Global Civil Society Coordinating Group for the GFF

Day 1: CSCG 2025 Global Workshop

Jour 1: Atelier mondial du CSCG 2025

Saturday 8 November 2025 – CSCG Global Workshop

Azalai Hotel – Dakar, Senegal

Global Civil Society Coordinating Group for the GFF

Opening Session

Cérémonie d'ouverture

Saturday 8 November 2025 – CSCG Global Workshop

Azalai Hotel – Dakar, Senegal

Global Civil Society
Coordinating
Group for the GFF

Welcome & Opening

Accueil & Ouverture

Faniry Hantarinivo
HINA / COSC GFF
Madagascar

Safietou Diop
RSJ / COSC GFF
Senegal

Luc Laviolette
GFF Secretariat

CSCG 2025 Global Workshop

Global Civil Society Coordinating Group for the GFF

Cérémonie d'ouverture

Introduction to the workshop :

- Review the objectives and outcomes of the workshop

- Walk through the agenda taking expectations into account

- Appoint volunteer rapporteurs

Introduction de l'atelier :

- Discuter les objectifs, et les résultats de l'atelier.

- Passer en revue le programme de en prenant en compte les attentes.

- Désigner des rapporteurs volontaires (2)

Global Civil Society Coordinating Group for the GFF

Network Strengthening

Renforcement du réseau

CSCG 2025 Global Workshop

Global Civil Society Coordinating Group for the GFF

Session 1

What does success look like ? The Case of Senegal

À quoi ressemble le succès ? Le cas du Sénégal

Saturday 8 November 2025 – CSCG Global Workshop

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Global Civil Society Coordinating Group for the GFF

Session 2

Role of CSOs and Youth in the Global Health Architecture

Le rôle des OSC et des jeunes dans l'architecture mondiale de la santé

Saturday 8 November 2025 – CSCG Global Workshop

Azalai Hotel – Dakar, Senegal

Session 2

Role of CSOs and Youth in the Global Health Architecture

Le rôle des OSC et des jeunes dans l'architecture mondiale de la santé

Global Civil Society
Coordinating
Group for the GFF

Margaret Lubaale
HENNET
Kenya

CSCG 2025 Global Workshop

FROM SURVIVAL TO SYSTEMS LEADERSHIP: THE EXPANDING ROLE OF CSOS IN HEALTH ARCHITECTURE AND GOVERNANCE

THE CONTEXT

The global health landscape is shifting: declining ODA, fiscal tightening, and evolving governance structures.

93% of CSOs report direct operational impact from funding disruptions, especially in advocacy, community engagement, and service delivery.

Despite shocks, CSOs are demonstrating adaptive resilience through partnerships, innovation, and systems-level engagement.

Key Question: *What new and amplified roles must CSOs play in health architecture and governance?*
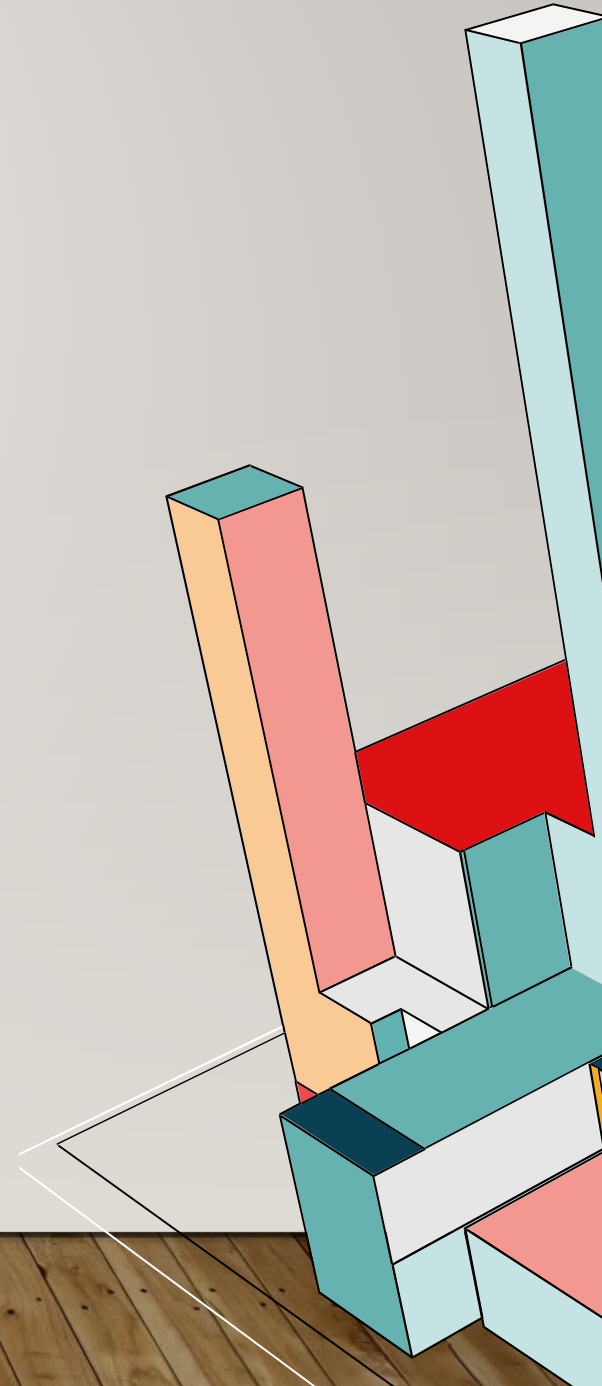
# THE HEALTH ARCHITECTURE – WHERE CSOS FIT IN

The health architecture encompasses institutions, policies, and actors shaping health outcomes, from global frameworks to community systems.

CSOs play a vital bridging role across five pillars:

- **Policy and Governance** – participation and accountability.

- **Financing and Resource Mobilization** – advocacy for sustainable investment.

- **Service Delivery** – complementing state capacity and innovation.

- **Data, Learning, and Evidence** – community-informed knowledge generation.

- **Citizen Engagement** – ensuring inclusivity and voice in decision-making.
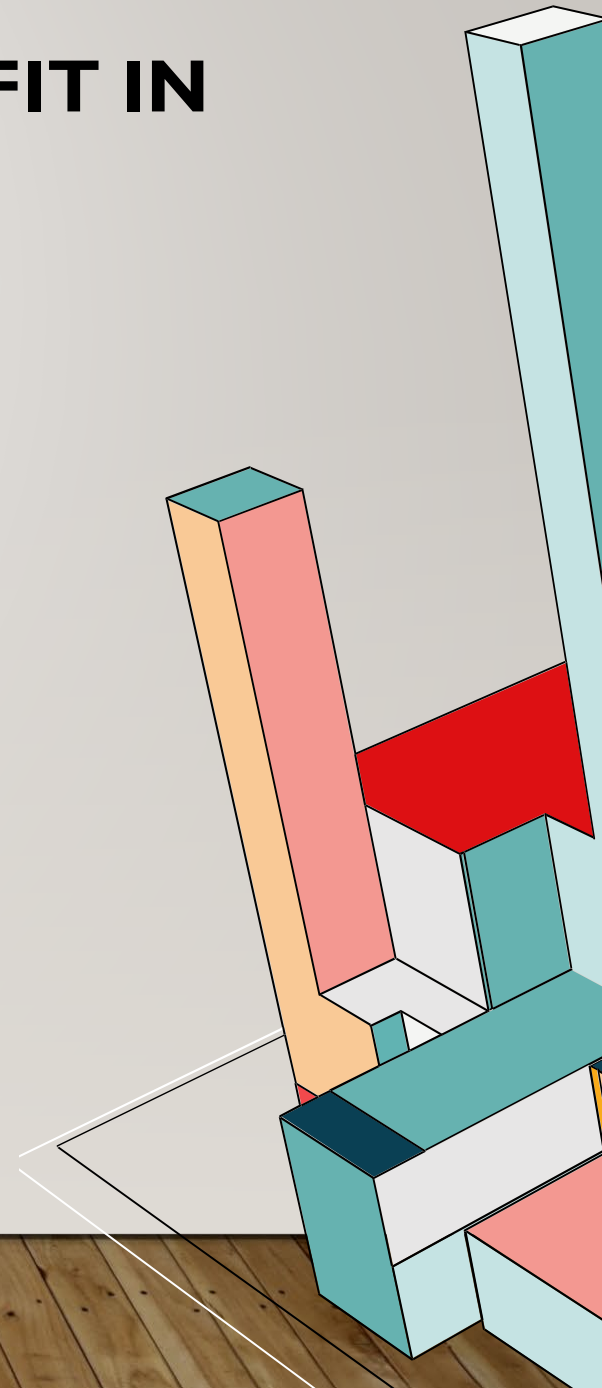
THE HEALTH ARCHITECTURE: ROLE 1

**Role 1 – Domestic Resource Mobilization & Financial Accountability**

Champion increased domestic investment in health and equitable PHC financing.

Monitor and analyze budgets to reduce inefficiency and ensure funds reach communities.

Engage Treasury, Parliament, and County Assemblies to institutionalize fiscal transparency.

- **Amplified Role: From aid watchdogs to domestic financing stewards.**
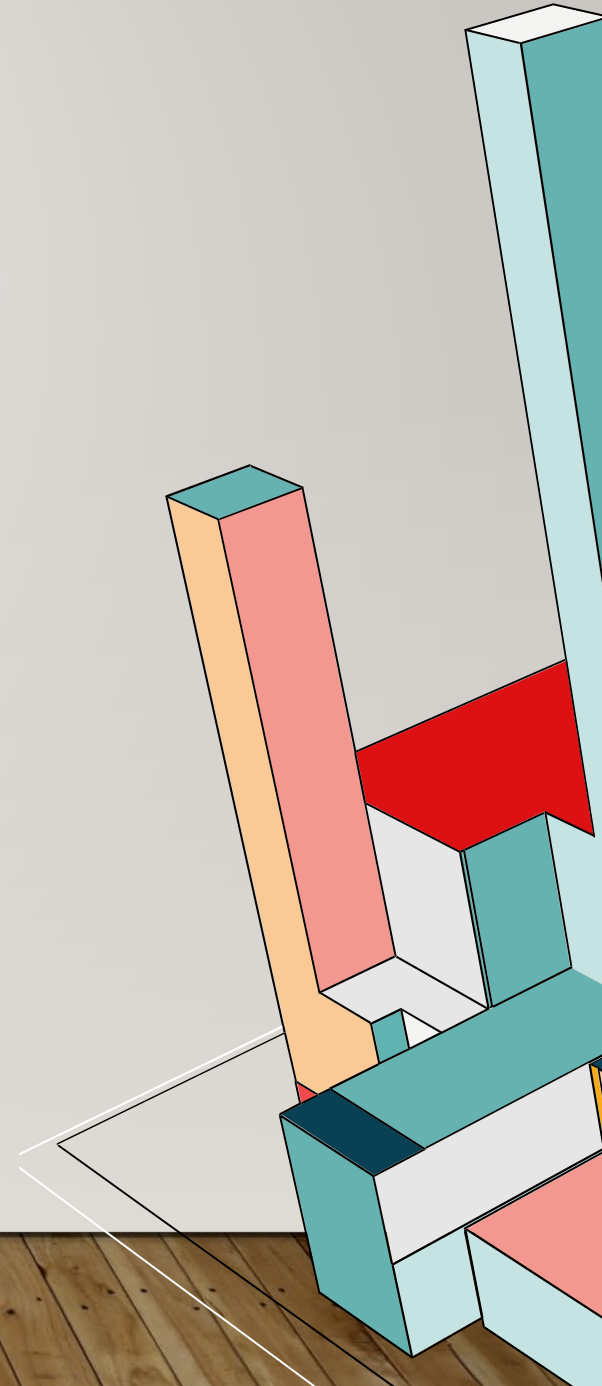
THE HEALTH ARCHITECTURE – ROLE 2
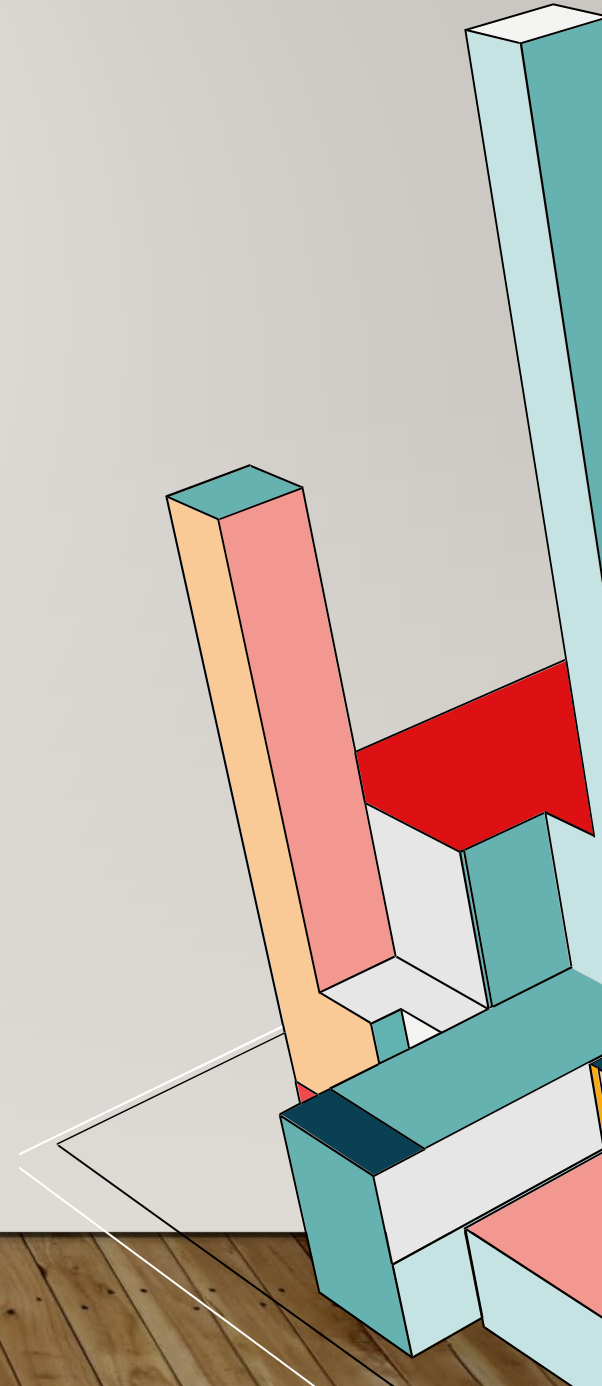
- **Governance and Oversight Partners**

Participate in national and subnational health governance structures (Health Sector Working Groups, PHC Coordination Platforms, County Health Forums).

Advocate for institutionalized CSO representation in decision-making bodies.

Promote accountability frameworks linking policymakers, providers, and citizens.

- **Amplified Role: Co-governors ensuring transparency, equity, and citizen voice.**

THE HEALTH ARCHITECTURE – ROLE 3
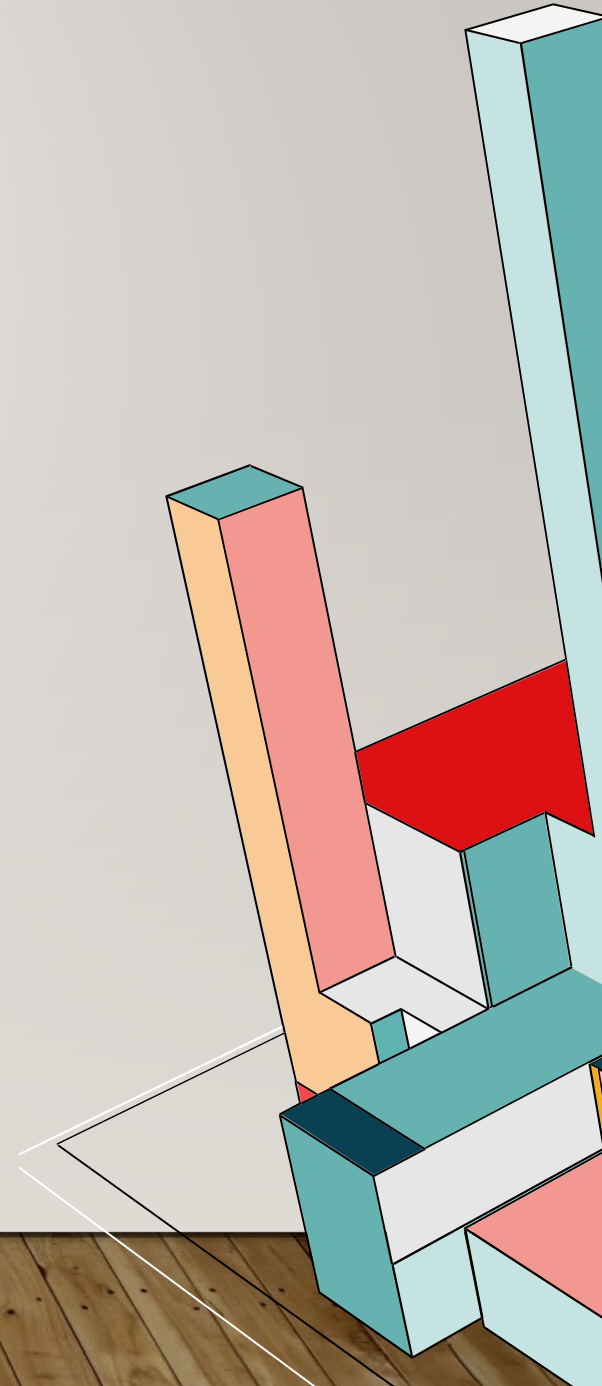
Partnership Architects for Systemic Resilience
Build multi-sector partnerships spanning governments, CSO networks, academia, and the private sector.

Co-create programs and shared accountability frameworks for PHC and UHC.

Negotiate public–civil society compacts clarifying roles, outcomes, and mutual accountability.

- **Amplified Role: Conveners and coalition-builders sustaining the health ecosystem.**

THE HEALTH ARCHITECTURE – ROLE 4

Catalysts for Digital Innovation & Adaptive Practice

Digitize advocacy, citizen engagement, and monitoring tools for sustainability.

Employ data analytics and storytelling to translate community experience into evidence.

Equip community health actors with digital tools for real-time accountability.

- **Amplified Role: Innovation hubs driving digital accountability.**

THE HEALTH ARCHITECTURE – ROLE 5

Strengthening Service Delivery and Community Systems

Complement public health services through outreach, community mobilization, and health literacy.

Support CHPs (Community Health Worker/Promoters) with training and digital tools.

Integrate gender, youth, and equity lenses in PHC delivery.

- **Amplified Role: System enablers bridging communities and formal health structures.**

THE HEALTH ARCHITECTURE – ROLE 6

Evidence Leadership and Policy Influence

Produce data-driven policy briefs, budget analyses, and case studies.

Track implementation of PHC and UHC commitments to inform advocacy.

Contribute to joint reviews and sector reports as evidence partners.

- **Amplified Role: Knowledge brokers driving data-informed decision-making.**
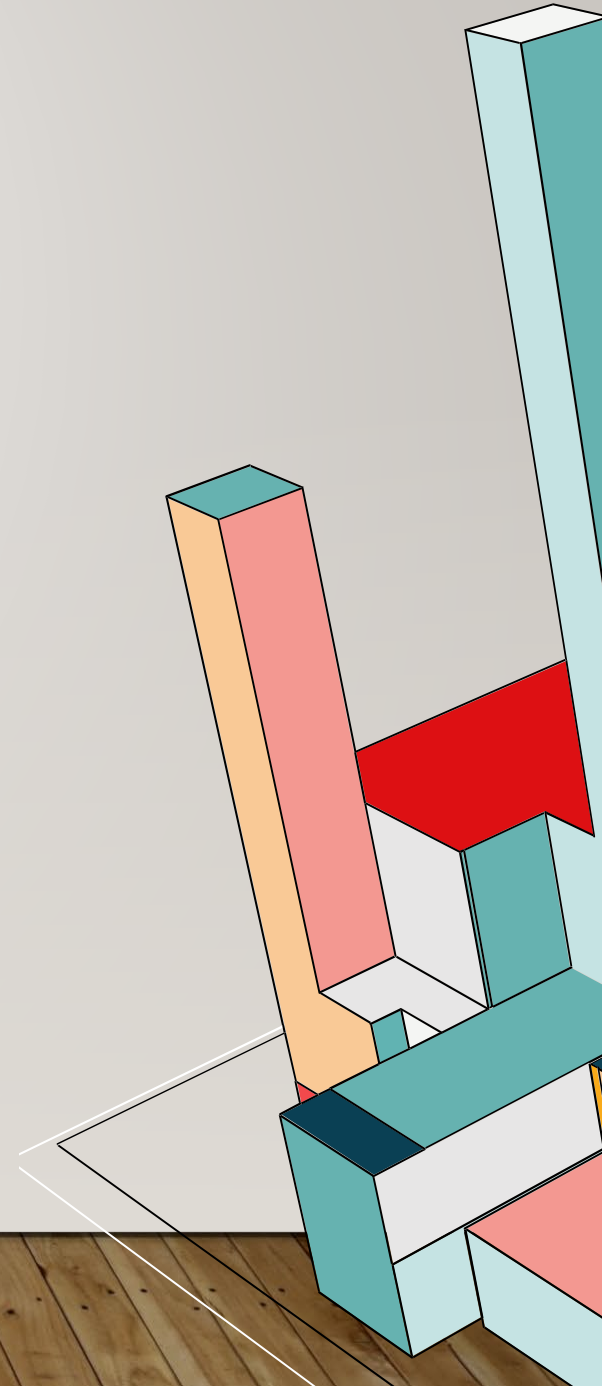
THE HEALTH ARCHITECTURE – ROLE 7

Custodians of Community Voice & Trust

Institutionalize citizen feedback and scorecards for health services.

Empower women, youth, and marginalized groups as governance actors.

Ensure policy responsiveness through continuous community dialogue.

- **Amplified Role: Guardians of social accountability and trust.**
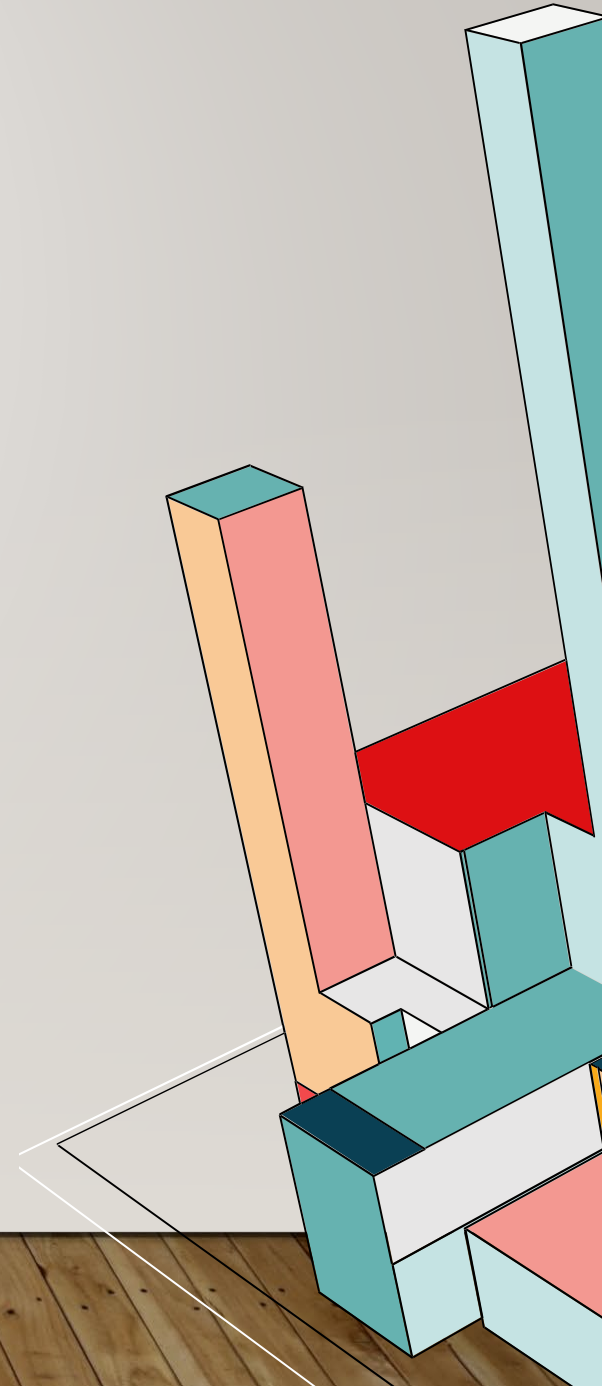
CROSS-CUTTING ENABLERS FOR CSO IMPACT

Capacity Building – strengthen financial management, data, and negotiation skills.

Resource Diversification – pursue blended finance, philanthropy, and earned income.

Regional Collaboration – leverage continental CSO networks for advocacy synergy.

Systems Thinking – integrate governance, service delivery, and financing perspectives.
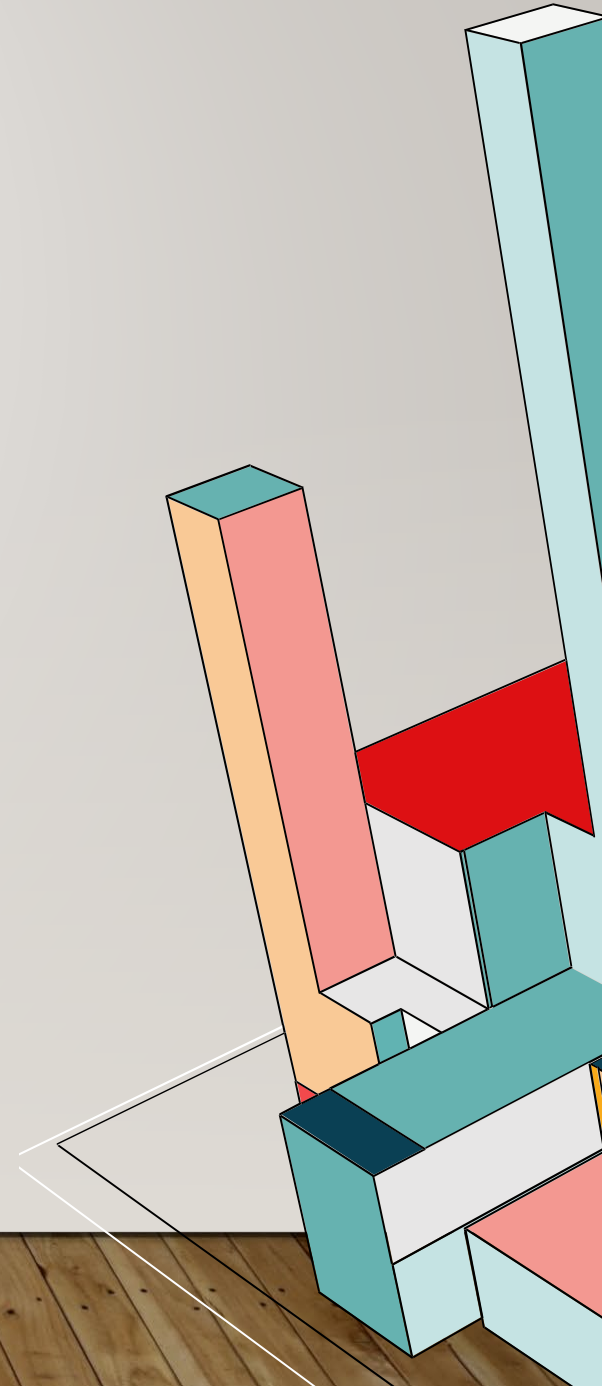
THEN	NOW
Donor-funded implementers	Governance actors and co-creators
Program delivery agents	Systems influencers
Dependent on ODA	Diversified and resilient
Advocacy as activity	Accountability as institution
Fragmented voices	Coordinated, evidence-driven networks

The challenge of Change Management- to keep CS integral to the health architecture, anchoring accountability, resilience, and inclusivity across governance, financing, and service delivery.

THANK YOU

Navigating the Seismic Shift: ODA Funding Disruptions and Organizational Resilience

A comprehensive analysis of how civil society organizations across 12 countries are responding to Official Development Assistance funding disruptions. This report examines the experiences of 15 organizations including CSOs, NGOs, and youth-led organizations revealing both the challenges of donor dependency and the emerging pathways toward adaptive resilience.

Dr. Margaret Lubaale-GFF CSO IG Rep   I   Maziko Matemba

ED-HENNET-Kenya   I   HREP-Malawi

The Landscape: Who We Heard From

This analysis draws from **15 respondents across 12 countries**, representing a diverse diverse ecosystem of civil society actors working at the frontlines of development and social and social change.

The dataset captures qualitative responses across **18 variables**, providing a multi-view of how funding disruptions cascade through organizational operations, and strategic planning.

This geographic and organizational diversity ensures the findings reflect credible, real-world real-world experiences of donor dependency and the innovative resilience strategies strategies emerging in response.

57%
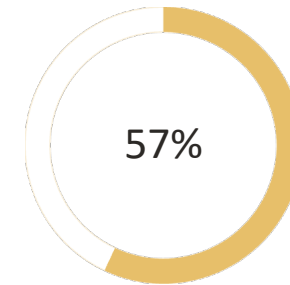
CSOs & NGOs

Traditional civil society organizations

29%
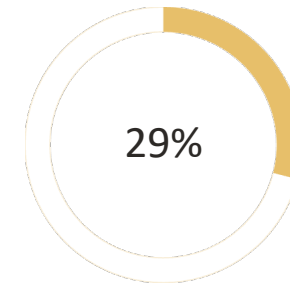
Youth-Led

Organizations led by young people

14%
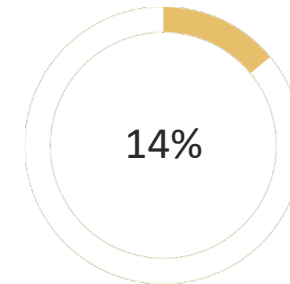
Faith-Based

Religious organizations

The Disruption Crisis: Widespread Impact

86%

National ODA Disruptions

Confirmed disruptions at the country level affecting the broader funding ecosystem

93%

Direct Organizational Impact

Organizations reporting direct effects on their their operations and programs

The data reveals a crisis of unprecedented scope: **86% of respondents confirmed disruptions**, with an even higher **93% reporting direct organizational impact**. This near-experience underscores that funding instability is not an isolated phenomenon but a challenge reshaping the civil society landscape.

The most severely affected areas were advocacy initiatives, community engagement programs, and programs, and essential service delivery. This pattern indicates that funding instability primarily undermines operational continuity and the ability to reach beneficiaries—the very heart of civil society's mission and impact.

Where the Pain Hits Hardest

Advocacy Work

Policy influence and rights-based scaled back or suspended due to funding

Community Engagement

Grassroots mobilization and participatory participatory programs reduced, weakening weakening community ties

Service Delivery

Direct services to vulnerable populations interrupted, affecting beneficiary reach and impact

These three areas represent the core functions of civil society organizations. When funding disruptions hit these domains, the ripple effects extend far beyond organizational budgets they affect communities, policy processes, and the most vulnerable populations who depend on these services.

The concentration of impact in these areas reveals that ODA funding volatility doesn't just create administrative challenges; it fundamentally undermines the social contract between civil society and the communities they serve.

Survival Strategies: How Organizations Are Adapting

Program Downsizing

Strategic reduction of activities to match available resources while protecting core functions

Government Partnerships

Engaging with public sector entities to secure alternative funding and collaborative collaborative opportunities

New Donor Negotiations

Actively pursuing relationships with emerging funders and non-traditional sources traditional sources

Internal Austerity

Cost-cutting measures and operational efficiency improvements to extend existing resources

Organizations are not passive victims of funding disruptions: they're actively innovating and adapting. The resilience measures adopted span strategic, relational dimensions, demonstrating sophisticated organizational learning under pressure.

Notably, organizations that avoided severe impact cited diversification and stable partnerships as key resilience drivers. This underscores a critical lesson: multi-source funding and collaborative ecosystems are not luxuries but essential infrastructure for organizational sustainability in an era of donor volatility.

The Partnership Pivot: Collaboration as Lifeline

79%

New Partnerships

Organizations that explored or established new collaborative
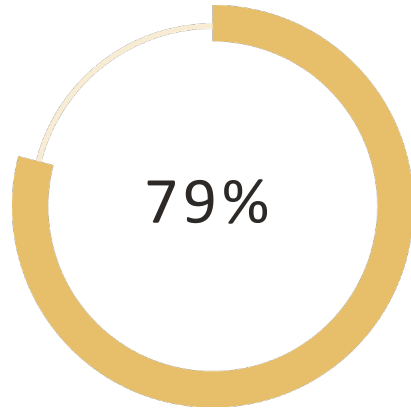
collaborative relationships

An overwhelming **79% of organizations explored or established new partnerships**—primarily **partnerships**—primarily with governments, CSO networks, and private sector entities. This entities. This represents a fundamental shift in how civil society organizations conceptualize conceptualize sustainability and risk management.

These partnerships improved operational continuity and opened new resource However, respondents also noted significant challenges: coordination delays, and the complexity of managing diverse stakeholder expectations.

Government Partnerships

Formal collaborations with public sector agencies, stability but requiring navigation of bureaucratic political considerations

CSO Networks

Horizontal alliances with peer organizations, enabling resource resource sharing, collective advocacy, and mutual support support systems

Private Sector

Emerging relationships with corporations and bringing new resources but also questions about alignment and independence

Partnerships thus represent both resilience tools and coordination challenges—a double-edged sword that requires sophisticated relationship management and clear strategic clear strategic frameworks.

Voices from the Field: Qualitative Insights

Operational Paralysis

"When funding stopped mid-cycle, we to halt programs that communities depended on. The trust we'd built over was damaged overnight."

Adaptive Innovation

"We learned to do more with less digitizing digitizing services, training volunteers, and and finding creative ways to maintain our our presence in communities."

Advocacy for Reform

"We're not just asking for more funding. we're demanding systemic changes in how donors engage with civil society and plan for sustainability."

Beyond the numbers, respondents emphasized three critical needs for sustaining operations under uncertainty: resource diversification, technical capacity technical capacity strengthening, and improved coordination mechanisms. These themes reflect a maturing understanding of organizational resilience resilience that goes beyond simply securing the next grant.

Organizations are increasingly viewing resilience not as crisis management but as a strategic orientation—one that requires investment in relationships that can weather funding volatility.

Patterns and Predictors: What the Data Reveals

National Disruptions

Country-level ODA volatility creates ripple effects throughout the civil society ecosystem

Adaptive Response

Organizations respond through partnerships, diversification, and strategic adjustments

1　　　　**2**　　　　**3**　　　　**4**

Organizational Instability

Direct correlation between national funding shifts and operational challenges

Differential Resilience

Outcomes vary based on organization type, existing adaptive capacity

Cross-variable analysis reveals a **strong correlation between national ODA disruptions and organizational-level instability**—confirming that funding volatility operates as a systemic operates as a systemic shock rather than isolated incidents.

CSO Response Patterns

Traditional CSOs and NGOs are more proactive in forming partnerships, leveraging established networks and institutional credibility to navigate funding gaps. They tend to pursue formal collaborations with governments and international networks.

Youth-Led Organization Patterns

Youth-led organizations are more likely to scale down operations, reflecting both their smaller resource bases and potentially less developed institutional infrastructure. However, they also demonstrate greater agility in pivoting strategies.

Partnership formation emerges as a **key predictor of adaptive resilience**— organizations that successfully established new collaborations operational continuity despite funding disruptions.

Building a Resilient Future: Policy Recommendations

The data reveals systemic ODA volatility impacting front-line work across countries and organization types. To strengthen resilience and ensure civil society can fulfill its critical society can fulfill its critical role, donors and governments must adopt structural reforms that prioritize predictability, participation, and sustainability.

01

Multi-Donor Pooled Mechanisms

Establish coordinated funding pools that reduce dependency on single provide more predictable, flexible resources for civil society organizations

02

Institutionalize CSO Participation

Create formal coordination frameworks that give civil society meaningful voice in funding decisions, priority-setting, and policy development processes

03

Fund Sustainability Strategies

Support organizational development investments—including diversification efforts, diversification efforts, capacity building, and systems strengthening—not just just programmatic activities

04

Regional Learning Platforms

Build cross-country knowledge exchange mechanisms where organizations can share resilience strategies, innovations, and lessons learned from navigating funding volatility

Governance-level coordination and predictability must be prioritized to reduce systemic shocks. The current model where funding decisions are made in isolation and in isolation and organizations learn about disruptions only when they occur is unsustainable and undermines development effectiveness.

From Dependency to Resilience: A New Chapter

This dataset signals a transition in the CSO ecosystem from dependency to adaptive resilience. Organizations are learning to diversify funding, form strategic alliances, and innovate amid uncertainty. This shift represents not just survival but evolution—a maturing civil society sector that understands sustainability requires more than securing the next grant.

What's Working

Collaboration, diversification, and are enabling organizations to maintain operations despite funding volatility. is emerging through adaptive learning strategic partnerships.

What's Still Needed

Systemic donor engagement, predictable funding mechanisms, and structural reforms reforms remain vital. Organizations cannot cannot build resilience alone the funding ecosystem itself must change.

The Path Forward

Future actions should include visual and thematic analytics to inform policy, advocacy strategies, and build evidence structural reforms civil society needs to

Donors and governments must pivot toward **funding resilience, not just projects**. This means investing in organizational capacity, supporting diversification strategies, creating predictable funding environments, and genuinely partnering with civil society in coordination and decision-making.

The resilience emerging from this crisis is real but fragile. With systemic support and structural reform, it can become the foundation for a more sustainable, more sustainable, effective, and independent civil society sector capable of fulfilling its essential role in development and social change.

ACKNOWLEDGEMENT

- GFF Secretariat

- CSCG

- CSOs and YLOs

- Hennet Team

Global Civil Society
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Session 3

GFFxCIVIC Partnership Presentation (Part 1)

Présentation du partenariat GFFxCIVIC (Partie 1)

Saturday 8 November 2025 – CSCG Global Workshop

Azalai Hotel – Dakar, Senegal

SELECTION PROCESS

- **Expressions of Interest** launched and almost 300 applications received- INCREDIBLY competitive process *(GFF x CIVIC team held information sessions for interested partners)*

- 20 consortia (Pillar 1) and 16 (pillar 2) were shortlisted

- **Call for proposals:** launched with 2 weeks for submission- information session was held for shortlisted candidates to ask questions on process and content

- **Two Evaluation Committees** (one per pillar) with 6 experts (from CIVIC and GFF) reviewed proposals

- **CSCG-SC Role**: Shared considerations for selection committee to use during review

- **Final Decision**: 2 winning consortia selected by GFF and CIVIC leadership among top ranked applicants

OBJECTIVES OF PILLAR 1

Strengthening Civil Society Engagement and Community Voice in Domestic Resource Mobilization:

Focus on empowering civil society and youth organizations to **monitor and advocate for greater and better domestic investment** in reproductive, maternal, newborn, child, and adolescent health and nutrition, ensuring resources are used transparently and equitably.

- **Strategic Coordination & Coalition Building**: Fosters CSO/YLO collaboration through shared agendas, networks, and sub-grants to amplify community voice in health and DRM.

- **Policy Engagement & Partnerships:** Engages CSOs/YLOs in shaping Country Partnership Frameworks and strengthens links with global health advocacy actors.

- **Advocacy Capacity Strengthening:** Builds CSO/YLO skills in advocacy, budget tracking, and accountability for child, adolescent, and maternal health.

OBJECTIVES OF PILLAR 2

Scaling Community-Led Solutions for Adolescent Health and Nutrition:

Focus on **enabling the design, integration, and expansion** of proven civil society innovations **to improve access, equity, and outcomes in adolescent health and nutrition services**

- **Youth & CSO Engagement:** Empowers youth and CSOs to shape and expand adolescent health and nutrition programs.

- **Scaling Innovation:** Advances community-driven, innovative solutions for adolescents.

- **Systems Integration:** Embeds effective approaches into national systems for lasting impact.

TIMELINE AND NEXT STEPS

- Between now and mid- December: The World Bank will conduct internal due diligence and project preparation

- Mid-January: Projects are formally approved by World Bank leadership

- February/March 2026: Subgrant call for proposals will be launched

- March 2026: Subgrants will tentatively be awarded

GFF CIVIC Pillar 1

Project Title: Voices Organizing for Inclusive Civic Engagement and Sustainability (VOICES)

PATH, AFIDEP, OAY Consortium

PATH

Consortium members

For more than 45 years, PATH has advanced health equity by partnering to scale innovative, locally led solutions and shape policies for lasting impact in over 70 countries.

The African Institute for Development Policy (AFIDEP) is an African-led, regional non-profit research policy institute established in 2010 to help bridge the gaps between research, policy and practice in development efforts in Africa.

Organisation of African Youth is a continental, member-based, nonprofit organization founded in 2009 as a regional platform for young people to assert their power in numbers, energy, and imagination to transform Africa into a beacon of hope.

Problem statement

- Chronic underinvestment and weak health systems continue to slow RMNCAH+N progress; maternal and child mortality remains high.

- Donor funding is shrinking (21% drop in 2024–25, per IHME) and domestic funding is insufficient (30+ GFF countries spend <10% of budgets on health).

- Civil society and youth engagement—key to accountability and domestic resource mobilization—remains limited and inconsistent.

  - Only 17 GFF countries have meaningfully involved CSOs/youth in investment cases

  - MCPs often lack finance ministry participation, accountability mechanisms.

  - Youth engagement lags, despite large and growing youth populations in Africa and Asia; Global Youth Platform needs sustained support.

PATH

Objectives

1. Strengthen the capacity and coordination of CSOs/YLOs to advocate for sustainable health systems and domestic investments, aligned with national priorities and global initiatives.

2. Foster collaboration and amplify community voices through joint planning, embedding YLOs alongside CSOs in MCPs, establishing government–civil society feedback mechanisms, and building inclusive coalitions.

Consortium structure & roles

AFIDEP
Health financing lead
- Trains all subgrantees on budget advocacy
- Trains and oversees health financing mentors
- Supports subgrantees with evidence generation

PATH
Project lead and fiduciary responsibility
- Issues all subgrants
- TA lead for advocacy strategy development and coalition building

Subgrantees
- Map stakeholders
- Develop advocacy strategies
- Execute strategies (engagements, evidence generation, etc.)
- Report on progress
- Strengthen coalitions

OAY
Youth engagement lead
- Ensures strong engagement from YLOs in proposals
- Supports tailored training for YLOs
- Strengthen Global Youth Platform

Consortium together: Subgrantee support/ongoing mentorship, learning and documentation, multi-stakeholder engagement

PATH

Project design elements

- **Strategic country selection** guided by four criteria:

  1. Civic space
  2. Youth engagement in RMNCAH+N
  3. Level of GFF engagement
  4. World Bank alignments, specifically status of CPFs

- **50/50 subgranting model** that brings together a CSO and YLO for each proposal

- Health financing **mentors**

- Strengthening **Global Youth Platform**

- **Potential countries:**

- *Selected based on consortium presence and reach and where we feel we can have an impact, to be confirmed with GFF-CIVIC team and based on quality of applications*

PATH

Proposed activities

Component 1: Launch & Kickoff

Map key stakeholders (including new voices)

Host launch event with GFF & World Bank to popularize opportunity

Mobilize partners through calls to action

Component 2: Subgranting Program

Design inclusive subgranting mechanism

Launch competitive call for proposals

Support CSO-YLO joint work plans & onboarding

Component 3: Capacity & Mentorship

Train partners using consortium tools

Build cohort health financing mentors

Generate evidence for advocacy

Strengthen Global Youth Platform

Component 4: Collaboration & Learning

Support multi-stakeholder partnerships

Apply MEL framework to track impact

Convene peer-learning forums

Share results via knowledge hub & media

PATH

How we will engage youth

- **Orientation sessions** with youth-led organizations/coalitions/networks to ensure they are aware of the opportunity and prepared to partner with CSOs to apply

- **Tailored training** for YLOs/coalitions/ networks once selected (above and beyond the other training planned for all applicants)

- **Strengthen the Global Youth Platform** to ensure robust engagement by youth and YLOs in the call for proposals, including via:

  - Convening regional and/or country-specific engagements with members to ensure meaningful participation in country policy and budget advocacy processes
  - Support documentation of youth-led activities at the country and regional levels

PATH

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ALIGN
Advancing Local Innovations for Adolescent Health & Nutrition through Governance and Networks

December 1, 2025 – November 30, 2027

Consortium Roles & Complementarity

Action Against Hunger (ACF):

- Role: Legal prime, fiduciary manager, and technical lead.
- Expertise: Deep technical expertise in nutrition, HSS, and operations in fragile contexts. Manages sub-granting.

The Youth Café (TYC):

- Role: Youth mobilization and co-creation lead.
- Expertise: Ensures processes are youth-driven by mobilizing its pan-African network. Supports outreach and accountability.

Emergency Nutrition Network (ENN):

- Role: Knowledge management (KM) and evidence lead.
- Expertise: Captures, synthesizes, and disseminates learnings via global platforms like GANN. Anchors the consortium in evidence.

Program Objective & Approach

Goal: Adolescents experience improved access, equity, and outcomes in health and nutrition services through the integration and expansion of proven civil society innovations in national systems

- Empowering local CSOs and YLOs to design, scale, and integrate their proven, community-driven innovations into national health policies and systems.

- Young people are at the center of the solution, engaging them as co-creators throughout the program cycle.

The Problem

ALIGN seeks to address several key barriers in adolescent health and nutrition:

- **Access Gaps:** Adolescents in priority countries lack equitable access to quality, community-based health and nutrition services.

- **Under-representation:** Civil Society Organizations (CSOs) and Youth-Led Organizations (YLOs) are under-resourced and underrepresented in shaping and scaling these services.

- **Lack of Scale:** Proven, effective innovations often remain as small-scale pilots and fail to be integrated into national health systems.

- **Systemic Barriers:** Challenges include weak policy engagement, limited domestic financing, poor data systems, and the marginalization of underserved adolescents.

OUTCOMES

The project is built on three interconnected components designed to move from strengthening local actors to achieving systemic impact.

- **OUTCOME 1: Strengthening Capacity & Pathways:** CSOs and YLOs have strengthened capacity and actionable pathways to co-design and integrate adolescent health and nutrition innovations into public systems.

- **OUTCOME 2: Communities of Practice & Adoption**: Cross-country learning accelerates adaptation and replication of successful innovations via practical CoP leveraging existing platforms. (ENN/GANN, WhatsApp/Teams).

- **OUTCOME 3: Evidence & Policy Influence:** Decision-grade evidence (incl. cost-effectiveness) and knowledge products inform policy, financing, and scale-up.

Strengthening Capacity & Pathways

This component focuses on enabling CSOs and YLOs to co-design and integrate innovations into public systems.

Key Activities:

- **Sub-granting:** Provide competitive sub-grants to CSOs and YLOs to adapt and expand proven innovations (e.g., youth groups, digital health platforms).

- **Capacity Building:** Conduct organizational assessments and provide tailored technical assistance in financial management, monitoring, and policy dialogue.

- **Youth Engagement:** Co-design mechanisms like youth councils and scorecards with governments to ensure youth voices are embedded in service delivery.

Communities of Practice & Adoption

This component focuses on fostering collaboration and knowledge sharing to accelerate the adaptation and replication of successful innovations and models.

Key Activities:

- **Learning Platforms:** Establish cross-country peer learning and innovation exchange platforms (webinars, workshops, peer-assists).

- **Leverage Networks:** Build on the consortium's experience managing the Global Adolescent Nutrition Network (GANN) and MAMI Global Network.

- **Broker Partnerships:** Connect CSOs and youth leaders with technical experts, governments, and key partners like the GFF/World Bank, FAO, WFP.

Generating Evidence & Policy Influence

This component focuses on using evidence to drive policy change and large-scale integration.

Key Activities:

- **Research:** Fund robust monitoring and operational research to capture the performance, impact, and cost-effectiveness of community-led innovations.

- **Documentation:** Systematically document successful models and lessons learned to fill the evidence gap on "how" to deliver adolescent health services.

- **Advocacy:** Leverage evidence to generate knowledge products (policy briefs, academic papers) and influence decision-making forums (e.g., World Bank CSPF, CFS).

THEORY OF CHANGE
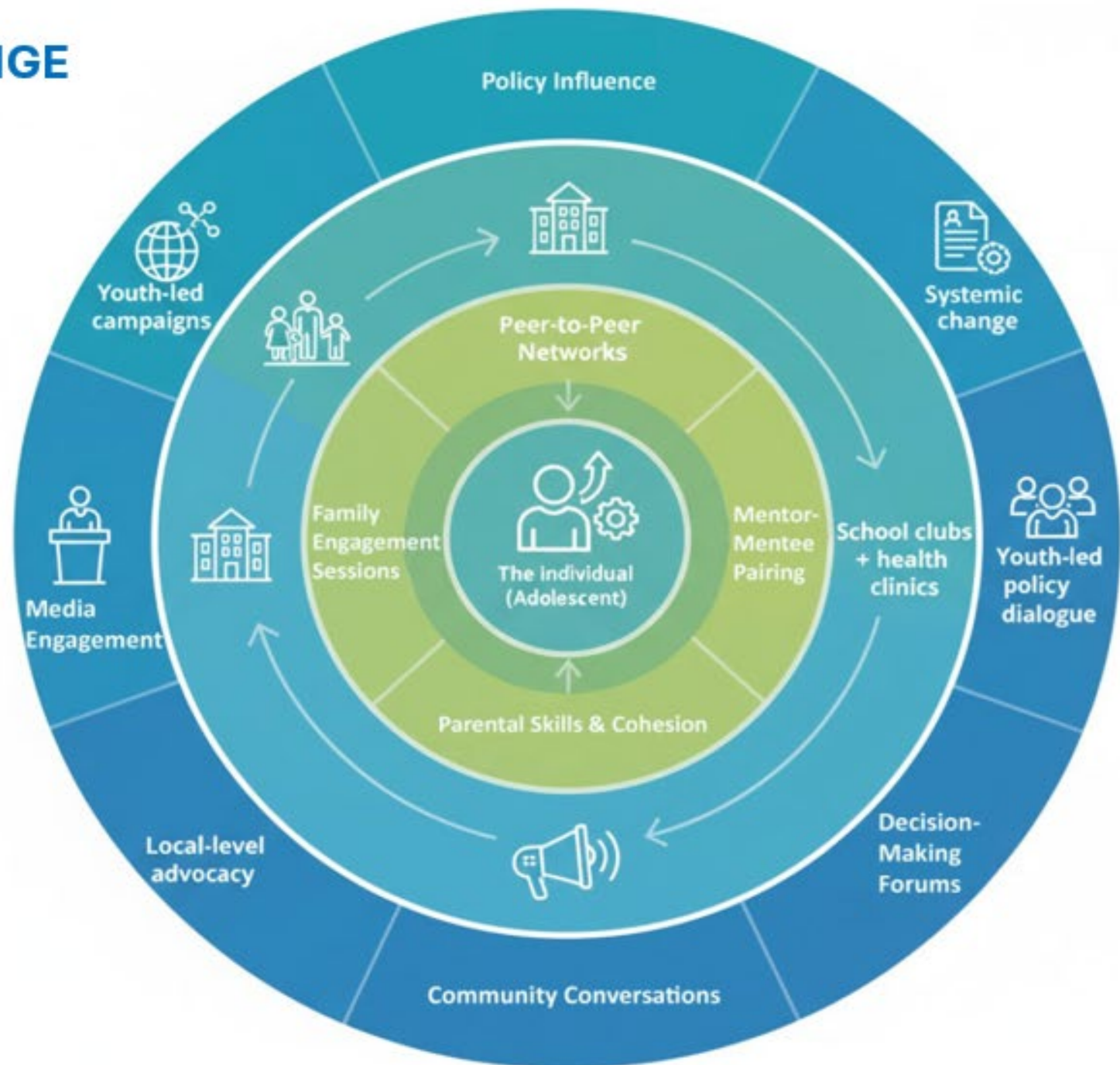
GFF X CIVIC PLATFORM

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GFF x CIVIC Platform

Group discussion Questions:

1. Are there any suggestions from the CSCG members on **eligibility criteria** that Consortium members should take into account when **awarding sub-grants?**

   - How can we promote **inclusivity** (ie., women, youth) and **competitiveness** at the same time?
   - What is the appropriate **breadth** and **depth** (# of organizations) per country?

2. Are there lessons learned that can be shared with Consortiums on **effective modalities and approaches for capacity building and TA?**

   - How can we identify approaches and modalities that can contribute to **sustainability of engagement** after grant closure?

What if the solutions to our **biggest challenges** are **already out there**—just waiting for the right support to scale?

Global Civil Society Coordinating Group for the GFF

Session 3

GFFxCIVIC Partnership Discussion (Part 2)

Discussion sur le partenariat GFFxCIVIC (Partie 2)

Saturday 8 November 2025 – CSCG Global Workshop

Azalai Hotel – Dakar, Senegal

PILLAR- 1 Subgranting process

1 Determine eligibility

- Kickoff events to engage diverse partners
- Selection criteria set by consortium + GFF/WB
  - Admin: CSO/YLO, governance & financials
  - Programmatic: Technical expertise, track record, government/WB collaboration, sustainability

2 Launch RFP

- Subgrantee model: CSO + YLO (includes coalitions or networks), 50/50 partnership
- Criteria developed by consortium + GFF/WB with MoH input
- Broad outreach via coalitions, networks, GYP, CSCG, etc.
- Regional and youth-focused info sessions
- Simple templates for local partners

3 Evaluate and select

- PATH orients Evaluation Committee (consortium, GFF/WB, MoH)
- Merit scoring: technical, cost, performance, organizational health
- PATH verifies performance, integrity, compliance

4 Pre-award and contracting

- PATH conducts due diligence (financial, technical)
- Consortium notifies successful applicants
- PATH finalizes agreements with PATH and GFF/WB terms and safeguards

5 Administer and monitor

- Orientation for subgrantees on scope, reporting, risk management
- Ongoing support via monthly cluster meetings + one-on-one
- PATH Finance reviews reports, take correct action
- Consortium collectively monitors performance and results

PILLAR 1-Details on capacity strengthening approach

- **Adapt & deploy consortium capacity strengthening tools** for advocacy strategy, budget analysis, coalition building, and media engagement; provide tailored training and mentorship.

- **Identify and equip financing mentors**—a gender-balanced cohort to provide ongoing technical guidance and peer support.

- **Strengthen evidence use** by supporting CSOs/YLOs to generate and apply data on cost-effectiveness, equity, and accountability for policy influence.

- **Provide continuous TA** to address barriers and advance advocacy work plans.

- **Facilitate peer learning** through quarterly virtual and annual in-person exchanges linked to global civil society convenings.

- **Document & share results** via a centralized knowledge hub with accessible case studies, briefs, and tools.

Global Civil Society Coordinating Group for the GFF

Session 4

Youth-led session

Séance animée par les jeunes

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Session 4

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Séance animée par des jeunes

Arafat Kabugo
NYHN
Uganda

CSCG 2025 Global Workshop

Global Civil Society Coordinating Group for the GFF

Day 2: CSCG 2025 Global Workshop

Jour 2: Atelier mondial du CSCG 2025

Sunday 9 November 2025 – CSCG Global Workshop

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Global Civil Society Coordinating Group for the GFF

Session 5

2025 CSCG Global Workshop Day 2 Briefing

Informations du jour 2 - Atelier mondial 2025 du CSCG

CSCG 2025 Global Workshop

Global Civil Society Coordinating Group for the GFF

Session 9

High Level Exchange with the GFF Secretariat

Echange de Haut Niveau le Secrétariat du GFF

CSCG 2025 Global Workshop

Closing Session - #Transform2030

Cérémonie de clôture - #CapSur2030

Global Civil Society
Coordinating
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CSCG 2025 Global Workshop

Jërëjëf !
Thank you !
Merci !

CSCG Global Workshop
8-9 November 2025
Dakar, Senegal