



# **Global Alignment Agenda and Country Impact**

# Future of **Global Health Initiatives**

## **Global Financing Facility Investors' Group Meeting**

29 November 2023



Norwegian Ministry  
of Foreign Affairs



# What is the Future of Global Health Initiatives Process?

## The FGHI process is . . .

A time-bound, multistakeholder process of dialogue, deliberation & action . . .

. . . to identify & enable options for global health initiatives—and other external financiers—to better complement domestic financing to maximize health impacts, as part of country-led trajectories toward UHC.

## FGHI Steering Group

### Cochairs

**Kenya** — Mercy Mwangangi, Former Chief Administrative Secretary, MoH

**Norway** — John-Arne Røttingen, Global Health Ambassador, MoFA

### Members

**Canada**

**Costa Rica**

**Africa CDC**

**European Commission**

**DRC**

**Ethiopia**

**Amref**

**APCASO**

**Ghana**

**Indonesia**

**Senderos Asociación Mutual**

**Japan**

**UK**

**BMGF**

**Wellcome Trust**

**USA**

### Observers

**World Health Organization**

**World Bank**

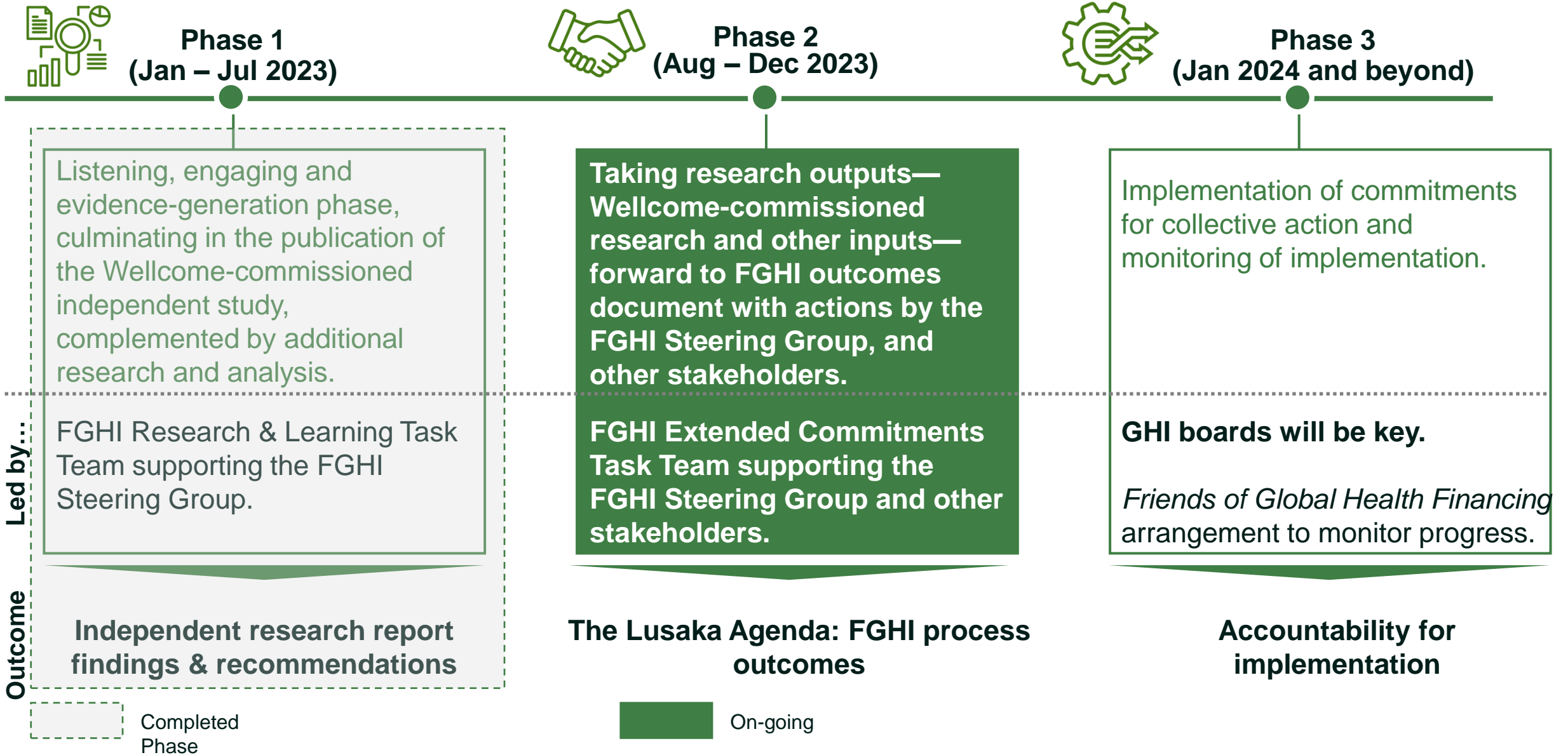
**UNICEF**

GHIs are delivering impressive impact. This is not about changing mandates, rather about how the totality of global health organizations can better support countries, building on existing work.

# The FGI links to & builds on existing and past efforts to improve alignment



# We Are in Phase 2—Developing the FGHI Outcomes Document



# 4–6 October Wilton Park Dialogue: An Inflection Point in the FGI Process



Wilton Park

**Meeting objective:** To achieve alignment on long-term strategic shifts to the global health financing ecosystem and to discuss near-term actions to achieve them

46 attendees included:

- **GHI leadership:** Global Fund, Gavi, GFF, FIND, CEPI, Unitaids, together with WHO, World Bank and Pefar
- **Implementing partner countries:** DRC, Ethiopia, Ghana, Indonesia, Kenya, Malawi, Pakistan, Somalia, South Africa, Thailand
- **Donors:** Canada, EC, Germany, Japan, Norway, Sweden, UK, USA, BMGF, Wellcome
- **CSOs:** Amref, Asociacion Senderos Mutual, StopAids (GFAN SC member)

A readout of the dialogue and list of participants are posted on the [FGI Website](#)

# The Lusaka Agenda: *FGHI Process Outcomes Document*

- *Lusaka Agenda: The Future of Global Health Initiatives*—which will be signed by FGHI cochairs on UHC Day on 12 Dec—marks the culmination of a 14-month process of engagement that has include multistakeholder consultation in Addis Ababa (June), UNGA/New York (Sept) Wilton Park, UK (Oct) and Lusaka (Nov)
- It attempts to capture consensus around five (5) key shifts for the long-term evolution of global health initiatives—and the wider global health financing ecosystem—and highlights near-term priorities to catalyze action towards the five shifts
- It aims to provide a foundation for coordinated action to support the shifts and a path towards a long-term vision of domestically-financing health systems and universal health coverage.



# A vision statement underpins strategic shifts and near-term actions for the evolution of the global health financing ecosystem

*A global health system where all actors, including GHIs, contribute to the achievement of country-led UHC. All actors, including GHIs, plan, fund, evaluate and account for funds to national governments and the people they represent in a coherent and integrated way, following government leadership—with the support of CSOs and communities—in a contextually appropriate manner and building country capacity to sustain UHC through strong and resilient health systems.*

## **This vision implies that:**

**implementing countries** take increasing responsibility for priority setting of equitable, essential and cost-effective interventions as and when they have the capacity and finance to do so

**donors** shift accountability for delivery more to countries, demonstrating a higher risk appetite and accepting broader PHC-oriented UHC results

**GHIs** support countries in this effort, embedding sustainability, building greater operational flexibilities to support evolving country capacities, and ensuring complementary investments alongside domestic and other external finance.



# Multistakeholder deliberations have identified five key shifts for the evolution of the global health financing ecosystem

- 1 Making a stronger contribution to primary health care by effectively strengthening systems for health
- 2 Playing a transformative role towards sustainable, domestically financed health services and public health functions
- 3 Strengthening joint approaches for achieving equity in health outcomes
- 4 Achieving strategic and operational coherence across GHIs
- 5 Coordinating approaches to products, R&D and regional manufacturing to address market and policy failures in global health

Building on work that is already happening.

# The *Lusaka Agenda: FGHI process outcomes* identifies near-term actions for implementation within the next 1 to 3 years

1. Common metrics
  - For PHC and HSS
  - For alignment across GHIs
2. Data collection and monitoring of impact
3. Aligning with and using government systems: "one plan, one budget, one M&E" framework
4. Transparency over external financial flows into, and within, countries
5. Sustainability and transition
5. Governance
6. R&D, manufacturing and market shaping
7. Vision for the future of development assistance for health

# Progress across these priority areas must be underpinned by collective actions by GHIs

The draft *Lusaka Agenda* highlights key areas for collective action through 2024

1. Joint Gavi/GF/GFF team
2. Joint workplan
3. Pathfinder countries
4. Joint vision for R&D, manufacturing and market shaping
5. Cross-agency and cross-board collaboration and meetings

# To successfully operationalize these shifts and near-term actions, the Lusaka Agenda includes a call to action to all stakeholders embedded in country leadership



**Holders of seats on GHI governing bodies**



**Representatives of funders of GHIs**



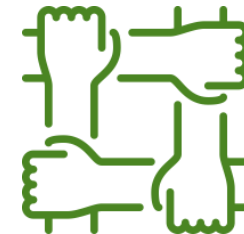
**Representatives of governments of low- and middle-income countries working with GHIs**



**Representatives of global partners and alliance members—including WHO, the wider UN and MDB/WB system**



**Members of the Research And Learning Community**



**Representatives of civil society**

**Enabling a country driven process**

# Themes emerging from feedback so far . . .

1. Scope: Call to look beyond GHIs and highlight links to the broader global health financing ecosystem
2. Link to ongoing work, but calls to increase ambition
3. Oversight to ensure more active engagement within and across boards through, for example, a joint Gavi/Global Fund committee working group
4. Explore how to link with existing mechanisms to embed accountability, e.g., post-2023 *Friends* arrangement, Africa Leadership Meeting
5. Define concrete actions, with ambitious yet realistic timelines
6. Country-led vs. government-led

# Guiding questions for discussion . . .

The FGHI process can build off the work of the GFF Alignment Working Group

- What are your reflections on the vision, strategic shifts and priority actions?
- What are some options for reducing fragmentation and improving efficiency and coordination across GHIs?
- How are you driving the alignment agenda in your country? What are the opportunities/challenges?
- How can African voices be amplified on the boards of GHIs and in other relevant foras?