

## IMPLEMENTATION PLAN FOR THE GFF CIVIL SOCIETY ENGAGEMENT STRATEGY

### OVERVIEW

The implementation plan for the civil society engagement strategy (CSES) is developed to provide civil society organizations in countries (CSOs) with an operational framework to strengthen their engagement in the GFF process with a view to supporting the achievement of the objectives of the GFF and national investment cases. The plan reflects and builds on, and should be read in conjunction with the CSES. It is shaped and informed by GFF country implementation experiences to date,<sup>12345</sup> as well as the results of a targeted 2017 survey sent to CSOs working in GFF countries.

The survey was geared towards understanding: 1) the civil society landscape in countries; 2) the level of knowledge of the GFF processes by CS; 3) priority actions CS can take to strengthen their engagement in the GFF processes and to support the achievement of the RMNCAH investment cases; and 4) what resources CS might need to better engage with national platforms and planning processes and to implement the identified supportive actions. The survey was sent to 18 organizations in 12 GFF countries and had a 61% response rate.

### SUMMARY OF CONTENT

The Implementation Plan should be read in conjunction with the CSES which was approved in April 2016 by the IG. It seeks to provide an operational framework, with actions, that will contribute to the goal and objectives of the CSES. For each objective, the Plan outlines key expected outcomes and outputs, as well as recommended activities for countries to consider in implementing the strategy. CSO partners should use the objectives and expected outcomes to develop their own country plans, according to their own contexts and priorities; this should be done while working through a well-functioning national CSO coordinating mechanism or coalition where possible, and in coordination with the national reproductive, maternal, newborn, child and adolescent health multi-stakeholder country platform. The plan aims to support the [Guidance Note](#) principals of inclusiveness, transparency, and accountability, and ensure these principals are integrated into national CSO platforms. This Implementation Plan should be operationalized in line with current efforts to align Every Woman Every Child actors and in conjunction with other CS workplans and strategies in country (i.e. such as those supported by Gavi, Global Fund, SUN, and UHC2030), with a view to capitalize on potential synergies. Like the CSES, it aims to pay particular attention to the engagement of local and grassroots CSOs, youth and representatives of marginalized populations, including those from fragile contexts.

### ACTION REQUESTED

The Investors Group is asked to:

- Endorse the Implementation Plan
- Discuss potential sources of funding for the Implementation Plan

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<sup>1</sup> PMNCH. [Global Financing Facility Learning Meeting – Civil Society Pre-Meeting Summary](#).

<sup>2</sup> PMNCH Global Financing Facility Meeting – 2016 Civil Society Pre-Meeting Summary. [www.pmnch.org](http://www.pmnch.org)

<sup>3</sup> PMNCH Global Financing Facility Meeting – 2017 Civil Society Pre-Meeting Summary. [www.pmnch.org](http://www.pmnch.org)

<sup>4</sup> Hurd S, Wilson R and Cody A. [Civil Society Engagement in the Global Financing Facility: Analysis and Recommendations](#). Global Health Visions and Catalysts for Change. February 2016. And Hurd S, and Dia M. [Addendum to Civil Society Engagement in the GFF](#), February 2016 Report. Global Health Visions. January 2017.

<sup>5</sup> Dennis, S. [Civil Society Guide to the GFF](#). PAI, October 2016.

# Implementation plan for the Civil Society Engagement Strategy of the Global Financing Facility in Support of Every Woman, Every Child

*This Implementation Plan should be read in conjunction with the GFF Civil Society Engagement Strategy. It was developed to provide civil society organizations (CSOs) in countries with an operational framework to strengthen their engagement in the GFF process with a view to supporting the achievement of the objectives of the GFF and national investment cases.*

## 1. Introduction and background

The GFF Civil Society Engagement Strategy<sup>6</sup> (CSES) for the Global Financing Facility in support of Every Woman, Every Child (GFF) was approved by the GFF Investors Group in April 2017. This strategy outlines critical steps for different stakeholders to take in order to enhance civil society engagement in GFF processes and national reproductive, maternal, newborn, child and adolescent health (RMNCAH) multi-stakeholder platforms and planning processes. This has been undertaken with the objective of enabling a full leveraging of the skills and expertise that civil society (CS) can bring in support of GFF and national RMNCAH and nutrition goals. The goals and objectives of the strategy are highlighted in the box below.

### Goals and Objectives of the Civil Society Engagement Strategy

**GOAL:** Civil society is meaningfully engaged in the GFF, from sub-national to national to global levels, such that the full breadth of their skills and expertise can contribute to determining and achieving mutual goals and targets, including those laid out by the GFF and GFF countries, the Global Strategy for Women's, Children's and Adolescents' Health, and the Sustainable Development Goals.

**OBJECTIVE:** GFF stakeholders will agree and act upon a clear set of roles and responsibilities for enhancing civil society engagement in the GFF, that contribute to improved GFF systems and processes at all levels, with a particular focus on countries, including development, implementation, and accountability for GFF country Investment Cases and health financing strategies.

#### SUB-OBJECTIVES:

- 1) **Country Platforms** are supported to meaningfully engage civil society, in support of common goals, through implementation of the [Guidance Note: Inclusive Multi-stakeholder Country Platforms in Support of Every Woman Every Child](#).
- 2) **CSO Coalitions** at national and global levels are strengthened to enhance civil society alignment and capacity, and to streamline communications and technical assistance.
- 3) **GFF accountability** is strengthened through capacity strengthening and support for civil society's role in accountability, and increased transparency and space for accountability in GFF processes.

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<sup>6</sup> [GFF Civil Society Engagement Strategy](#), 2017.

This Implementation Plan is developed to provide civil society organizations (CSOs) in countries with an operational framework to strengthen their engagement in the GFF process with a view to supporting the achievement of the objectives of the GFF and national investment cases. The plan reflects and builds on the CSES, and is shaped by GFF country implementation experiences to date. These experiences have been documented in meeting minutes of the GFF civil society workshops and meetings organized in 2015<sup>7</sup>, 2016<sup>8</sup> and 2017<sup>9</sup>, prior analyses of CSO engagement in the GFF<sup>10,11</sup>, and in the results of a targeted 2017 survey sent to CSOs working in GFF countries to inform the development of the implementation plan.

The survey was geared towards understanding: 1) the civil society landscape in countries; 2) the level of knowledge of the GFF processes by CS; 3) priority actions CS can take to strengthen their engagement in the GFF processes and to support the achievement of the RMNCAH investment cases; and 4) what resources CS might need to better engage with national platforms and planning processes and to implement the identified supportive actions.

The survey was sent to 18 organizations in 12 GFF countries. To the extent possible the survey was sent to the CS focal point on national platforms, or the CS assigned by the government to participate in GFF meetings. Where possible, it was also sent to a representative of a civil society coalition, preferably a RMNCAH coalition, but often a broader health coalition. The list of survey recipients is available in Annex 1. 61% of survey recipients responded. These respondents were from nine countries, namely Bangladesh, Cameroon, DRC, Kenya, Mozambique, Nigeria, Senegal, Sierra Leone and Uganda.

We propose that this be a regular exercise that can help us map out the evolution of CS engagement in the GFF and in national RMNCAH platforms. We also recognize the limitations of the survey given the sample size and selection process of recipients and acknowledge that the implementation plan outlined below potentially addresses only a subset of issues that need to be addressed to fully support meaningful CS engagement in national RMNCAH platforms and in the GFF processes. A summary of the results is included in Annex 1.

## 2. Implementation Plan

The Implementation Plan seeks to provide an operational framework, with actions, that will contribute to the goal and objectives of the CSES, in support of GFF objectives and national plans, as summarized on page 1. For each objective, the plan outlines key expected outcomes and outputs, as well as recommended activities for countries to consider in implementing the strategy. Partners should use the objectives and the expected outcomes below, to develop their own country plans, according to their own contexts and priorities; this should be done while working through a well-functioning

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<sup>7</sup> PMNCH. [Global Financing Facility Learning Meeting – Civil Society Pre-Meeting Summary](#).

<sup>8</sup> PMNCH Global Financing Facility Meeting – 2016 Civil Society Pre-Meeting Summary. [www.pmnch.org](http://www.pmnch.org)

<sup>9</sup> PMNCH Global Financing Facility Meeting – 2017 Civil Society Pre-Meeting Summary. [www.pmnch.org](http://www.pmnch.org)

<sup>10</sup> Hurd S, Wilson R and Cody A. [Civil Society Engagement in the Global Financing Facility: Analysis and Recommendations](#). Global Health Visions and Catalysts for Change. February 2016. And Hurd S, and Dia M. [Addendum to Civil Society Engagement in the GFF](#), February 2016 Report. Global Health Visions. January 2017.

<sup>11</sup> Dennis, S. [Civil Society Guide to the GFF](#). PAI, October 2016.

national CSO coordinating mechanism or coalition where possible,<sup>12</sup> and in coordination with the national RMNCAH multi-stakeholder country platform. This implementation plan should be operationalized in conjunction with other CS workplans and strategies in country (i.e. such as those supported by Gavi, Global Fund, SUN, and UHC2030), with a view to capitalize on potential synergies.

### 3.1 Expected outcomes and outputs of the implementation plan

A results framework for the following is included in Annex 2.

**Objective 1: Country Platforms are supported to meaningfully engage civil society, in support of common goals, through implementation of the Guidance Note: *Inclusive Multi-stakeholder Country Platforms in Support of Every Woman Every Child* (Guidance Note)<sup>13</sup>.**

**Outcome 1.1:** Government and other Country Platform members recognize civil society's role in influencing policy, planning, resource mobilization, and implementation of GFF investment cases through the Country Platform.

#### **Expected outputs for outcome 1.1:**

- Ministry of Health (MoH), Government GFF Focal Points, and other Country Platform members are familiar with the content of the Guidance Note, including minimum standards for inclusiveness, transparency, and accountability (see Annex 2 of the Guidance Note), and take action to implement it
- GFF country platform list and role of members is publicly available on MoH and GFF website.
- GFF documents requiring inputs from the platform members are publicly available and shared with local CSO coordinating mechanisms in a timely manner, as well as meeting minutes, technical and financial reports, evaluation and progress reports etc. (see Annex 3 of Guidance Note)
- Government supports CSO participation in policy and planning dialogue, and resource mobilization strategy development, through at least 1 consultation per year (and as needed) or through other mechanisms, always taking CS recommendations into account; consultations and other mechanisms should pay special attention to including representatives from youth and other marginalized and/or vulnerable populations, including fragile contexts

#### **Suggested Activities for CSOs in GFF Countries**

- Organize consultations with MoH staff, GFF Focal Point, H6 Partners, and Country Platform members to review the Guidance Note, minimum standards, and checklist for effective functioning of multi-stakeholder country platforms (Annexes 2 and 3 in the Guidance Note), and advocate for operationalization
- Track operationalization of the Guidance Note, using the minimum standards and checklist, and the GFF scorecard<sup>14</sup>

<sup>12</sup> In countries with multiple CSO platforms, the most well-functioning, inclusive CSO platform or coordinating mechanism should be utilized. In countries where a well-functioning CSO coordination mechanism does not exist at all, CSOs should reach out to the Global CSO Coordinating Group for support and guidance.

<sup>13</sup> PMNCH, Every Woman Every Child, H6, GFF. [Guidance Note: Inclusive Multi-stakeholder Country Platforms in Support of Every Woman Every Child](#), June 2017.

<sup>14</sup> The GFF Scorecard is a tool developed to track implementation of GFF processes at the national level, engagement of civil society in the planning, implementation and monitoring of the GFF investment case and health financing strategy.

- Provide semi-annual feedback to the Government GFF Focal Point on gaps or areas for improvement
- Advocate for systematic publication of country-level GFF documents on national MoH website, and GFF website
- Conduct baseline and end line surveys/assessments to map progress of CSO engagement in the GFF; pay particular attention to the engagement of local/grassroots CSOs, youth, representatives of marginalized and vulnerable populations, including those from fragile contexts
- GFF CSO Representative to the Country Platform advocates for and supports the organization of at least one multi-stakeholder consultation per year, including broad representation from civil society

**Outcome 1.2:** CSOs meaningfully participate in and influence policy, planning, resource mobilization, and implementation of GFF investment cases at national and sub-national levels.

**Expected Outputs for outcome 1.2:**

- CSOs are integrated into planning and development processes for country Investment Cases, including policy development, financing strategy design, implementation work planning, and resource mobilization through the Country Platform, consultations, and/or other mechanisms
- CSO representative(s) to the Country Platform attend all meetings of the Country Platform and provide inputs on agenda items, key documents, and action items on behalf of CS
- GFF country platforms respond to priorities voiced by CSOs in a timely manner – i.e. through meeting minutes which denote how CSO priorities will be addressed, and follow up by the CSO representative to ensure actions are completed

***Suggested Activities for CSOs in GFF Countries***

- Advocacy with government and other Country Platform members for inclusive platforms
- CSO representative(s) to the Country Platform attend all meetings of the Country Platform
- CSO representative(s) to the Country Platform hold calls and/or meetings with CSO coalition members before and after each Country Platform meeting, to solicit CSO input and report back to the CSO coalition in a timely manner about meeting proceedings, decisions, and actions, as well opportunities for CSOs to support GFF processes
- CSOs draft suggested language to be included in the IC, provide data and evidence for ICs, and solicit input from health workers and community members to share with CSO representative(s) to the Country Platform, to inform decision-making by the Country Platform
- CSOs participate in resource mobilization planning and implementation, in support of the GFF resource mobilization strategy and country goals

**Objective 2: CSO Coalitions at national level are strengthened to enhance civil society alignment and capacity, and to streamline communications and technical assistance.**

**Outcome 2.1:** National RMNCAH coordination mechanisms for civil society are established and/or strengthened, with strong alignment and coordination with other CSO platforms and coordination mechanisms, whenever possible; and actions plans are put in place to ensure that civil society contribute to and achieve results in support of the GFF and country goals. CSOs can seize advocacy opportunities to influence decision-makers.

## **Outputs:**

- CSOs have established a plan for communication and knowledge sharing, that includes a range of communication tools (e.g. email or Facebook group, conference calls, webinars, local and regional meetings, among others) with particular attention to ensuring two-way communication with local and grassroots CSOs, and those representing marginalized and vulnerable groups and/or populations in fragile contexts
- CSOs establish an annual results-oriented GFF action plan, with specific objectives, activities, and budget
- CSO coalition's national annual costed action plans in support of the GFF, are aligned and coordinated with efforts related to other global health initiatives (GHIs)

### ***Suggested Activities for CSOs in GFF Countries***

- Organize a consultation with CSOs to develop a communication strategy and an annual GFF action plan, with clear roles and aligned advocacy priorities and messages; particular attention should be paid to ensuring two-way communication with, and inclusion of local and grassroots CSOs, and those representing marginalized and vulnerable groups and/or populations in fragile contexts; and to CSOs role in ensuring that the GFF reaches the most vulnerable
- CSO focal points establish a formal link with MoH and GFF focal point/RMNCAH liaison officer, through regular communication and/or meetings
- Facilitate information and knowledge sharing through adapted communication channels
- Organize regular meetings, webinars etc. for the CSO coalition to share GFF country updates
- Support smaller organizations in strengthening their skills in policy dialogue, advocacy, resource mobilization, communications and research, through mentorship, workshops, webinars etc, and by supporting their direct participation in consultations and national platforms
- Develop and disseminate to CSOs, a quarterly newsletter on GFF progress
- Ensure that CSOs representing other GHIs participate in CSO consultation(s); obtain CSO workplans and strategies related to other GHIs, to ensure alignment

**Outcome 2.2:** CSOs engagement in the GFF at all levels is supported by the global GFF CSO Coordinating Group, in support of GFF goals and country investment cases

### **Expected outputs for outcome 2.2**

- A publicly shared, annual communication calendar is established by the Global CSO Coordinating Group that includes dates for: webinars (in English, French, and other languages TBD), bi-monthly e-newsletters, Coordinating Group calls, Steering Committee calls, and calls between the GFF CSO Investors Group representatives and the GFF Secretariat (quarterly), to facilitate planning, communication, and availability of a wide range of CSO partners, including local CSOs
- Key CSO GFF materials are made available in French (and other languages TBD), including: the Civil Society Guide to the GFF, the CS Engagement Strategy and Implementation Plan, the bi-monthly newsletter, among others.
- Quarterly call for inputs to the GFF CSO Investors Group representatives is made via email to the CSO Coordinating Group to gather challenges, opportunities, lessons and “asks” before quarterly calls with the GFF Secretariat, to facilitate improved information sharing between CS and the Secretariat
- Annual costed action plans are developed by the CSO Coordinating Group to operationalize the CSES, support national CSO coalitions, and support CSO engagement in GFF replenishment efforts

- Annual synthesis of results of CSO engagement at country and global levels is facilitated by the CSO Coordinating Group
- An annual CSO Workshop is held in advance of the fall Investors Group meeting, to facilitate information sharing, consolidate results, and develop global and country action plans

***Suggested Activities for the Global CSO Coordinating Group***

- Disseminate key documents for Civil society in French and English, including annual communications calendar
- Regularly share country CSO tools, experiences, and learnings relevant to the GFF through bi-monthly newsletter and webinars; solicit input from CSOs in GFF countries about processes, challenges, and successes
- Develop annual costed action plans with country civil society focal points
- Work with the GFF Secretariat and CSO replenishment group to support CSOs role in the GFF replenishment
- Elevate voices of national and sub-national CSOs in global fora, to ensure that voices of the most vulnerable populations are represented
- Publish an annual synthesis of results of CSO engagement at the annual Investors' Group meeting
- CSO representatives engaged in various initiatives will meet at least semi-annually to identify opportunities to work together
- Organize annual CSO workshop during the fall IG meeting, with at least one CSO representative present from each GFF country

**Outcome 2.3:** Donors, the private sector and global health initiatives support national civil society priorities by streamlining and leveraging their resources through coordinated and aligned programming

**Expected outputs for outcome 2.3**

- A common plan is developed for alignment of support to CS by existing GHIs
- A stream of funding is established and funded at the global level to support consultations, communication, and information sharing to enhance transparency and engagement among the broader constituency of RMNCAH and nutrition CSOs.

***Suggested Activities by the Global CSO Coordinating Group***

- Consult with partners, including the private sector, to identify synergies and common interventions in support of CSO engagement
- Develop a roadmap and workplan in consultation with GHIs, the private sector and partners
- Design a joint small grant program for CSOs to support activities related to the GFF implementation plan
- PMNCH coordinates resource mobilization efforts to support the GFF civil society small grant program

**Objective 3: GFF accountability is strengthened through capacity strengthening and support for civil society's role in accountability, and increased transparency and space for accountability in GFF processes**

**Outcome 3:** CSOs are recognized and engaged as critical independent players in ensuring accountability for the GFF; CSO capacity to implement successful accountability mechanisms is strengthened

**Outputs:**

- Trainings and/or tools are completed and/or shared at regional and country levels to support increased capacities of CSOs to engage in the development, review and monitoring of investment cases
- CSOs are consulted and involved in developing annual progress reports of GFF implementation
- A common GFF scorecard template for data collection and analysis is created and used by CSOs to track implementation of GFF Investment Cases, and multi-stakeholder engagement in GFF processes; national GFF scorecards are also created, adapted to meet local needs and contexts, as needed, and used for program improvement
- Mechanisms and tools to track investment case spending are developed, shared with the CSO community and effectively used
- An annual report of CSOs roles and impact in the accountability process is shared during IG meeting and with the CSO community

***Suggested Activities for CSOs in GFF Countries***

- Hold regular meetings with Country Platform to develop annual progress reports on GFF implementation
- Organize training/consultation sessions to help understand and analyze the GFF investment case in GFF countries; use analysis to guide annual CSO action plan
- Conduct budget analysis and track GFF funding allocations, where possible
- Advocate for policies, funding, processes and programs to address gaps identified through scorecards, and to support enhanced implementation of the GFF Investment Case

***Suggested Activities for Regional/Global CSOs***

- Support GFF countries to design and develop scorecards, based on a common template and analysis strategy, and adapted for local use as needed, that will track progress and implementation of ICs and health financing strategies, and provide feedback to country platform and IG
- Conduct an annual summary report of CSOs actions contributing to the implementation of the investment case in countries as well as areas for potential improvement

### **3. Coordination**

The implementation of CS activities in support of GFF goals and objectives is reliant on resources. It is recommended that a mechanism to finance CS action be set up that allows for the adequate level of independence required by CS. This mechanism, when set up, should also be broader in scope than the GFF focusing on CS engagement for RMNCAH and nutrition or health more broadly and should consider aligning various partner programmes that support civil society engagement.

A parallel process attempting to identify a potential long-term mechanism that the GFF can use for civil society grants is being undertaken, led by PMNCH and UHC2030, and will yield recommendations in early 2018. Specifically, PMNCH and UHC 2030 are assessing support for CSO engagement that is currently provided by global health initiatives including: The Global Fund for AIDS, TB and Malaria, GAVI, the GFF, Scaling up Nutrition. This assessment will generate recommendations for streamlining the often-overlapping efforts of these partners support to CSO, including recommendations on grant mechanisms. See concept note in Annex 3.

#### 4. Partnerships

The CSES recognizes that the success of national CSOs can only be achieved through a multi-sectoral approach. This implementation plan mainly focuses on the contributions of the national civil society, the CSO Coordinating Group, PMNCH, and the GFF Secretariat, but acknowledges that several other stakeholders working on the RMNCAH + nutrition continuum of care can contribute in a meaningful way through joint effort and funding. CS is one of many constituencies that needs to be engaged more effectively in the GFF for better impact. This work should constitute part of a broader agenda on supporting the operationalization of effective, inclusive, transparent, and accountable multi-stakeholder platforms, as outlined in the Guidance Note: *Inclusive Multi-stakeholder Country Platforms in Support of Every Woman Every Child* (Guidance Note).<sup>15</sup>

The ambition of the plan is to catalyze collaboration across ongoing initiatives at global and national level, as an effort to strengthen existing national multi-stakeholder platforms ensuring alignment with global and national priorities.

#### 5. BUDGET

### Civil Society Engagement Strategy - Implementation Plan Costing - SUMMARY

EXPENSE CATEGORY	Budget Estimate		
	2018	2019	2020
<b>Global Support for National CSOs</b>			
<b><i>Personnel - Salary and Benefits</i></b>			
Global Secretariat staff*	\$129,000	\$129,000	\$129,000
<b>SUB-TOTAL PERSONNEL</b>	<b>\$129,000</b>	<b>\$129,000</b>	<b>\$129,000</b>
<b><i>Consultants</i></b>			
Global consultant support for CSOs	\$20,000	\$20,000	\$20,000
<b>SUB-TOTAL CONSULTANTS</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>
<b><i>Activities</i></b>			
Global activities	\$10,000	\$10,000	\$10,000
<b>SUB-TOTAL ACTIVITIES</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>

<sup>15</sup> PMNCH, Every Woman Every Child, H6, GFF. [Guidance Note: Inclusive Multi-stakeholder Country Platforms in Support of Every Woman Every Child](#), June 2017.

<b>Travel</b>			
Global staff travel*	\$8,000	\$8,000	\$8,000
<b>SUB-TOTAL TRAVEL</b>	<b>\$8,000</b>	<b>\$8,000</b>	<b>\$8,000</b>
<b>GLOBAL SUPPORT TOTALS</b>			
	<b>\$167,000</b>	<b>\$167,000</b>	<b>\$167,000</b>
<b>GLOBAL SUPPORT TOTAL MINUS COSTS COVERED FROM EXISTING SOURCES*</b>			
	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>

<b>National CSO Support</b>			
<b>Personnel - Salary and Benefits</b>			
CSO focal points and Coalition host staff	\$260,000	\$286,000	\$312,000
Host NGO staff for national sub-granting	\$56,900	\$56,900	\$56,900
Regional management and support staff	\$87,375	\$87,375	\$87,375
<b>SUB-TOTAL PERSONNEL</b>	<b>\$404,275</b>	<b>\$430,275</b>	<b>\$456,275</b>
<b>Consultants</b>			
Consultant support for national CSOs	\$80,000	\$80,000	\$80,000
<b>SUB-TOTAL CONSULTANTS</b>	<b>\$80,000</b>	<b>\$80,000</b>	<b>\$80,000</b>
<b>Activities</b>			
Regional support to national CSOs	\$90,000	\$90,000	\$90,000
National and sub-national activities	\$400,500	\$412,500	\$424,500
<b>SUB-TOTAL ACTIVITIES</b>	<b>\$490,500</b>	<b>\$502,500</b>	<b>\$514,500</b>
<b>Travel</b>			
Regional staff & consultant travel to countries	\$24,500	\$24,500	\$24,500
National and sub-national travel	\$29,500	\$31,500	\$33,500
<b>SUB-TOTAL TRAVEL</b>	<b>\$54,000</b>	<b>\$56,000</b>	<b>\$58,000</b>
<b>NATIONAL CSO SUPPORT TOTALS</b>			
	<b>\$1,028,775</b>	<b>\$1,068,775</b>	<b>\$1,108,775</b>

<b>GRAND TOTAL ANNUAL CSO BUDGET</b>	<b>\$1,195,775</b>	<b>\$1,235,775</b>	<b>\$1,275,775</b>
<b>TOTAL CSO FUNDING GAP</b>	<b>\$1,058,775</b>	<b>\$1,098,775</b>	<b>\$1,138,775</b>

\* Costs covered by other sources = PMNCH

## Detail on National CSO Coalition Sub-Grants

<b>National CSO Coalition Sub-Grants - By Country Tier</b>			
<b>Tier 1 Countries: (\$75K per country per yr)*</b> Cameroon, Kenya, Nigeria, Senegal, Sierra Leone, Uganda	\$460,000	\$460,000	\$460,000
<b>Tier 2 Countries: (\$30K per country per yr)*</b> Bangladesh, DRC, Ethiopia, Liberia, Mozambique, Tanzania	\$190,000	\$190,000	\$190,000
<b>Tier 3 Countries: (\$10K per country per yr)*</b> Guatemala, Guinea, Myanmar, Vietnam, TBD 4 additional countries per year in 2019 and 2020	\$40,000	\$80,000	\$120,000
<b>TOTALS</b>	<b>\$690,000</b>	<b>\$730,000</b>	<b>\$770,000</b>

\*Additional \$10K per year for Nigeria and DRC consultations and travel based on country size

### Assumptions

- Tier 1 countries are those with medium to strong CSO engagement; relatively strong capacity/functionality of national CSO platform; high potential for results.
- Tier 2 countries are those with weak to medium CSO engagement to-date and/or weak CSO platform; weak to medium potential for results.
- Tier 3 countries are those with no CSO engagement to-date and/or a weak or non-existent CSO platform; limited opportunities for CSO engagement and contribution to results.
- Country tiers are not a reflection of the effort or capacity of civil society, necessarily, but may be reflective of the information made available to them to-date, the status of the GFF in their country, the relationship between the government and civil society in their country, among others.
- Country tiers are utilized for this costing as an estimation tool; countries may shift from one tier to another. However, this 3-year costing does not consider countries 'graduating' or shifting tiers, as it is expected that this may take several years (i.e. to build capacity).
- This costing recognizes that countries like Guatemala and Myanmar with a GFF buy-down model only may not have a need for CSO engagement and support; however, limited budgets were included to accommodate demand in these, and other Tier 3 countries, as needed.

- This costing assumes that the most resources should be allocated to Tier 1 countries, with the greatest potential for results; however, this may limit the potential of CSOs in Tier 2 and 3 countries from building the capacity needed to also achieve results. It could be argued that Tier 2 and 3 countries actually warrant greater investment in strengthening CSO engagement and activities to support the GFF.
- It is assumed that 4 additional countries will be added in 2019 and 2020 at the Tier 3 support level, per GFF replenishment and previous trends in country additions.
- This costing does not take into account national GFF CSO coalition action plans, which are currently under development and will be costed. It is expected that CSO Coalitions will also mobilize resources independently to support their national action plans.
- A host organization at the regional or global level will be selected through a Request for Proposal (RfP) process to manage the sub-grants to national CSO coalitions, and additional regional support is included to support on the implementation of scorecards at the national level. Consultant support has been included to supplement these functions in monitoring implementation of the CS Engagement Strategy, compiling and analyzing results, capturing lessons, and providing technical assistance to national CSO coalitions, among others.
- This costing takes into consideration that additional discussions are underway to streamline support for CSOs in countries working on a range of Global Health Initiatives (GHIs); it recognizes that resources are needed for CSO support and activities specific to the GFF. However, those efforts will be carried out in alignment and coordination with other GHI CSO efforts.

## ANNEX 1: COUNTRY MAPPING

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### Results of the survey on civil society engagement in the GFF processes

**Knowledge of the GFF process and means of engagement in the national platform remain relatively low among CS.** Although most survey participants (73%) knew the GFF Government Focal Point, only 45% of them reported that there is a stakeholder engagement plan and a joint planning mechanism for the GFF in which they were involved, while the remaining respondents were still unclear about the process.

**Civil society engagement in RMNCAH platforms and planning processes remains ad hoc.** Data gathered through the survey illustrates varying levels of civil society engagement in the GFF process. A high majority (90%) of respondents acknowledged having been involved in most stages of the GFF phases, from the initial consultation and identification of priorities to the development of the Investment Case. Only 50% of respondents said CSOs were consulted in the validation phase of the GFF Investment case.

**Where CS is engaged systematically, representation seems to be fairly widespread.** The majority of respondents working on the GFF felt the CSO focal point represented broad health coalitions (60%); other respondents represent family planning (20%) and RMNCAH (20%) coalitions. All countries but Bangladesh and Mozambique reported to know the country CSO focal point and 64% of the participants reported that the country representatives were selected through a consultative process with other civil society organizations.

**CS are engaged in many health-related initiatives and coalitions that could benefit from harmonization.** All respondents were actively involved in one or more other global health initiative such as SUN, the Global Fund, GAVI, or UHC2030; over 40% were involved in the Global Fund or GAVI national platform.

**CS identified specific ways in which they can help advance the GFF goals.** Respondents reported on the key activities and roles for CSOs in achieving the goals of the GFF process and RMNCAH investment cases in their countries. In some countries, these have been discussed and determined in partnership with the MoH and/or country platform; and in others, CSOs have identified these roles, which still need to be discussed and agreed upon with the MoH and country platform. Key roles and activities for CSOs include:

- Monitoring and accountability of the investment case (100% of the respondents)
- Enhancing communication about the GFF (100%)
- Domestic resource mobilization (70%)
- Service delivery (40%).
- One-third of the respondents also identified the provision of technical assistance, particularly for reaching vulnerable and hard to reach populations, as an important activity for CSOs.

50% of respondents said they would be able to leverage their own resources such as human resources and funding from donors and the private sector to help deliver on the goals of the GFF.

## Potential Activities Identified by CSOs to Support Achievement of GFF Goals in their Countries

### Cameroon

- Boost demand generation for service delivery, in particular for the most vulnerable
- Monitor transparency and accountability in the implementation of the investment case

### Sierra Leone

- Advocate for the increase in health budget through domestic taxes
- Develop a communication and funding strategy to guide private sector and other NGOs contribution to the investment case

### DRC

- Conduct a national mapping of CSOS working on RMNCAH / GFF to enhance coordination
- Monitor quality of health services at community level

### Senegal

- Increase the supply and use of quality, high-impact RMNCAH services, particularly at the community level
- Advocacy and communications to support effective implementation of IC and HFS
- Mobilize domestic and international resources

**What civil society needs so they can best play their role.** The respondents noted that the most important support that they need to help implement their identified activities in support of the GFF goals were: communication and information sharing (80%), followed by coordination and strengthening of CSO coalitions (40%). Research/data collection, capacity building, and resource mobilization were equally cited as also being necessary areas for support (30%, respectively). Further support in monitoring and accountability was also listed (20%). This included support on efficient data collection systems, rapid analysis options, and data visualization strategies.

## Areas for Where Support is Needed, Identified by CS

### Mozambique

- Strengthen communication and coordination mechanisms among civil society

### Nigeria

- Technical support to develop and use scorecards to monitor implementation of the investment case

### Uganda

- Build CSOs capacity in evidence building, budget advocacy and tracking

The findings of this survey provide us with a sampling of the types of priority activities that CSOs can undertake in GFF countries to support and further the GFF objectives. The survey also provides an overview of the type of support that CSOs need in order to better deliver for the GFF. The survey results provide the basis for the implementation plan which we hope will guide partner investment in CSO engagement for the GFF and which will serve as a framework for the development of detailed country specific plans for action.

## Questionnaire used for the country mapping

This short questionnaire is destined to collate information about sexual, reproductive, maternal, newborn and child health national platforms, and how they are taking forward the investment cases supported by the Global Financing Facility for Every Woman, Every Child. Specifically, it seeks to identify civil society engagement in these platforms and support to the development / implementation of investment cases. Its findings will be used to develop an implementation plan for the civil society engagement strategy and to direct support for civil society engagement from various members of the GFF civil society coordinating group.

Please answer the below questions as thoroughly as possible to the best of your knowledge, noting as much as possible, sources for the information you share.

### ***Civil society structures and processes***

1. Who is the civil society representative(s) to the multi-stakeholder country platform?
2. How was this representative selected?
3. Does this representative represent a broader civil society coalition?
4. Which CSO coalition(s) are engaged in the GFF and country platform?
5. Is there a mechanisms or process that regularly brings these groups together in joint planning?
6. What other global initiatives are they: a) engaged in; b) leading CSO engagement in (e.g. UHC2030, Global Fund, Gavi, SUN); and c) how is the CSO coalition leading engagement in the GFF building on existing structures?

### ***RMNCAH country platform and GFF processes***

7. Do you know who is the country platform GFF focal point?
8. Does the country platform have a stakeholder engagement plan?
9. At what stages have you been involved in the development of the investment case, health financing strategy? What did civil society contribute to these processes?
10. Have civil society identified ways in which they can support the development/ implementation of the investment case?
  - What are the key areas that civil society want to support (resource mobilization, implementation/service delivery in marginalized communities, communication, technical assistance, monitoring and accountability, among others)
11. What are three priority activities that civil society can undertake, including those in conjunction with the private sector, to support the development or implementation of the investment case? Please define activities and proposed timelines and potential implementing partners.
12. What resources can you leverage in country for these activities?
13. What additional catalytic support do you need from the Global CS coordinating group to help implement these activities?

## List of targeted organizations for the country mapping

COUNTRIES	NAME	TITLE/ORGANIZATION	EMAIL	Source
<b>Bangladesh</b>	Dr. Kaosar Afsana (Ms.)	Director, Health, Nutrition & Population Programme, BRAC	<a href="mailto:afsana.k@brac.net">afsana.k@brac.net</a>	Country govt nominee for April 2017 GFF meeting
<b>Cameroon</b>	Fogue Foguigo	Executive Director, Positive Generation	<a href="mailto:fogue.foguigo@positive-generation.org">fogue.foguigo@positive-generation.org</a>	Country govt nominee for April 2017 GFF meeting
	Urbain Abega Akongo	FESADE	<a href="mailto:urbabega@yahoo.fr">urbabega@yahoo.fr</a>	2015/2016 CS mtgs
<b>DRC</b>	Emmanuel Diasivi Ndomavak	Vice Président du Conseil National des ONG de Santé	<a href="mailto:emmanueldiasivi@gmail.com">emmanueldiasivi@gmail.com</a>	Country govt nominee for April 2017 GFF meeting
	Arsene Binanga	Tulane University, DRC	<a href="mailto:abinanga@gmail.com">abinanga@gmail.com</a>	2015/2016 CS mtgs
<b>Ethiopia</b>	Mr. Abebe Kebede Woldegiorgis	Executive Director of Consortium of Reproductive Health Associations (CORHA)	<a href="mailto:abe_keb@yahoo.com">abe_keb@yahoo.com</a>	Country govt nominee for April 2017 GFF meeting, 2015 CS mtg
<b>Kenya</b>	Mr. Michael Mutungi	Chair Health NGOs Network (HENNET)	<a href="mailto:mike@ichooselife.or.ke">mike@ichooselife.or.ke</a>	Country govt nominee for April 2017 GFF meeting
	Melissa Wanda	FCl programme for MSH	<a href="mailto:mkirowo@msh.org">mkirowo@msh.org</a>	2015/2016 CS mtg
<b>Liberia</b>	Mrs. Marion Subah	Program Director, Jhpiego/MCS	<a href="mailto:Marion.Subah@jhpiego.org">Marion.Subah@jhpiego.org</a>	Country govt nominee for April 2017 GFF meeting
<b>Mozambique</b>	Maira Domingos	Forum Mulher	<a href="mailto:mairalange@gmail.com">mairalange@gmail.com</a>	Country govt nominee for April 2017 GFF meeting
<b>Myanmar</b>	Dr. Sid Naing	Country Director, MSI	<a href="mailto:sidnaing@mariestopes.org.mm">sidnaing@mariestopes.org.mm</a> <a href="mailto:sidnaing@gmail.com">sidnaing@gmail.com</a>	Country govt nominee for April 2017 GFF meeting
<b>Nigeria</b>	Dr. Emmanuel Abanida	Health Sector Reform Coalition	<a href="mailto:drabanida@gmail.com">drabanida@gmail.com</a>	Country govt nominee for April 2017 GFF meeting
	Tonte Ibraye	WRA	<a href="mailto:tonteibraye@msn.com">tonteibraye@msn.com</a>	2016 CS mtg

<b>Senegal</b>	Moussa Mane	Director of Programs, Association Sénégalaise pour le Bien-Etre Familial (ASBEF)	<a href="mailto:moussamane28@yahoo.fr">moussamane28@yahoo.fr</a>	Country govt nominee for April 2017 GFF meeting
	Safietou Diop	Réseau Siggil Jigéen	<a href="mailto:safidiop2000@yahoo.fr">safidiop2000@yahoo.fr</a>	2016 CS mtg
<b>Sierra Leone</b>	Victor Lansana Koroma	Director Health Alert	<a href="mailto:healthalerts@gmail.com">healthalerts@gmail.com</a>	Country govt nominee for April 2017 GFF meeting
<b>Tanzania</b>	Ms. Martha Rimoy	National Coordinator, Tanzania Midwives Association	<a href="mailto:martharimoy53@gmail.com">martharimoy53@gmail.com</a>	Country govt nominee for April 2017 GFF meeting
	Rose Mlay	WRA	<a href="mailto:rose.mlay@gmail.com">rose.mlay@gmail.com</a>	2016 CS mtg
<b>Uganda</b>	Ms. Grace Ssali Kiwanuka	Executive Director, Uganda Healthcare Federation	ed@uhfug.com; <a href="mailto:gjssali@gmail.com">gjssali@gmail.com</a>	Country govt nominee for April 2017 GFF meeting
	James Kintu	World Vision Uganda, RMNCAH coalition	<a href="mailto:James_Kintu@wvi.org">James_Kintu@wvi.org</a>	2016 CS mtg

## ANNEX 2 - RESULTS FRAMEWORK FOR THE IMPLEMENTATION PLAN

<b>OBJECTIVE 1</b> <b>Country Platforms are supported to meaningfully engage civil society, in support of common goals, through implementation of the Guidance Note: <i>Inclusive Multi-stakeholder Country Platforms in Support of Every Woman Every Child</i></b>		
<b>OUTCOME 1.1</b> <b>Government and other Country Platform members recognize civil society's role in influencing policy, planning and implementation of GFF investment cases at global, regional, national, and sub-national levels, through the Country Platform.</b>		
<b>EXPECTED OUTPUTS</b>	<b>PROPOSED CSO ACTIVITIES</b>	<b>INDICATORS</b>
<p>Ministry of Health (MoH), Government GFF Focal Points, and other Country Platform members are familiar with the content of the Guidance Note, including minimum standards for inclusiveness, transparency, and accountability (see Annex 2 of the Guidance Note), and take action to implement it</p>	<p>Organize consultations with MOH staff and GFF focal points, H6 partners, and Country Platform Partners to discuss the Guidance Note and Minimum Standards and advocate for its operationalization</p> <p>Track operationalization of the Guidance Note, using the minimum standards and checklist, and the GFF scorecard</p> <p>Organize semi-annual meetings with the GFF focal point to share gaps or areas for improvement</p>	<p>Number and timing of CSO meetings and/or consultations with Government to discuss the Guidance Note</p> <p>Results of tracking operationalization of the Guidance Note</p>
<p>GFF country platform list and role of members is publicly available on MoH and GFF websites</p> <p>GFF documents requiring inputs from the platform members are publicly available and shared with local CSO coordinating mechanisms in a timely manner, as well as meeting minutes, technical and financial reports, evaluation and progress reports, among others (see Annex 3 of Guidance Note)</p>	<p>Advocate for systematic publication of GFF documents on MoH website and GFF website (e.g. Country Platform member list, Investment case, financing strategy, country updates, progress reports, among others)</p>	<p>Number and timing of GFF key documents available to public</p> <p>Number of documents that CSOs download and comment on for feedback to GFF Secretariat</p>

<p>Government supports CSO participation in policy and planning dialogue through at least 1 consultation per year (and as needed) or through other mechanisms, and take their recommendations into account in planning for and investing in relevant services</p>	<p>Conduct baseline and endline surveys/assessments to map progress of CSO engagement in the GFF process; pay particular attention to the engagement of local and grassroots CSOs, youth, representatives of marginalized and vulnerable populations, including those in fragile contexts</p> <p>GFF CSO Representative to the Country Platform advocates for and supports the organization of at least one multi-stakeholder consultation per year, including broad representation from civil society</p>	<p>Availability of baseline and endline surveys/assessments</p> <p>Number of GFF public consultations with broad representation from civil society (or CSO consultations) organized by the Country Platform</p> <p>Number of CSO representatives, broken down by local/international CSOs, present at consultation(s)</p> <p>List of actions / recommendations by CSOs</p>
<p><b>OUTCOME 1.2</b></p> <p><b>CSOs meaningfully participate in and influence policy, planning, resource mobilization, and implementation of GFF investment cases at global, regional, national, and sub-national levels</b></p>		
<p>CSOs are integrated into planning and development processes for country Investment Cases, including policy development, financing strategy design, and implementation work planning, through the Country Platform, consultations, and/or other mechanisms</p> <p>CSO representative(s) to the Country Platform attend all meetings of the Country Platform and provide inputs on agenda items, key documents, and action items on behalf of civil society</p>	<p>Advocacy with government and other Country Platform members for inclusive platforms</p> <p>CSO representative(s) to the Country Platform attend all meetings of the Country Platform</p> <p>CSO representative(s) to the Country Platform hold calls/meetings with CSO coalition members before and after each Country Platform meeting, to solicit CSO input/ report back to the CSO coalition in a timely manner about meeting proceedings, decisions, and actions, as well opportunities for CSOs to support GFF processes</p>	<p>Number of CSO representatives, broken down by local/international CSOs, who are meaningfully engaged in IC development, implementation work planning, among other processes</p> <p>Availability of Country Platform meeting minutes/outcomes to the CSO coalition</p>
<p>GFF country platforms respond to priorities voiced by CSOs</p>	<p>CSOs draft suggested language to be included in the IC, provide data and evidence for ICs, and solicit input from health workers and community members to share with CSO representative(s) to the Country Platform, to inform decision-making by the Country Platform</p>	<p>Number of calls/meetings of the CSO Coalition with CSO representative(s) to the Country Platform, before and after Country Platform meetings</p>

<b>OBJECTIVE 2</b>		
<b>CSO Coalitions at national and global levels are strengthened to enhance civil society alignment and capacity, and to streamline communications and technical assistance</b>		
<b>OUTCOME 2.1</b>		
<b>National RMNCAH coordination mechanisms for civil society are established and/or strengthened, in support of the GFF, with strong alignment and coordination with other CSO platforms and coordination mechanisms (e.g. GAVI, Global Fund, SUN, UHC2030), whenever possible; and actions plans are put in place to increase impact of their work. CSOs can seize advocacy opportunities to influence decision-makers.</b>		
<b>EXPECTED OUTPUTS</b>	<b>PROPOSED ACTIVITIES</b>	<b>INDICATORS</b>
CSOs have established a plan for communication and knowledge sharing, that includes a range of communication tools (e.g. email or Facebook group, conference calls, webinars, local and regional meetings, among others) with particular attention to ensuring communication with local and grassroots CSOs	Organize a consultation with CSO coalition(s) to develop a communication strategy and annual GFF national action plan	Number and type (e.g. INGO vs. local CSOs) of CSOs present at CSO consultation on communications strategy and action plan
CSO have established an annual GFF action plan, with specific objectives, activities, and budget	GFF CSO focal point establish a formal link with MoH and World Bank focal point, through regular communication and/or meetings	Availability of CSO communication strategy; with inclusion of strategies to reach local CSOs and those representing vulnerable groups
	Organize regular meetings, webinars, other fora for the CSO Coalition to share GFF country updates	Availability and dissemination of annual CSO GFF action plan
	Facilitate information and knowledge sharing through adapted communication channels	Funding secured for communications strategy and GFF action plan
	Support smaller national organizations in strengthening their skills in policy dialogue, advocacy, communication and research	Number of CSO coalition meetings, webinars, other fora
	Develop and disseminate to CSOs, a quarterly newsletter on GFF progress	Number of tools, trainings, technical assistance provided to smaller organizations to enhance their capacity and skills
		Number of newsletters developed and disseminated

<b>OBJECTIVE 2</b> <b>CSO Coalitions at national and global levels are strengthened to enhance civil society alignment and capacity, and to streamline communications and technical assistance</b>		
CSO coalition's national annual costed action plans in support of the GFF, are aligned with and coordinated with efforts related to other global initiatives (e.g. GAVI, Global Fund, SUN, UHC2030)	Ensure that CSOs representing other GHIs participate in CSO consultation(s); obtain CSO workplans and strategies related to other GHIs, to ensure alignment	Availability and dissemination of annual CSO GFF action plan, with clear references to opportunities for alignment and synergies with other GHIs

<b>OUTCOME 2.2</b> <b>CSOs engagement in the GFF at all levels is supported by the global GFF CSO Coordinating group, and is aligned with civil society engagement efforts in other relevant global initiatives and financing mechanisms (e.g. Gavi, Global Fund, UHC2030, SUN).</b>		
<b>EXPECTED OUTPUTS</b>	<b>PROPOSED ACTIVITIES</b>	<b>INDICATORS</b>
Established annual communication calendar by the Global CSO Coordinating Group with dates for webinars, newsletters, and global calls	Establish and share calendar publicly	Annual calendar available, and regularly updated
Key CSO GFF materials are made available in English and French (and other languages TBD)	Disseminate key documents for civil society in French and English, including annual communications calendar  Regularly share country CSO tools, experiences, and learnings relevant to the GFF through bi-monthly newsletter and webinars; solicit input from CSOs in GFF countries about processes, challenges, and successes	Number of GFF materials available in multiple languages
Quarterly call for inputs to the GFF CSO Investors Group representatives is made to gather challenges, opportunities, lessons and "asks" from the CSO Coordinating group before quarterly calls with the GFF Secretariat to facilitate improved information sharing between civil society and the GFF Secretariat	Organize calls with CSO coordinating group  Regularly share country CSO tools, experiences, and learnings relevant to the GFF through bi-monthly newsletter and webinars; solicit input from CSOs in GFF countries about processes, challenges, and successes	Number of coordinating calls organized

<p>Annual costed action plans are developed by the CSO Coordinating Group to operationalize the CS Engagement Strategy</p> <p>CSO annual costed action plans in support of the GFF, are aligned with and coordinated with efforts related to other global initiatives (e.g. GAVI, Global Fund, SUN, UHC2030)</p>	<p>Develop annual costed action plans with GFF CSO focal points</p> <p>CSO representatives engaged in various initiatives will meet at least semi-annually to identify opportunities to work together</p>	<p>Availability of national GFF annual costed plan; inclusion of activities to align and coordinate with other GHIs</p> <p>Implementation of national GFF action plans tracked and documented</p> <p>Number and timing of in-country meetings of CSO reps engaged in various GHIs</p>
<p>Annual synthesis of results of CSO engagement at country and global levels is facilitated by the CSO Coordinating Group</p>	<p>Publish an annual synthesis of results of CSO engagement at the annual Investors' Group meeting</p>	<p>Availability of annual GFF CSO engagement report</p>
<p>An annual CSO Workshop is held in advance of the fall Investors Group meeting, to facilitate information sharing and the development of global and country action plans</p>	<p>Organize annual CSO workshop during the IG meeting</p>	<p>Workshop minutes; number and names/organizations/countries represented</p> <p>Lessons, progress, actions, and outcomes by CSOs documented</p>
<p><b>OUTCOME 2.3</b></p> <p><b>Donors, the private sector and global health initiatives support national civil society priorities by streamlining and coordinating efforts</b></p>		
<p><b>EXPECTED OUTPUTS</b></p>	<p><b>PROPOSED ACTIVITIES</b></p>	<p><b>INDICATORS</b></p>
<p>A common roadmap and workplan is developed to support the operationalization of the GFF implementation plan</p>	<p>Organize a consultation with global health initiatives (GHIs), the private sector and partners to identify synergies and common interventions in support of CSO engagement</p> <p>Develop a roadmap and workplan in consultation with GHIs, the private sector and partners</p> <p>GHIs and partners regularly communicate and share their priorities related to civil society engagement at national, regional and global level</p>	<p>Availability of consultation minutes and participant list</p> <p>Availability of roadmap and workplan</p> <p>Number and dates of calls and/or meetings of GHIs and partners to discuss aligned CSO engagement</p>

<p>A stream of funding is established and funded at the global level to support consultations, communication, and information sharing to enhance transparency and engagement among the broader constituency of RMNCAH and nutrition CSOs, in coordination with other GHIs.</p>	<p>Design a joint small grant program for CSOs to support activities related to the GFF implementation plan</p> <p>PMNCH coordinates resource mobilization efforts to support the GFF civil society small grant program</p>	<p>Availability of concept paper / proposal for small grants program</p> <p>Number of donors contributing to small grants program</p> <p>Funding disbursed, by recipient</p> <p>Number and type of activities carried out by CSOs with support from funding stream</p> <p>Results of CSO efforts from funding stream documented and disseminated</p>
<p><b>OBJECTIVE 3</b></p> <p><b>GFF accountability is strengthened through capacity strengthening and support for civil society’s role in accountability, and increased transparency and space for accountability in GFF processes</b></p>		
<p><b>OUTCOME 3</b></p> <p><b>Government and other Country Platform members recognize civil society’s role in influencing policy, planning and implementation of GFF investment cases at global, regional, national, and sub-national levels, through the Country Platform.</b></p>		
<p><b>EXPECTED OUTPUTS</b></p>	<p><b>PROPOSED ACTIVITIES</b></p>	<p><b>INDICATORS</b></p>
<p>CSOs are consulted and involved in developing the progress report of GFF implementation</p>	<p>Hold regular meetings with country platform to develop the progress report of the GFF implementation</p>	<p>Number of meetings about progress report with CSO involvement; number of CSOs engaged</p>
<p>Trainings and/or tools are completed and/or shared at regional and country levels to support increased capacities of CSOs to engage in the development, review and monitoring of investment cases</p> <p>Mechanisms and tools to track investment case spending are developed, shared with the CSO community and effectively used</p>	<p>Organize training/consultation sessions to help understand and analyze the GFF investment case in participating countries; use analysis to guide annual CSO action plan</p> <p>Conduct budget analysis and GFF countries to analyze and track GFF funding allocations, where possible</p>	<p>Number of training/consultation sessions with a focus on analyzing GFF investment case, and development of annual CSO action plan</p> <p>Number and type of actions taken by CSOs, guided by the GFF CSO action plan</p> <p>Number and type of budget analyses conducted, and shared publicly</p>

		Number and type of actions taken as a result of budget analyses
A GFF scorecard is created by CSOs at the regional and country levels (with country scorecards adapted to local contexts) to track implementation of GFF investment cases, and multi-stakeholder engagement in GFF processes	Support all GFF countries to design and develop scorecards that will track IC progress and implementation and provide feedback to country platform and IG  Advocate for policies, funding, processes and programs to address gaps identified through scorecards, and to support enhanced implementation of the GFF Investment Case	Availability of GFF scorecard in all GFF countries  Archive of data from GFF scorecard established, analyses planned and documented  Number of advocacy activities to follow up on scorecard results
An annual report of CSOs roles and impact in the accountability process is shared during IG meeting and with the CSO community	Conduct a summary report of CSOs actions contributing to the implementation of the investment case in countries	Report is presented at the IG meeting  Number and type of actions / recommendations occurring as a result of CSO accountability report

## **ANNEX 3 – MOBILIZING RESOURCES FOR CSO ENGAGEMENT CONCEPT NOTE**

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### **Aligning support for civil society engagement by Global Health Initiatives: Recommendations on how to pool resources for greater impact**

#### **Background**

The Sustainable Development Goals set an ambitious agenda for global health and development communities. Within the health sector, SDG 3 demonstrates a renewed global commitment to improve health and wellbeing for all with a comprehensive and coherent vision underpinned by target 3.8 for Universal Health Coverage (UHC). Global Health Initiatives and Partnerships (GHI) such as Global Vaccines Alliance (GAVI), The Global Fund to fight aids, tuberculosis and malaria (GFATM) the Global Financing Facility in support of Every Woman, Every Child (GFF), Scaling Up Nutrition (SUN), UHC 2030, and the Partnership for Maternal, Newborn and Child Health (PMNCH) all contribute to make progress towards UHC and to the achievement of SDG 3.

A common effort of these global health initiatives is to support civil society to fulfil their advocacy, accountability and service delivery roles within the health sector and across the determinants of health at the global, regional and national levels. The sizes, objectives and types of support to civil society vary widely across these GHIs, however there are many similarities between programmes and these often target the same civil society in countries. This generates inefficient use of resources, as well as an incredible burden on solicited civil society organizations and their national governments.

As the GFF and UHC 2030 begin to structure their civil society engagement, and as SUN, Gavi, the GFATM and PMNCH revise their approach, various stakeholders including civil society themselves and the leadership of these GHIs have called for an attempt to streamline resources and processes for supporting CS engagement for improved health outcomes and reach UHC.

#### **Purpose of the project**

PMNCH and UH2030 in response to this call for alignment, seek to undertake a short analysis of current and future support to civil society organizations by the GFF, GFATM, Gavi, SUN, UHC2030 and PMNCH, with a view to proposing options for aligning support to civil society on advocacy and accountability for improved health outcomes.

#### **Proposed approach**

1. Survey to be circulated to the five agencies to assess current investment in support of CSOs targeting activities focusing on advocacy and accountability. In addition, interviews with agencies CSO focal points will be organized to get additional qualitative comments
2. Work session among five agencies and their CS constituencies aimed at identifying synergies across GHIs investments and propose options for aligning their CS work
3. Consultation among CS constituencies of the five GHIs to provide feedback on options

## **Outcomes**

Options for alignment of GHI support to CS engagement.

## **Partners**

A core group with one focal point from Gavi, GFATM, GFF, PMNCH, SUN, UHC2030 and Global Health Advocates (GHA) (as the lead pen) will lead this work.

Suggested timeline:

- Survey - 6<sup>th</sup> to 13<sup>th</sup> September
- Survey review - 13<sup>th</sup> to 18<sup>th</sup> of September
- ITWs with agencies- 19<sup>th</sup> to 26<sup>th</sup> of September
- Summary of response and first analysis - 27<sup>th</sup> September to the 4<sup>th</sup> of October
- Work session among five agencies and their CS constituencies aimed at identifying synergies across GHIs investments and propose options for aligning their CS work - Week of the 9<sup>th</sup> of October
- Possible presentation of intermediate findings - PMNCH executive committee meeting Mid October
- Consultation among CS constituencies of the five GHIs to provide feedback on options - 16<sup>t</sup> to 25<sup>th</sup> of October
- Summary of findings including options for next steps ready for early November
- Possible presentation of findings during/on the side of:
  - GFF Investors Group meeting, 4 and 5 of November`
  - SUN Global Gathering, 7-9 November
  - GFATM 38th Board meeting, 14 - 15 November 2017
  - Gavi Board meeting, 28-29 November
  - UHC Steering Committee meeting, 12 of December
  - PMNCH Board meeting, 13-15 December

## ANNEX 4 – REFERENCES

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- [GFF Business Plan](#), World Bank. June 2015.
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- Hurd S, and Dia M. [Addendum to Civil Society Engagement in the GFF](#), February 2016 Report. Global Health Visions. January 2017.