institutional and Regional Gap analysis
 - Specific proposals by civic society/local NGOs
- Refill of resources:
 - Proof of efficient resource utilization
 - Special contexts: Returnees, IDPs





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RM&PSE Monitoring

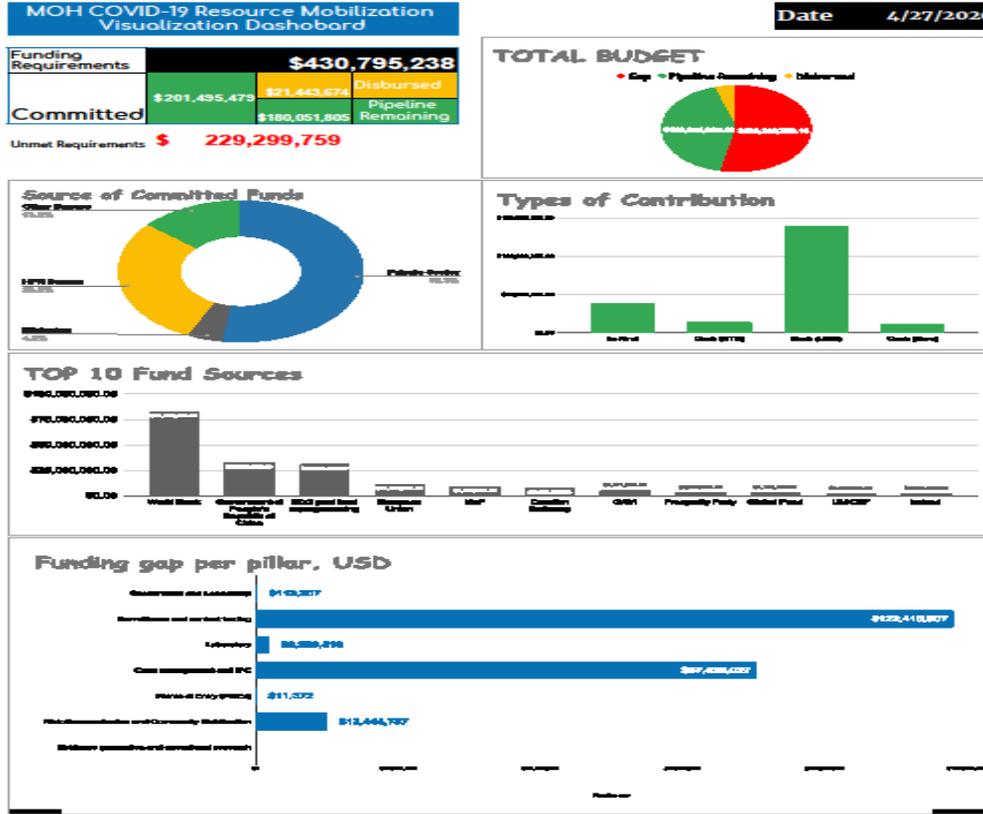
- Data for data base and dashboard
 - Resources: In cash & In kind; Ear marked & Flexible/Non-earmarked; resource by pillar;
 - Integrated data base with other data bases: Logistics distribution, facility readiness, regional support
- Data reporting: using simple excel-based dashboard
 - Daily progress report by TF members
 - Weekly report to national TF and MoH Top Management
 - Shared data base with Regional Health Bureaus
 - Bi-monthly report sharing with donors and partners
 - Monthly report to multi-sectoral national taskforce meeting



Resource Mobilization & Allocation Dashboard (1)



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Resource Mobilization & Allocation Dashboard (2)



Date: 27-Apr-2020

Resource Mobilization and Allocation Dashboard

Total committed funding	\$	201,495,478.64
Earmarked	\$	130,162,105.71
Non-earmarked	\$	71,333,372.93
Total disbursed funding	\$	21,443,673.64

Switch between automatic and manual allocation >>

Manual

	Automatic allocation of non-earmarked funding	Manual allocation of non-earmarked funding	Committed funding, non-earmarked	Committed funding, earmarked	Committed funding, total	Funding gap	Progress
Coordination and Leadership	-0.39%	-1.80%	\$ (1,284,001)	\$ 7,703,832.70	\$ 6,419,832	\$113,307	98.27%
Surveillance and contact tracing	54.96%	60.00%	\$ 42,800,024	\$ 14,281,825.00	\$ 57,081,849	\$122,415,507	31.80%
Laboratory	6.39%	23.80%	\$ 16,977,343	\$ 2,576,371.91	\$ 19,553,715	\$2,229,510	89.77%
Case management and IPC	31.64%	10.25%	\$ 7,311,671	\$ 90,976,093.34	\$ 98,287,764	\$87,820,027	52.81%
Points of Entry (POEs)	0.57%	2.40%	\$ 1,712,001	\$ 3,591,091.84	\$ 5,303,093	\$11,372	99.79%
Risk Communication and Community Mobilisation	5.41%	5.35%	\$ 3,816,335	\$ 11,032,890.92	\$ 14,849,226	\$12,444,737	54.40%
Evidence generation and operational research	1.42%	0.00%	\$ -	\$ -	\$ -	\$27,293,963	0.00%

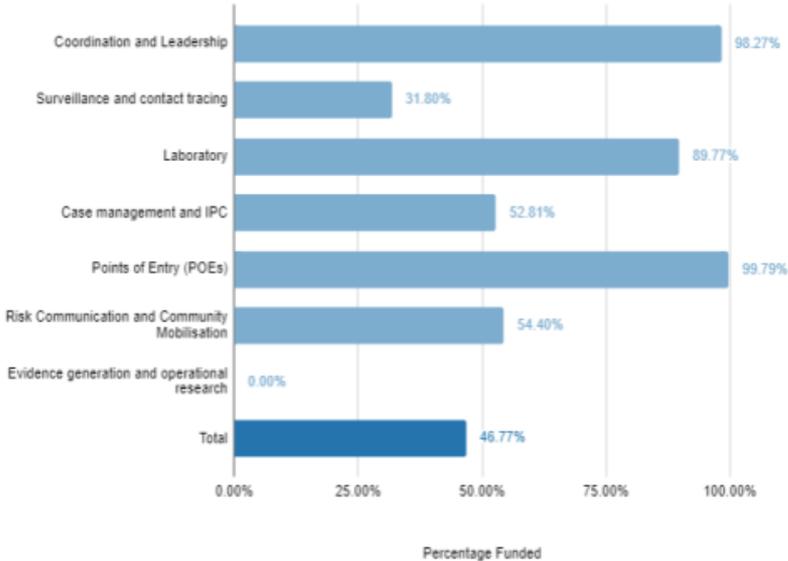
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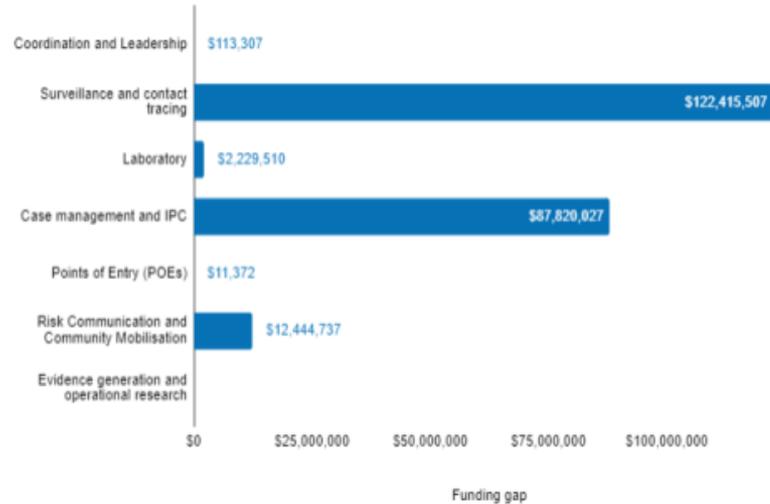
Resource Mobilization & Allocation Dashboard (3)



Funding per pillar, % of funding needed



Funding gap per pillar, USD



Resource Mobilization & Allocation Dashboard (5)

C. Donor overview

Financial contributions - committed				In kind - committed		
Earmarked		Non-earmarked				
Donor	Amount	Donor	Amount	Donor	Cash equivalent	Material
World Bank	\$ 82,600,000	MoF	\$ 9,150,000	Jack Ma & Alibaba Foundation (1st & 2nd Round)	\$ 1,500,372	Test kits (86,112pcs), Swabs and VTM (18,900pcs), Extraction Kits (18,912pcs), N-95 masks (202,023pcs), Medical Masks (208,000pcs), Protection Suit (12,010pcs), Faceshield (10,456pcs), Breath Care PAP units (100pcs), Thermometer gun (128), Medical Gloves (9500pcs)
Global Fund	\$ 2,700,000	Prosperity Party	\$ 3,048,000	Government of People's Republic of China	\$ 32,200,000	
Resolve to Save Lives	\$ 1,100,000	European Union	\$ 11,100,000	Gifted Hands Trading PLC	\$ 100,000	Test Kits
GAVI	\$ 4,971,000	USAID	\$ 1,850,000	H&M Limited Companies	\$ 35,000	Procurments of 3 Ventilators





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Challenges /Areas of Improvement

- Resource Mapping: no integrated/comprehensive resource mobilization tool (before COVID) **but work is in progress**
- Late multi-sectoral response initiation
- Disbelief of worst case scenario computation: government & society
- Weak coordination among different Task Forces within MoH at beginning of the pandemic
- Shortage of readily available resources: time for repurposing existing resources, donor grants
- In-experienced private sector (local production capacity) for COVID response related commodities
- High cost of commodities, equipments and supplies globally





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Summary takeaways

- **Emergency Prep & Resp Plan** with budget: Basic and rate-limiting for RM
- **Consensus on basic assumption for scenario computation**- Efficiency, donor confidence (government and non-governmental donors)
- **Monitor and Communicate Resources mobilized & allocated** using simple Dashboard
- **Identifying existing resources**: activity and budget re-programming, resources from other sectors and community
- **Opportunity for DRM (for HSS investment)**: Leverage & Negotiate Government allocation for health sector and capital investment for sustainable health system
- **Role of private sector**: untapped potentials, not just donation, but also local production, importation and distribution; Technology transfer and entrepreneurship
- **Donor engagement**: repurposing as well as additional resource mobilization





14k
12k
10k
8k
6k
4k
2k



Central East

Map of Cumulative Cases

Map Legend

Citation

Esri, FAO, NOAA | Esri, FAO, NOAA



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Annexes



Situation as of
4/2/2020, 8:00:00 PM



WHO African Region

4,490

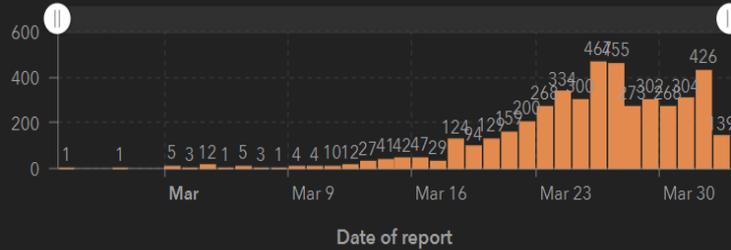
Confirmed cases

Confirmed cases in the WHO African Region/Global



WHO African region case...

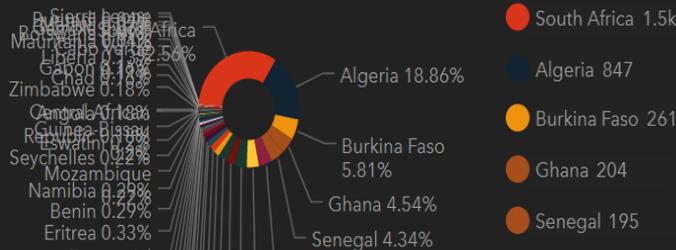
Daily distribution of cases in the WHO African Region



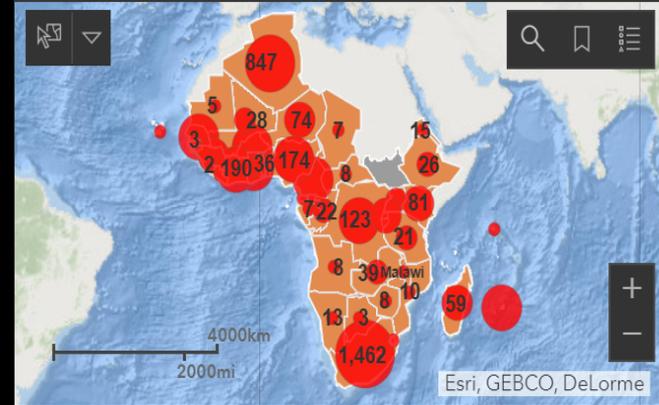
Click on any bar(s) for filtered details

Daily reported cases

Cumulated confirmed cases (WHO African Region)



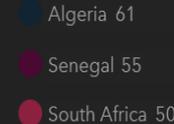
WHO African Region: 43 countries affected



303 Recovered (WHO African Region)

128 Deaths (WHO African Region)

Recovered (WHO African Region)



Deaths (WHO African Region)

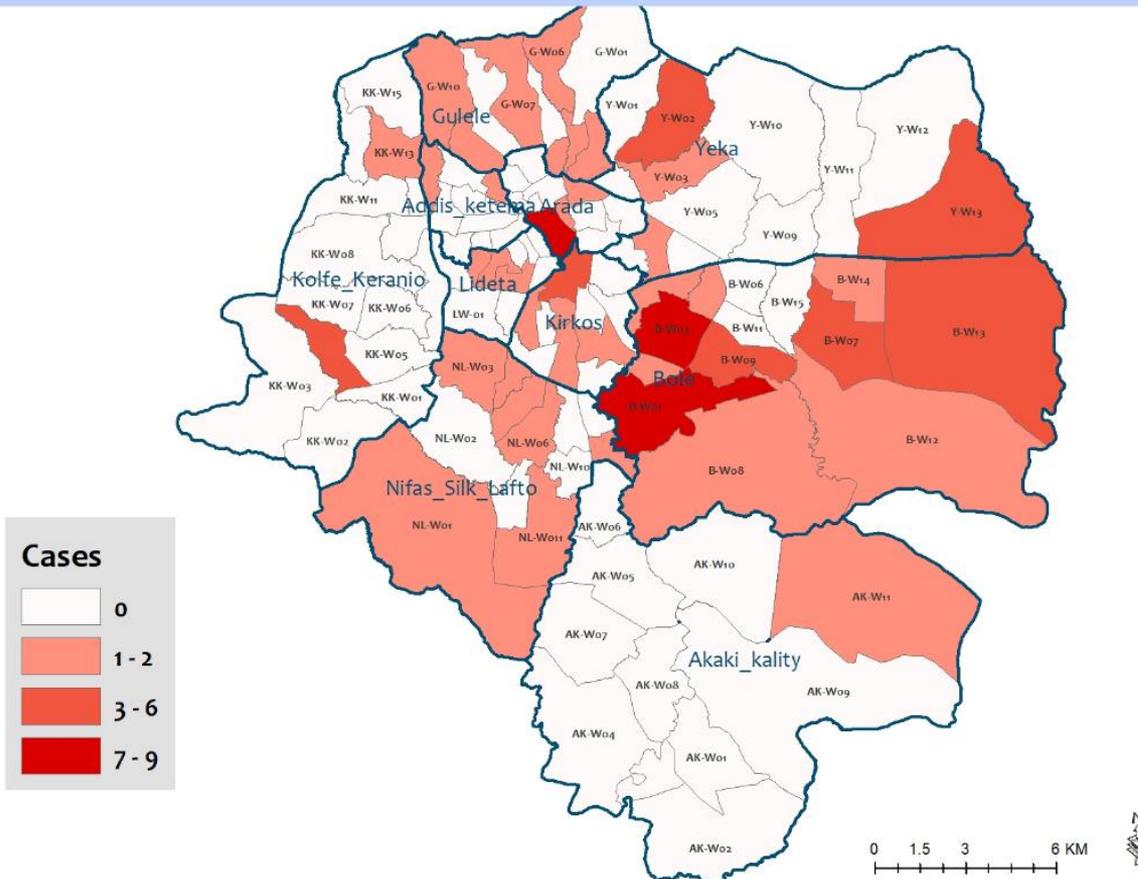


Background ...

Country Situation

- Addis Ababa

Distribution of Confirmed cases of COVID-19, Addis Ababa, 22 April 2020



National COVID-19 Health Response Coordination Platform

